

# City of Arlington FY 2010 Adopted Budget



# City of Arlington Performance Plan

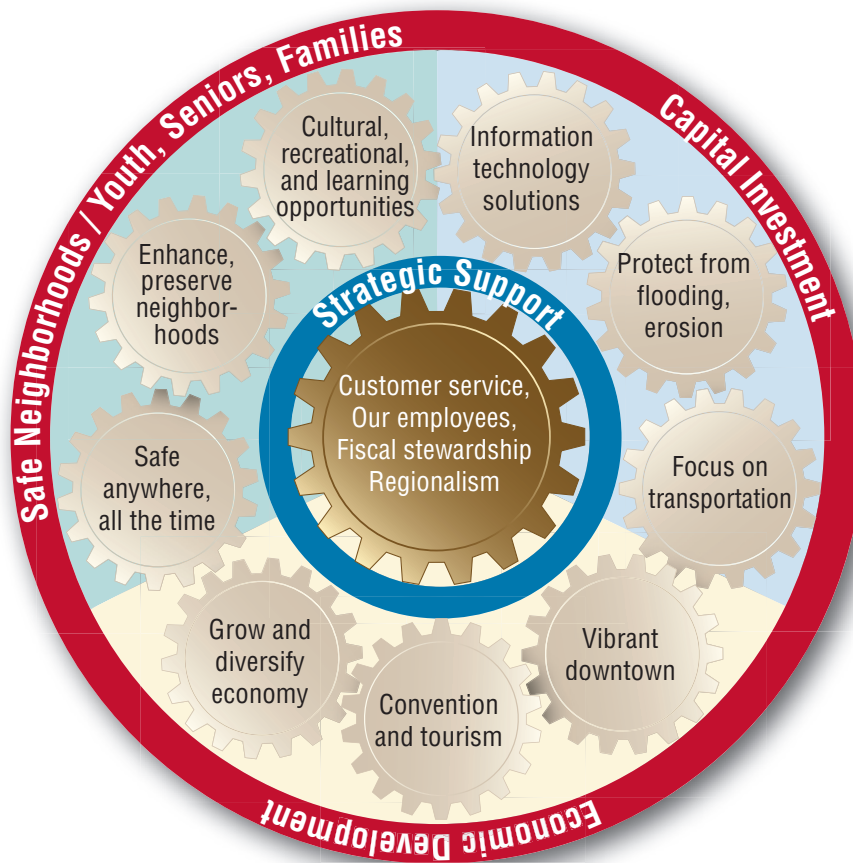


**VISION**      MISSION      VALUES

Arlington is committed to being a pre-eminent city, providing an exemplary environment in which to live, learn, work and play.

VISION      **MISSION**      VALUES

The City of Arlington enacts the will of the people through their active, inclusive participation and provides the services they demand in a quality, cost effective manner.



VISION      MISSION      **VALUES**

Working Together To Make Arlington Better  
**Responsiveness and Respectful** to our customers and co-workers

**Innovative** in identifying possibilities, exploring options, and creating solutions

**Committed** to excellence

Relating to our customers and each other with **Integrity**

- The City provides outstanding customer service
- Staff exceeds expectations in delivering core service and daily operations
- Uphold the highest professional and ethical standards
- City values diversity, creates positive relationships and maintains effective partnerships with the community and organizations
- City achieves results through planned actions and measurable performance

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## **Introduction**

The FY 2010 Budget is presented at a time of unprecedented financial uncertainty. Many tough choices have been made to continue our history of good fiscal management, while focusing on community priorities. The development of the FY 2010 Adopted Budget has been made more difficult and complex because of constantly changing economic conditions that impact our revenue. Just as FY 2009 Budget was completed in the fall of 2008, we began to see the economy decline and the real estate market plummet. We immediately started to research and regularly review the national and state economy, as well as our local economic picture. The City organization began strategizing and developing creative solutions to balancing the FY 2010 Budget.

Consequently, the FY 2010 budget is the product of considerable thought and organizational energy. Every revenue source has been analyzed and reanalyzed; every program has been reviewed and debated for reduction or elimination; and every budget addition has been critically considered relative to its priority.

The back of the front cover of this document has a graphic representation of the interconnectedness of City Service Teams, working collaboratively to implement the community priorities identified by the Mayor and City Council. Communication and accountability flow across the organization horizontally and vertically so that the City's resources are maximized and the community receives the greatest benefit. This document outlines how Arlington will be "Meeting the Challenges of These Extraordinary Times" in FY 2010.

We all believe that in crisis there is opportunity. As the Chinese proverb says "Crisis is an opportunity riding on a dangerous wind." We are continuing our strategic efforts to seize opportunities for restructuring services, making the "right" investments, realigning our services with the new realities, seeking out partnerships, and looking for new revenue opportunities.

The next section outlines what our City Service Teams are accomplishing.

### *Neighborhood Services*

The Duplex Inspection Program was created to help reinvigorate neighborhoods and encourage responsible property ownership and maintenance. All districts began conducting duplex inspections during the second quarter. Beginning in February 2009 with the opening of the new Animal Services Center, the City's veterinarian began sterilizing animals that are adopted or rescued from the shelter. The purpose of the new program is to reduce the overpopulation of animals. On January 20, 2009, the City Council approved a contract with Bureau Veritas Group to conduct food-based inspections. This measure was taken to allow the City to conduct timely inspections in a more cost-effective manner. Since the contractor has taken over inspections, the number of inspections in FY 2009 has increased. The latest ambulance contract was implemented on October 1, 2008. This contract again allows the City to avoid a subsidy to the

## Manager's Message

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ambulance contractor. Currently, the Library has undertaken a Library Card campaign for youth, ages 4 through 12, in cooperation with local school districts that has greatly increased the number of library cards for this age group. Our partnership with AISD and MISD has provided opportunities to operate five community libraries in school facilities.

The Passport Arlington program is designed to promote City facilities and encourage residents to be more physically active in outdoor activities. The passport holder will receive an official stamp for each facility and event attended in the Passport. If the participant collects 25 or more stamps, they will receive small gifts. The Parks Department has also initiated programs to increase the support youth need to become productive, responsible and caring adults. The opening of the South Police Service Center allowed for a more equitable geographic deployment of officers and support staff. Police Beat boundaries were realigned to create four districts (North, East, West and South).

### *Economic Development*

Fiscal Year 2009 begins the third year of implementing the City's economic development strategy, which will strengthen the community's competitive future by creating an environment and customer service spirit that attracts new residents, consumer spending, quality investment and job creation. Arlington, like many first-tier suburbs in the Metroplex, is entering a stage of maturity where growth has slowed and the need to diversify the tax base is critical to maintaining the quality of life our residents have always enjoyed.

Located at 100 West Abram Street, the Founder's Plaza has opened and includes an interactive water feature with green space, where free concerts and cultural programming are held for the benefit of Arlington citizens. The Plaza solidifies the revitalization of the Center Street Corridor and creates a public space with a civic identity for Arlington. The project leveraged \$1.4 million in private resources and opened in fall of 2008. The Entertainment District Overlay is intended to provide a more sustainable mix of uses and activities, while promoting high quality development and an aesthetically pleasing, pedestrian-oriented environment. The Entertainment District overlay encompasses roughly 2,750 acres and is divided into seven sub-districts, each with its unique standards, linked to the overall character of the overlay through similar public realm design elements. New Hotel Design Standards were adopted in May 2008, and incorporate elements from both prior ordinances and standards adopted by City Council. The standards vary for all three hotel types allowed in the City and include provisions related to building materials, entry features, façade articulation, design features, and site design as well as detailed standards for building design, interior design, and guest amenities and services. The new standards are intended to improve the City's ability to attract full service hotel developers and reduce problems with the maintenance and management of various hotel properties.

The United States Bowling Congress Board of Directors relocated its headquarters from Milwaukee, Wisconsin to Arlington's Entertainment District in 2008, joining the Bowling Proprietors' Association of America, which has been in Arlington since 1972. The new USBC \$14

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million international campus will contain office space for approximately 200 employees and include a 12-to-16 lane combined equipment testing and training center, as well as the International Bowling Hall of Fame. Texas Health Resources leased approximately 100,000 square feet in the downtown Chase Bank building for a central billing office. The new facility will consolidate operations and relocate 430 employees, including 230 from Dallas, 180 employees from Fort Worth, and the retention of 30 employees in Arlington.

The City of Arlington recognizes that investment in the Arlington Municipal Airport will yield many benefits to the community. In an effort to optimize this investment, the City adopted a 20-year Airport Master Plan, which evaluates the airport's capabilities and role, forecasts future demand, and plans for timely development of new or expanded facilities to meet that demand, which are included in upcoming capital programming.

### *Capital Investment*

As new development is occurring, the Capital Investment team faces significant challenges in building and maintaining our infrastructure. The Capital Investment team has a bird's-eye-view of all of the City's infrastructure needs, tracking the lifespan of all public assets. It is imperative that City infrastructure resources be spent in the most efficient and effective way possible in new construction, timely maintenance and scheduled replacement. The City has been involved in numerous capital projects totaling \$38.08 M throughout the community this year, while meeting the challenge of fluctuating costs.

A 32.5 million gallon per day treatment capacity expansion of the John Kubala Water Treatment Plant has begun. Two significant highway construction contracts for improvements to IH 30 and intersection improvements at SH 180/SH 360 are currently under way, and \$12 million received through the Street Maintenance Sales Tax is continuing to allow for improvements to our existing street network. In our continued efforts to be good environmental stewards, the Environmental Services group has continued the policy of purchasing lower emission vehicles and hybrid vehicles. The Arlington Landfill continues to be a well-managed revenue source for the City. Refuse from several local municipalities is now directed to this facility.

### *Strategic Support*

Strategic Support consists of administrative and support departments that are vitally connected to ensure City operations are successful and citizens, employees, and elected officials are informed and equipped to work together to make Arlington a great city. Departmental projects relating to Council priorities include the Network Core and Backbone Technology Refresh, AMANDA Phase III, GovMax and InCode software implementation, and a Voice Mail system replacement. Other notable Strategic Support projects in FY 2009 include beginning the implementation of a document management strategy, implementing a corporate sponsorship program to diversify City revenue sources, and enhancing

## Manager's Message

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organizational culture by launching a customized ethics training program and improving the performance management process.

The Municipal Court partnership continues to provide expanded opportunities for jurisprudence with a positive impact on fines and forfeitures. Operations in Information Technology have been streamlined to reflect organizational changes and productivity improvements.

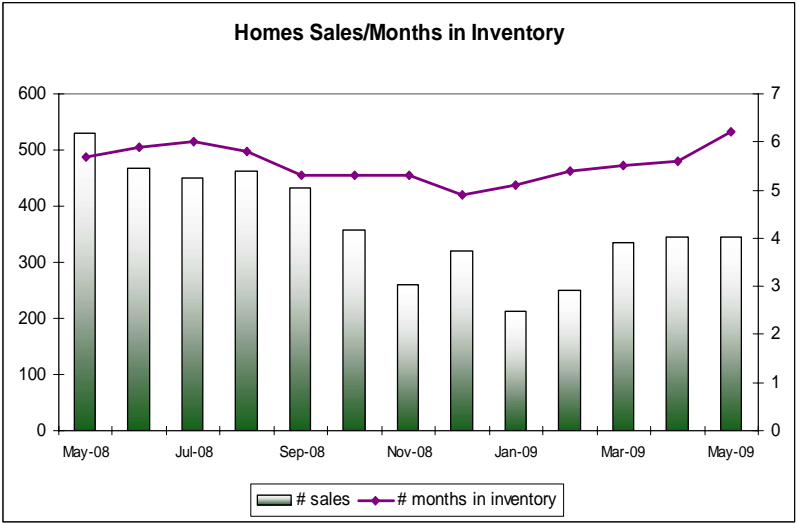


## Economic Overview

When the first sign of trouble appeared in mid 2007 with Bear Sterns reporting the collapse of two hedge funds, Arlington's economy was strong, bolstered by development activity related to the new Cowboys Stadium and a steady housing market. However, as 2009 progressed, the local economy started to feel the impacts of the recession and by the time the Department of the Treasury took control of Fannie Mae and Freddie Mac in September 2009, unemployment showed no signs of discontinuing its steady rise, and development activity had seen a rapid descent. When the City rang in the New Year, it was with warning bells, as Arlington saw a significant increase in not only the unemployment rate, but also signs that foreclosure listings and bankruptcy filings were on the rise as consumers struggled to deal with the prolonged downturn in the economy.

### *Housing*

Residential development slowed dramatically as a response to rising construction costs and greater restriction on investment opportunities. Despite this decrease in building activity, the housing market is a significant area of strength in the local economy. Arlington's housing market had not seen the same over-inflation of home prices as other parts of the nation, so home prices have remained relatively level throughout the economic crisis.

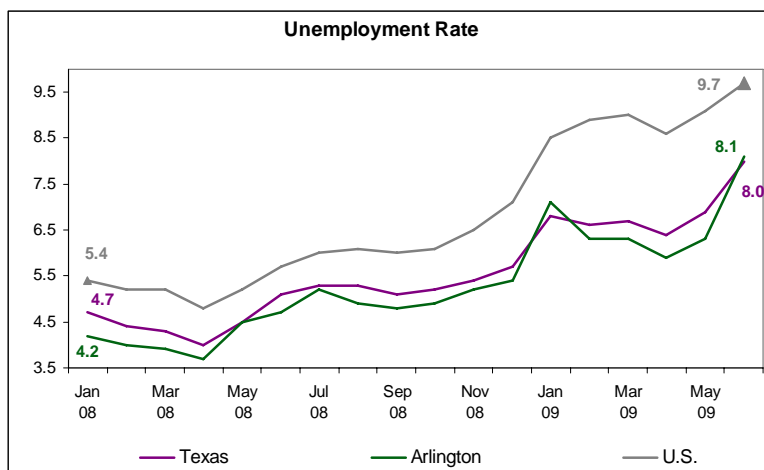


As shown in this chart, houses are staying on the market about the same length of time as they were before the recession, indicating that there is still movement in the market.

# Manager's Message

## Unemployment

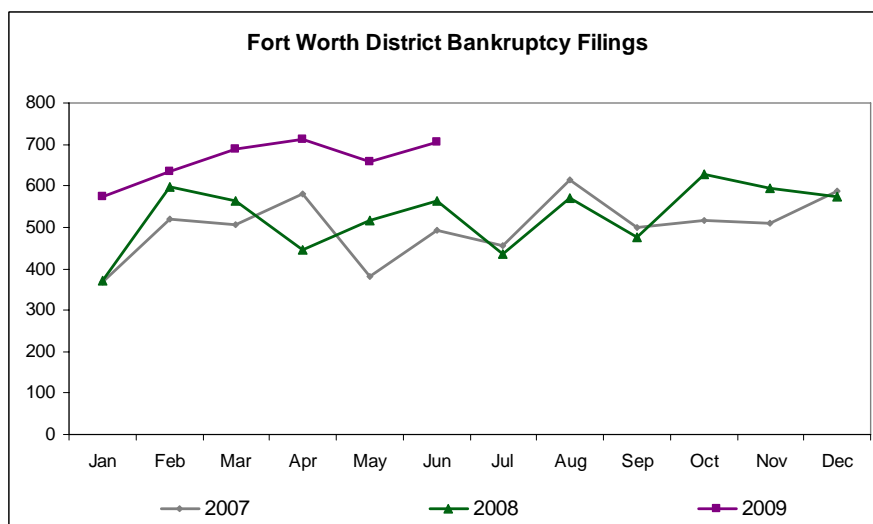
Arlington started 2009 with an unemployment rate of 4.2%, compared with the national rate of 5.4%. Arlington's unemployment rate for January 2009 jumped to 7.1% and has since continued to climb to its current rate in June of 8.1%. While this is still better than the national average of 9.7% for the same month, it marks the second time in the last six months that Arlington's rate of unemployment has exceeded the state rate, and is a cause for concern for the local economy.



This chart shows a comparison of Arlington's unemployment rate to the state and national rates on a monthly basis. Overall, Texas and Arlington have remained well below the national average, due in part to the state's job growth over the last five years, with close to 1 million jobs added.

## Consumer Activity

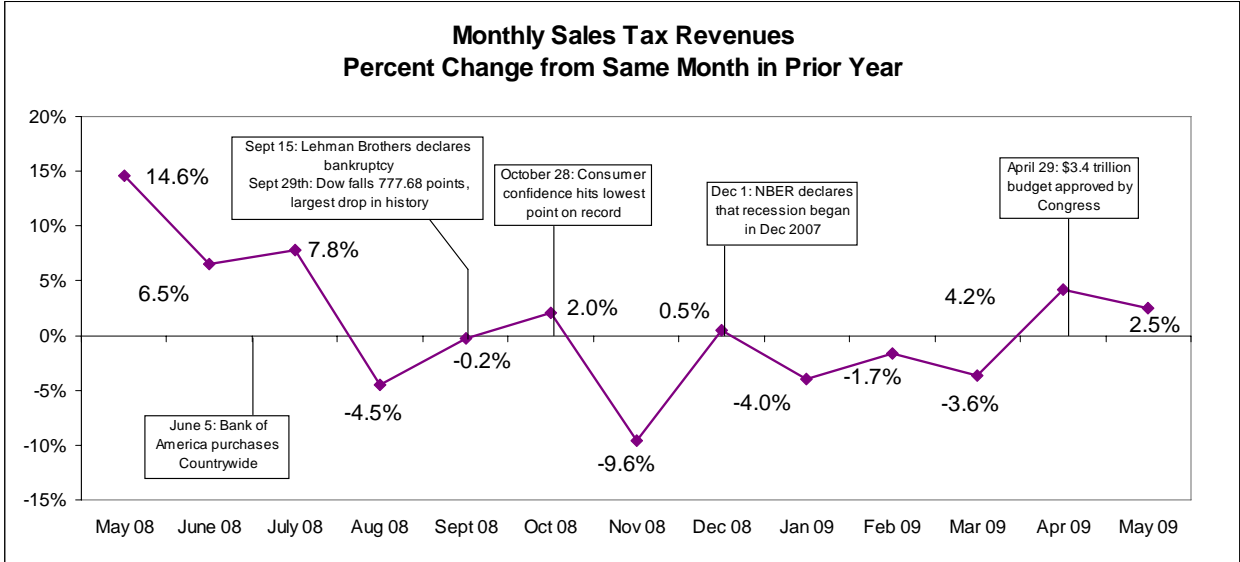
Big businesses are not the only ones looking for assistance in this time of crisis. A side effect of the recession, and particularly rising unemployment, is that households are no longer able to make ends meet. One way this struggle to survive is reflected is in the number of households filing with the courts for relief from their debt.



The chart to the left shows Bankruptcy filings in the Fort Worth district, which includes Arlington. Filings were up almost 25% for the first three months of 2009 compared to the same time the previous year, rising from 1,531 to 1,896.

# Manager's Message

Another side effect of the recession is decreased consumer spending. Sales tax monthly receipts have been lower for six out of the last thirteen months compared to the same month the previous year, and the year end estimate of sales tax revenue is projected to come in at more than four million under budget.



\* First event at Cowboys Stadium occurred in June 2009

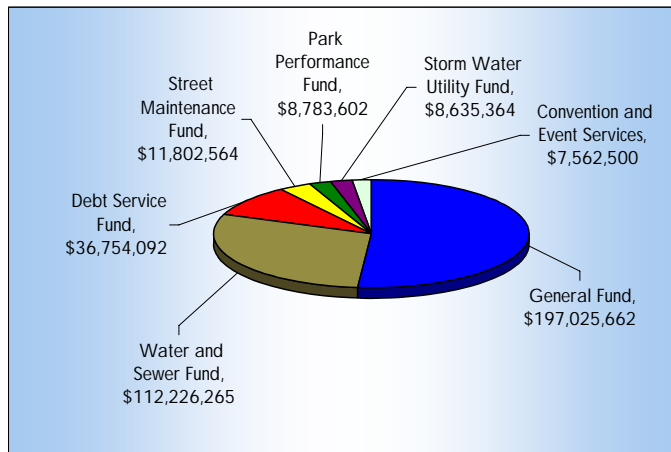
With record levels of unemployment, escalating deficits in revenue, and stagnant development activity, the City faces a most challenging budget year ahead. Decisions are being made with extensive research and deliberation to ensure the best possible future for Arlington, given these tough economic times. The local economy is expected to have a slow recovery from the current crisis, but fortunately Arlington does not have as far to come back from as other parts of the country. The steady housing market, economic development activity, and wise decisions made by City leaders now will ensure the future success of Arlington.

# Manager's Message

## FY 2010 Operating Budget

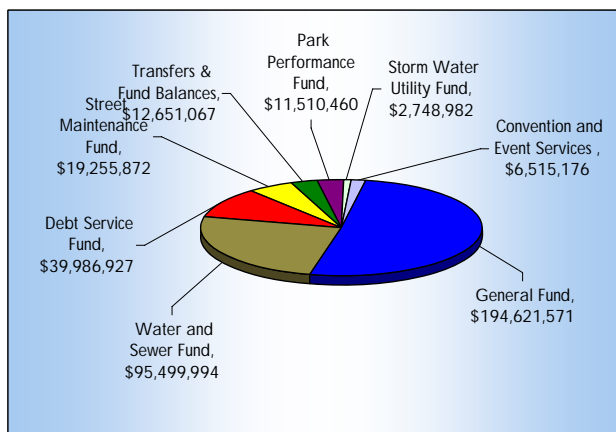
The total operating budget for the 2010 fiscal year is \$382,790,049. The following charts indicate how the revenues and expenditures are distributed across fund types.

### Revenues



	Amount	Percent of Total
General Fund	\$197,025,662	51.5%
Water and Sewer Fund	\$112,226,265	29.3%
Debt Service Fund	\$36,754,092	9.6%
Street Maintenance Fund	\$11,802,564	3.1%
Park Performance Fund	\$8,783,602	2.3%
Storm Water Utility Fund	\$8,635,364	2.3%
Convention and Event Services	\$7,562,500	2.0%
<b>Total FY 2010 Revenues</b>	<b>\$382,790,049</b>	<b>100.0%</b>

### Expenditures



	Amount	Percent of Total
General Fund	\$194,621,571	50.8%
Water and Sewer Fund	\$95,499,994	24.9%
Debt Service Fund	\$39,986,927	10.4%
Street Maintenance Fund	\$19,255,872	5.0%
Transfers & Fund Balances	\$12,651,067	3.3%
Park Performance Fund	\$11,510,460	3.0%
Storm Water Utility Fund	\$2,748,982	0.7%
Convention and Event Services	\$6,515,176	1.7%
<b>Total FY 2010 Expenditures</b>	<b>\$382,790,049</b>	<b>100.0%</b>

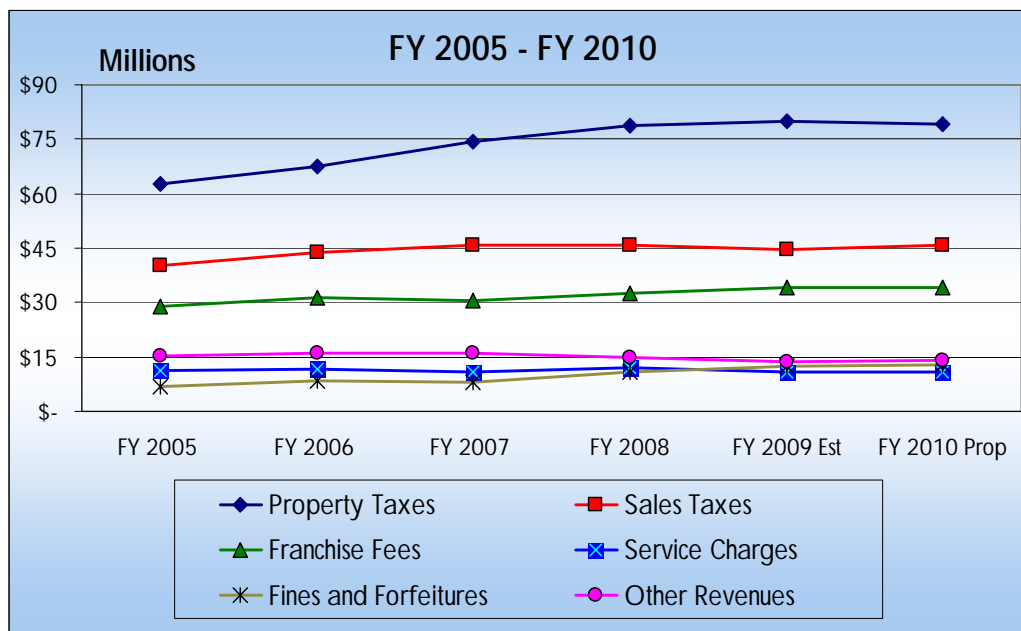
# Manager's Message

## FY 2010 General Fund Budget Revenues

As we enter the 2010 fiscal year, the City continues to face critical budgetary challenges. City employees understand this and have committed to assessing operations and identifying areas where resources can be reallocated, not added. These challenges motivate the workforce to look for better, more efficient ways to do business.

	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Adopted</u>
Property Taxes	\$ 78,567,473	\$ 79,944,148	\$ 79,319,606
Sales Taxes	46,000,359	44,747,224	45,610,257
Franchise Fees	32,444,907	34,348,683	34,321,373
Service Charges	12,200,504	10,898,308	10,730,529
Fines and Forfeitures	10,846,506	12,413,238	12,923,238
Other Revenues	14,746,057	13,469,403	14,120,658
<b>Total</b>	<b>\$ 194,805,806</b>	<b>\$ 195,821,004</b>	<b>\$ 197,025,662</b>

Revenue projections provide the framework for determining the allocation of resources among the City's service delivery groups in the proposed FY 2010 Budget. The revenue picture, as



shown in the chart below, indicates the need for expenditure reductions in FY 2010. The City's tax base is holding steady, a phenomenon not seen in most other parts of the country. Sales tax revenues

have decreased dramatically from what was budgeted in FY 2009, but we do expect to hold steady on the FY 2009 estimate.

# Manager's Message

## Property Taxes - \$79.3 Million, 40.2% of General Fund Revenues

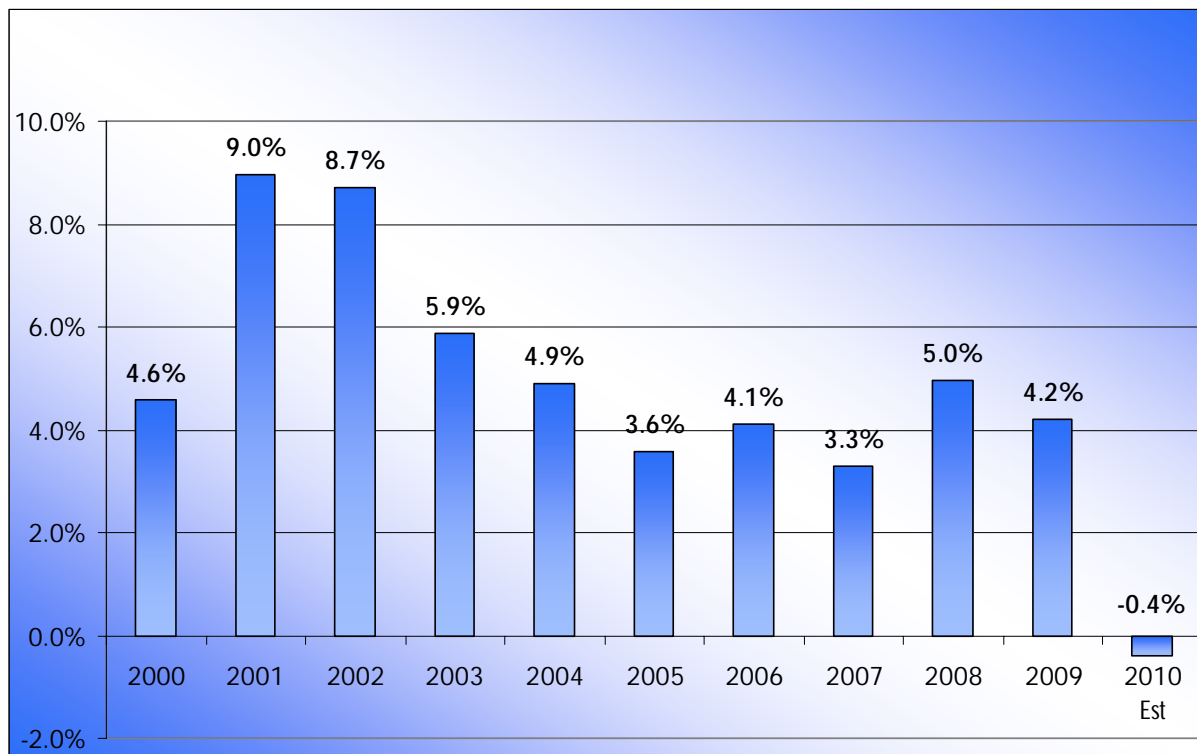
The largest single revenue source for the General Fund is the Property Tax. In FY 2010, this revenue represents 40.2% of General Fund revenues, a slight decrease from the FY 2009 Budget. The total assessed value of taxable property in the City is \$18.132B. The General Fund's portion of the total property tax rate is 44.67 cents per \$100 of assessed value. After the growth that occurs in the TIRZs, this results in revenues of \$79,319,606.

	FY 2009	FY 2010	Increase/(Decrease)
General Fund Tax Rate	44.670	44.670	-
Debt Service Tax Rate	20.130	20.130	-
Total Property Tax Rate	64.80	64.80	-

For the first time since 1994, the July Net Taxable value has decreased. This decrease is nominal, down 0.38% as reflected below. This translates into an overall value loss of \$69M.

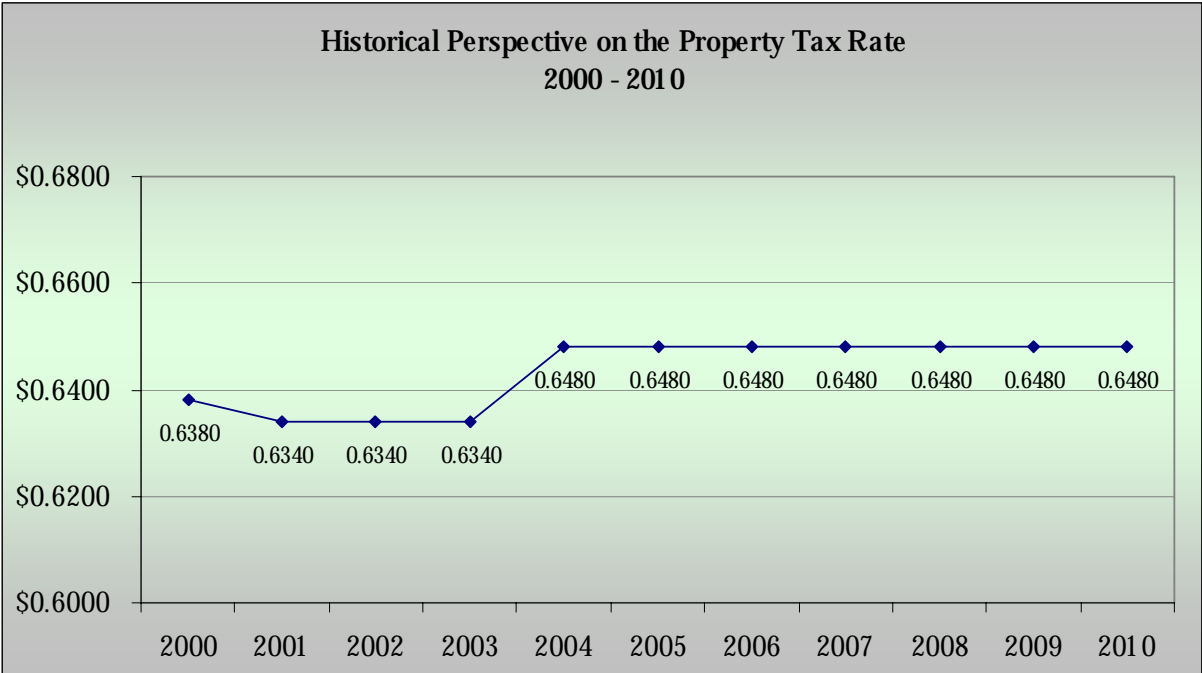
- \$337M decrease in existing property values  
\$268M new construction  
 \$ 69M overall value loss

### Assessed Value of Property Tax Base Percent Change, FY 2000 –FY 2010



# Manager's Message

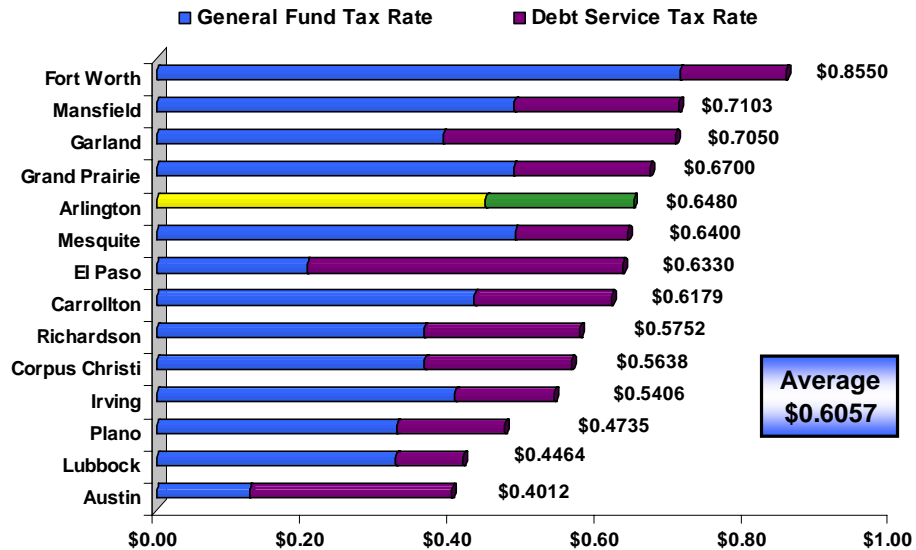
The City has remained committed to finding alternative methods for raising revenues other than increasing the tax rate. The City has not increased the tax rate in six years. In fact, for FY 2010, because of the decrease in existing values, the proposed rate of \$0.6480 per \$100 valuation is lower than the effective tax rate of \$0.6707, meaning the average home will pay slightly less in taxes than in the previous year.



# Manager's Message

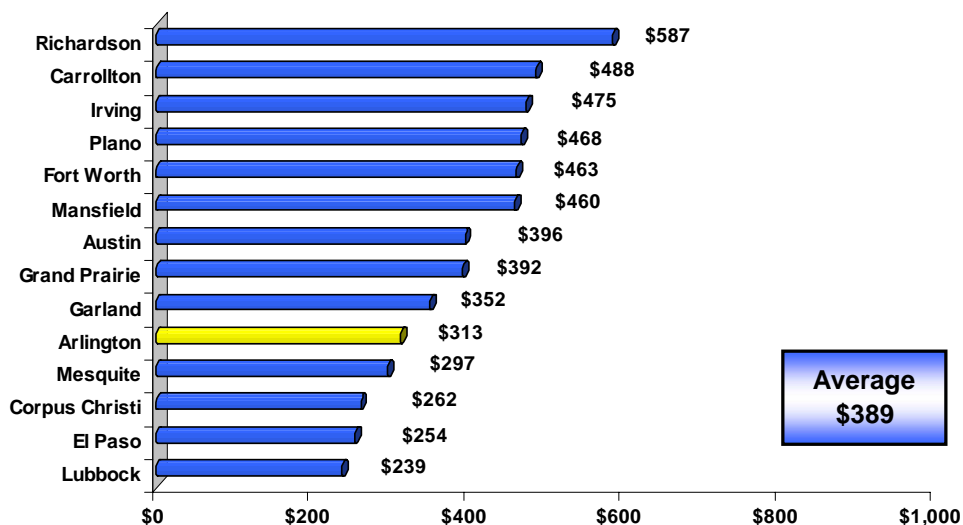
In FY 2009, the City's tax rate was slightly above the average for the cities that Arlington compares with in Texas.

## FY 2009 AD VALOREM TAX RATE



However, because of lower local property values and various property tax exemptions, Arlington collects less per capita than the average of these cities.

## FY 2009 TAX LEVY PER CAPITA

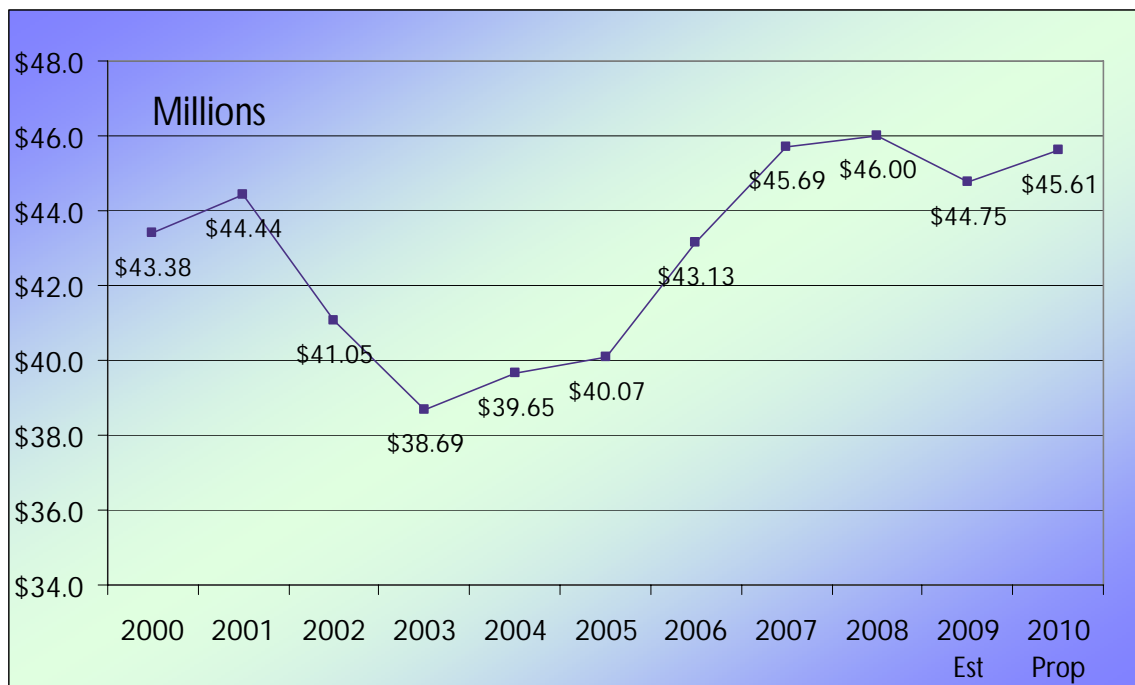




# Manager's Message

## Sales Taxes - \$45.6 Million, 23.1% of General Fund Revenues

The City's portion of the total 8.0-cent sales tax rate is 1.75 cents. Six and one-quarter cents is retained by the state, the General Fund receives 1 cent, one-half cent provides funding for the construction of the Cowboys Stadium, and one-quarter cent provides funding for street maintenance. General Fund sales tax revenue for FY 2010 is projected at \$45,610,257. These taxes represent 23.1% of General Fund revenue in FY 2010, down from 24.2% in the FY 2009 budget. The following chart illustrates sales tax revenue trends and the annual percentage change during the past decade.



## Other Revenues – \$72.1 Million, 36.7% of General Fund Revenue

Franchise Fees are paid by utilities for the use of City streets, alleys and property in providing utility service to citizens. These revenues represent 17.4% of General Fund revenues in FY 2010, up from 16.9% in the FY 2009 budget. The electric utility pays the most in franchise fees, and is expected to pay \$12.7 million in FY 2010. Other Franchise Fees include the telephone, cable television, garbage collection, water and gas utilities.

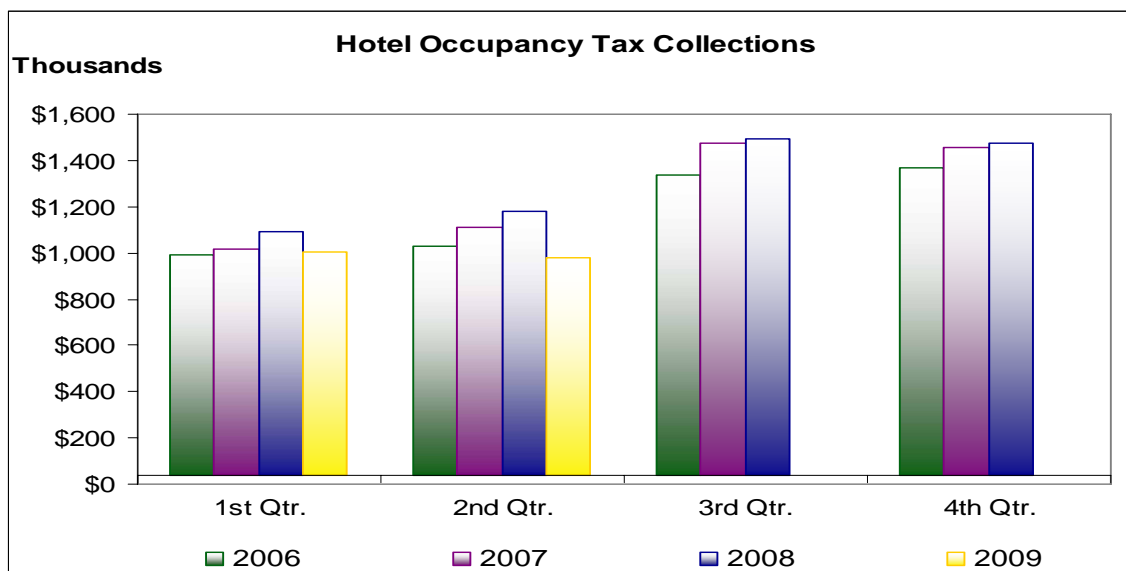
Service Charges are collected by the City for the use of facilities or services. These include pool and recreation center fees, various inspections and reviews conducted by City personnel, and transfers from other City funds to reimburse the General Fund for services rendered. In FY 2010, these revenues represent 5.4% of General Fund revenues, down from 5.7% in the FY 2009 budget.

## Manager's Message

Fines and forfeitures are obtained primarily from fines assessed by the City's Municipal Court. In FY 2010, these revenues are budgeted to be \$1.45 million more than in FY 2009, due primarily to increased collections in Municipal Court and red light fines.

Other revenue sources for the General Fund include interest, leases and rents, licenses and permits, and taxes on bingo, liquor, and criminal justice. In FY 2010, these revenues are budgeted to be \$687,689 less than the amount budgeted for in FY 2009, due primarily to decreases in interest earnings.

Although not a General Fund revenue, the City's Hotel Occupancy Tax has decreased; the debt on the main Convention Center, with the exception of the Grand Hall, has been retired; and the Convention Center and Arlington Convention and Visitors Bureau have identified program realignments. Consequently, no cash subsidy will be required for the Convention and Events Services Fund from the General Fund in FY 2010, although the indirect charges have been eliminated. Tourism is a critical part of the City's economic development program, and our expectation is that Hotel Occupancy Tax will continue to decrease in the short run.



### Expenditures

Historically, service needs far exceed the revenues for the next fiscal year. This challenge is magnified when revenues are decreasing. In order to meet that challenge, the FY 2010 Proposed Budget focuses resources on outcomes in high priority areas such as neighborhoods, economic development, and re-development. The budget funds core services and enhanced public safety efforts. It invests in facilities and infrastructure, and allows for the replacement of operating and capital equipment. The FY 2010 Adopted Budget allocates the limited new resources to address Council Priorities.

## Budget By City Service Team

### Neighborhood Services

**Mission** – *To strengthen neighborhoods by providing services which maintain public safety and health, enhance livability, protect property values, and encourage responsible neighbors.*

The Neighborhood City Service Team includes the Police and Fire Departments, Libraries, Parks and Recreation, and Community Services. Additional resources allocated to Neighborhoods:

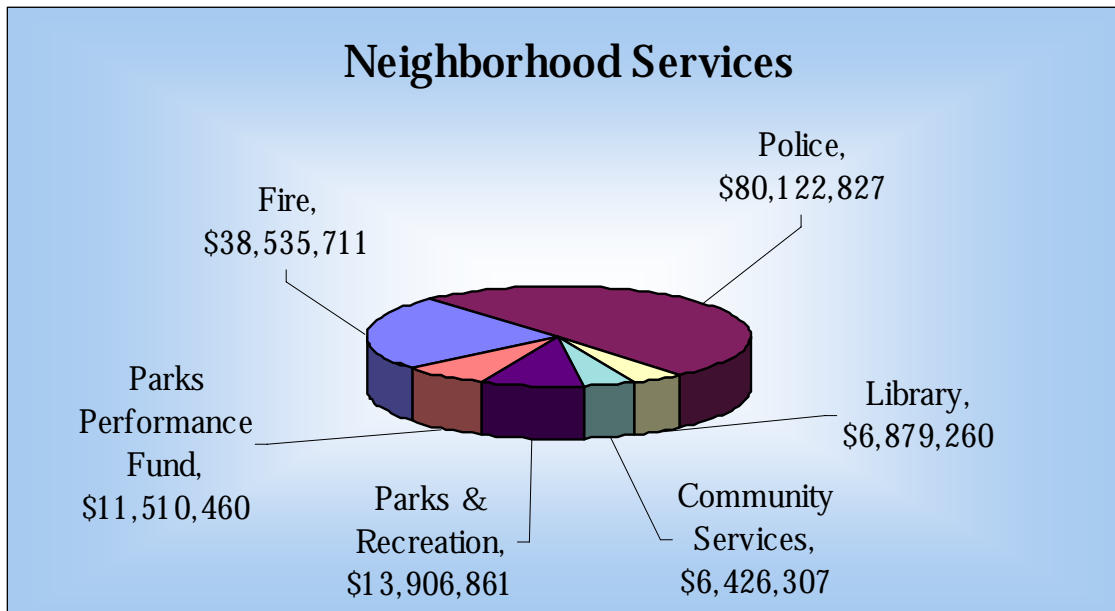
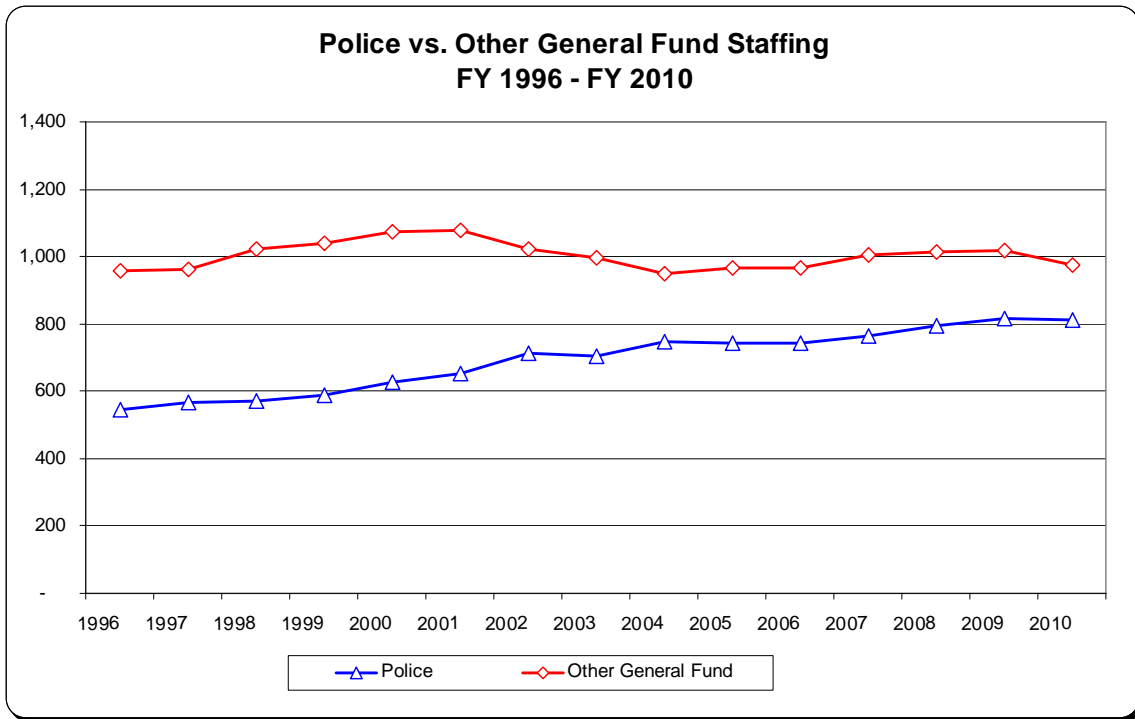
- Public Safety Personnel
  - Grant funding for 20 officers, eight currently vacant and the class of 12 that was deleted from the FY 2009 budget
  - Eight officers for a strategic response team (6 grant funded)
  - Five officers for Gang Unit (4 grant funded)
  - One grant funded officer for special events
  - Paramedic stipend (\$110,890)
  - Technology improvements for Dispatch (\$107,441)
- One-Time Expenditures
  - Grant fund match equipment (\$908,307)
- Parks Improvements
  - Johnson Creek and Caelum Moor (\$246,078)
  - I-30 Beautification and other park maintenance (\$150,223)

The challenges of the current economic climate dictate that service reductions be made. While not ideal, the City has taken steps to mitigate these reductions.

- Alter Fire uniform replacement schedule (\$50,000)
- Code Compliance Officer and Grants Accountant positions (\$114,173)
- Parks LEAF program, administrative costs and two positions (\$262,632)
- Reduce pool hours, staff costs and publications (\$71,101)
- Library Acquisitions Assistant position and part time hours (\$65,338)
- Move nine sworn positions from current assignments to patrol (\$523,141)
- Reduce juvenile investigators by two positions (\$156,258)

In the last two reductions, no sworn officers will be subject to the RIF process; existing staff will be absorbed as attrition occurs. The overall effect on police staffing can be seen in the chart below.

# Manager's Message



# Manager's Message

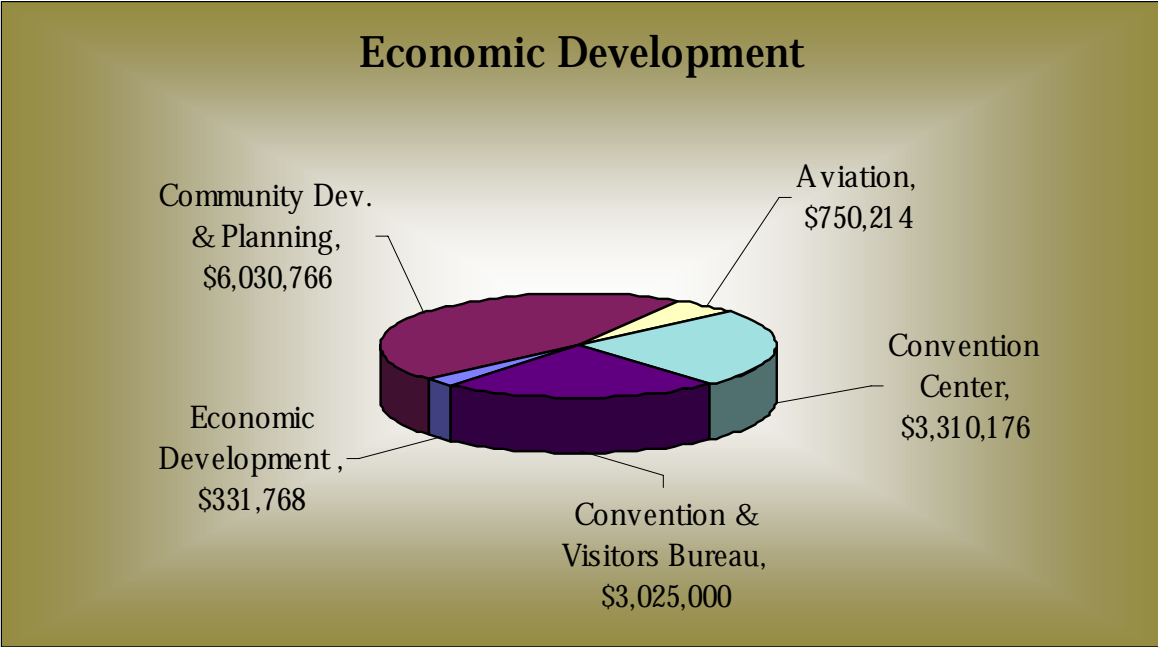
## Economic Development

**Mission** – *To strengthen our competitive future by creating a community environment and customer service spirit that attracts new residents, consumer spending, and quality investment and job creation led by the private sector.*

The Economic Development City Service Team consists of Community Development and Planning, the Convention and Event Services Fund, Aviation, and the contracts with the Convention and Visitors Bureau and the Chamber of Commerce.

The Team is moving forward with many initiatives, including the Viridian development, TIRZ #6, and bolstering design standards. As with every other organizational unit of the City, the ED Team will reduce resources in FY 2010:

- Graduate Planner position (\$85,136)
- Graduate Engineer position (\$74,669)
- Miscellaneous supplies and equipment (\$20,000)

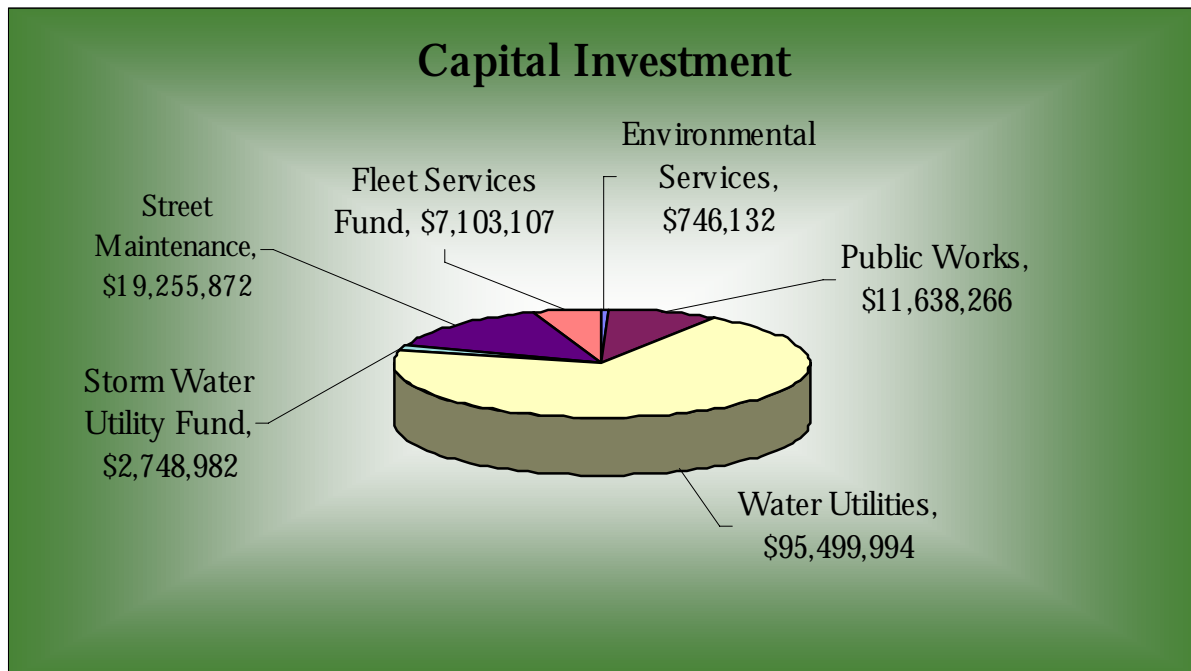


# Manager's Message

## Capital Investment

**Mission** – *The Capital Investment mission is to ensure that all development and construction activities for capital programs in the City meet the current and future needs of the community.*

The Capital Investment City Service Team consists of Public Works and Transportation, Water Utilities, and Environmental Services. We are moving forward with a Capital Improvement Program bond sale that is our contribution to stimulating the economy. This sale, at a proposed amount of \$38,080,000 will result in improvements to our Fire, Parks, Public Works and Aviation infrastructure. In addition, our communications technology will be upgraded and our Library collection increased.



# Manager's Message

## Strategic Support

**Mission** – *The Strategic Support City Service Team embraces the City's vision by dedicating resources to partner with customer departments in our continuing mission to ensure Arlington's commitment to being a pre-eminent city.*

The Strategic Support City Service Team includes Information Technology, Financial and Management Resources, Workforce Services, and Municipal Court. Additional resources include:

- Part time, maintenance, and overtime for INCODE installation (\$213,087)
- Contract labor and administrative costs related to increased activity (\$118,731)
- Contract increases to TAD, Tarrant County and Deloitte (\$92,750)
- Claims administration (\$70,000)



# Manager's Message

## The Future

### *Short Term*

The City of Arlington considers its budget as a living plan. We understand that we need to be outlining strategies and assessing our situation at all times. Consequently, we are preparing and planning for issues and opportunities that will have a budgetary impact in FY 2010. After the first few months of the fiscal year, some service delivery issues will be better defined, and we will have an even more accurate revenue picture.

### *Long Term*

The decisions made in this budget will have ramifications on the City's financial position for years to come. In the last few years, we have seen long-term forecasts that project significant deficits. By reducing or aligning expenditures to better fit revenue growth, and assuming slight economic growth, we expect smaller deficits. While the City may never see the dramatic growth of the 1990s, a return to slow and steady progress is expected.

The following forecast illustrates the City's financial position, assuming the continuation of existing services, competitive pay and benefits for our workforce, moderate growth in our primary revenue sources, and the opening of new facilities outlined in the capital improvement program.

	FY 2010	2011 EST.	2012 EST.	2013 EST.	2014 EST.	2015 EST.
GENERAL FUND REVENUES	\$ 197,025,662	\$ 199,538,814	\$ 203,302,243	\$ 207,925,575	\$ 211,838,428	\$ 216,743,293
INTERFUND TRANSFERS:						
Water and Sewer Fund	\$ 3,391,966	\$ 3,391,966	\$ 3,391,966	\$ 3,391,966	\$ 3,391,966	\$ 3,391,966
Conv. & Event Svcs. Fund	-	350,000	350,000	350,000	350,000	350,000
Stormwater Fund	437,557	437,557	437,557	437,557	437,557	437,557
One-time Funds	3,552,814	-	-	-	-	-
TIRZ Reimbursements	88,891	88,891	88,891	88,891	88,891	88,891
APFA Fund	(845,000)	(845,000)	(845,000)	(845,000)	(845,000)	(845,000)
Special Transportation Fund	(1,044,557)	(1,044,557)	(1,044,557)	(1,044,557)	(1,044,557)	(1,044,557)
To Parks Performance Fund	(2,232,851)	(2,232,851)	(2,232,851)	(2,232,851)	(2,232,851)	(2,232,851)
To Street Maintenance Fund	(2,301,527)	(2,301,527)	(2,301,527)	(2,301,527)	(2,301,527)	(2,301,527)
To Traffic	(3,428,372)	(3,428,372)	(3,428,372)	(3,428,372)	(3,428,372)	(3,428,372)
INTERFUND TRANSFERS	\$ (2,381,079)	(5,583,893)	(5,583,893)	(5,583,893)	(5,583,893)	(5,583,893)
TOTAL AVAILABLE FUNDS	\$ 194,644,583	\$ 193,954,921	\$ 197,718,350	\$ 202,341,682	\$ 206,254,535	\$ 211,159,400
GENERAL FUND EXPENDITURES	\$ 194,621,570	\$ 197,585,325	\$ 203,707,543	\$ 209,989,015	\$ 215,734,555	\$ 220,340,124
<b>ENDING BALANCE</b>	<b>\$ 23,013</b>	<b>\$ (3,630,404)</b>	<b>\$ (5,989,193)</b>	<b>\$ (7,647,333)</b>	<b>\$ (9,480,020)</b>	<b>\$ (9,180,725)</b>

The forecast defines deficit challenges in each year ahead taking into account the many economic challenges we face. It is an outlook that can be improved as we continue to focus on our priorities of improving our service delivery, building our economic base, and expanding our neighborhood and community partnerships.



# Manager's Message

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## Next Steps

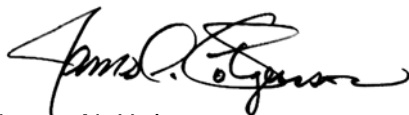
The Council and the community will be spending the next two months discussing and deliberating on the budget. The calendar is as follows:

- ✓ August 11 – City Service Team Presentation about FY 2010 Business Plan
- ✓ August 18 – Council Work Session on the Budget
- ✓ August 19 – 28 – Town Hall Meetings on the Budget
- ✓ September 1 – Council Work Session on the Budget
- ✓ September 10 – Special Council Meeting to Adopt the Budget on First Reading and the Tax Rate
- ✓ September 15 – Council Meeting to adopt the Budget on Second Reading

## Conclusion

The City continues to diligently work to weather this economic downturn by identifying and seizing opportunities while minimizing the impact on our citizens and our workforce. The City regularly reviews operations to ensure that we are as efficient and effective as possible, opportunities for cost savings through innovation and re-engineering continue to be identified. We have process improvement measures in the budget that save money, but budget balancing in these quickly changing and uncertain times requires us to reduce services, our workforce, and our compensation package. These are difficult decisions to make. They affect all of us – our citizens and our employees.

As Council begins to deliberate on the FY 2010 budget, we want to thank all those that provided input and creative budget balancing solutions, many of which have been incorporated in this proposal. We will continue to work together to get through this difficult economic time and be better positioned for success when our eventual recovery occurs.



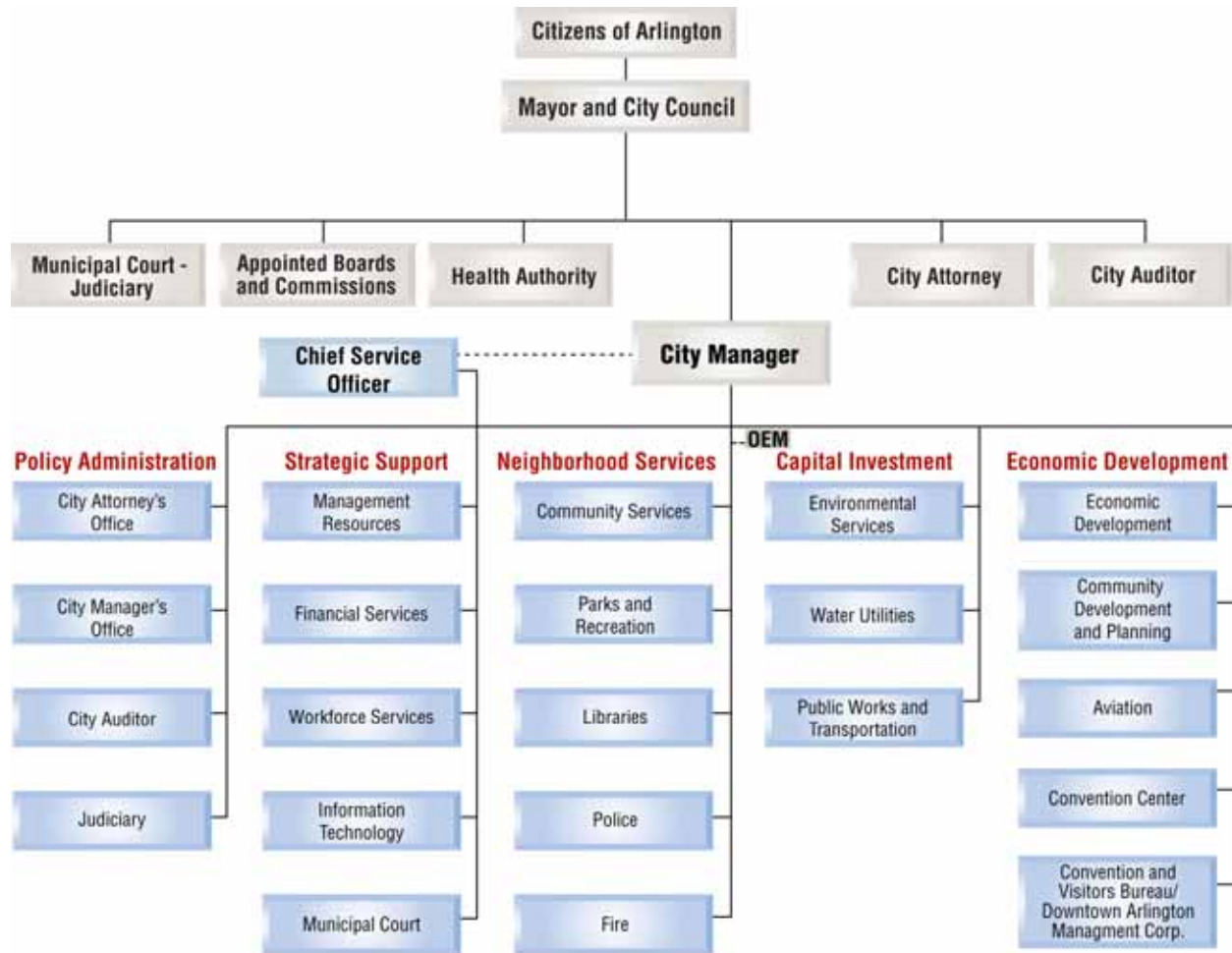
James N. Holgersson  
City Manager

# Manager's Message

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# Organization Chart



Rev. DEC-09

# Organization Chart

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# City of Arlington FY 2010 Business Plan



Economic Development   Neighborhood Services   Capital Investment   Strategic Support

# Introduction

## *Meeting the Extraordinary Challenges of Our Times*

This was the theme for the development of the FY 2010 Budget and Business Plan. The purpose of the Budget and Business Plan is to outline how we are going to use City resources to accomplish the priorities identified by the community. The Business Plan is our guide during the year to communicate progress on the City's priorities. It is a report card as well as a plan.



### **The Extraordinary Challenges**

As is often said, "May you live in interesting times," and we can all say the last eighteen months have been that. The FY 2010 Budget was approved at a time of unprecedented economic uncertainty. Unemployment was continuing to rise; business and personal investments were suffering. The economy has impacted us all. Some have been more seriously affected than others. Those in our community least able to endure the downturn have lost the most and have the greatest need.

These are the times that people rely most on public and government programs and services to help them maintain their quality of life and bridge to better times. However, this is also the time that government revenues are constricted and often decline. Municipalities nationwide are working to develop creative solutions to meet increasing demands with fewer resources. Arlington is no different. We must use these difficult times to analyze our business and seek out opportunities for efficiencies and improvement. We must identify ways to make our organization stronger in the future, when we find ourselves on the other side of this crisis.

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As the City does every year, we asked residents in 2009 what was most important to them. Input from our citizens allowed us to make the best use of limited resources, as we narrowed, honed, and put a fine point on this list. We determined the best ways to channel our resources to accomplish these priorities, and this business plan outlines our strategies for making progress.

Obviously, our biggest challenge this year was and will continue to be the economy.

## *Arlington's Story of Meeting the Challenges*

### **Our Fiscal Solutions**

To tell the story of Arlington over the last year, you have to understand that the City has a long history of vigilant and conservative fiscal planning. By monitoring the economy and our own revenue and expenditure streams continuously, the City has been able to remain nimble and adjust quickly to shifts and changes. We also believe that long-term planning contributes to financial resiliency and the City has been dedicated to monitoring revenues and expenditures on a five year horizon.

Fiscally, the City adapted and changed as a result of the economic downturns in the mid – 1990s and early 2000s, and following those traditions, we moved in early and expeditiously this year to examine every City program and project. Every program was reviewed; every revenue analyzed; and every budget decision was critically considered. We determine what needed to be changed or eliminated to have the least impact on service delivery in our faltering economy.

So far, Arlington has been fairly fortunate. We have seen an increase in residential and commercial foreclosures; however, these are not nearly as dramatic as some other cities in the region and certainly across the country.

Building construction has slowed and unemployment in Arlington outdistanced the state average for the first time in years. However, thanks in part to the City's developing Entertainment District, sales tax, while below projections, has remained fairly stable in the face of double digit decreases in some of our neighboring municipalities. While we did see a decrease in our property values for the first time in years, we were only down .4%, which is a far less significant decrease than many cities in North Texas.

The story for Arlington remains one of financial diligence. We have stayed the course and relied on our time-tested fiscal approaches. We moved quickly and decisively to adjust to our changing environment and the City road the first wave of this economic slowdown with little or no long-term consequences.



# Introduction

Bond rating agencies that monitor the City financial health confirmed the City's high ratings this year, acknowledging that Arlington has taken proactive steps to remain fiscally strong during these trying times.

According to Standard and Poor's, Arlington's financial management is strong. "The city will continue to sustain its sound financial position and maintain its manageable

debt levels. In our opinion, the city's strong financial policies should serve to shield the city from potential revenue volatility."

This strong fiscal position has allowed us to continue to meet the growing service demands of our community and address our community's priorities. So what are the priorities?

## Meeting the Community's Needs – Our Business Plan Process



Our community priority setting process for the upcoming 2010 fiscal year was particularly thorough and inclusive this year, given the critical nature of the economy and our resources.

The City Council met in March 2009 to put together an initial list of community priorities. As is the City's practice, Town Hall Meetings were held to discuss these priorities with citizens. However this year, the City went a step further.

To get input from citizens who may need government services but may not actively participate in the local government process, we conducted focus groups. Almost 50 citizens participated, reviewing the priorities and confirming that they were, in fact, inclusive of what citizens of the community thought were important.

We heard loud and clear - Arlington cares about:

- ★ The Quality of its Neighborhoods
- ★ The Success of its Youth, Seniors, and Families
- ★ The Health of its Local Businesses
- ★ The Quality of its Streets, Parks, Libraries, and other Public Facilities

Departments then built their budgets around these priorities. We had \$192 million in General Fund dollars to invest in the community this year, and we wanted to make sure that we were maximizing every dollar. Programs and activities were added or deleted to ensure that the City was using its resources most effectively to meet the community's needs.



A net of 75 positions were deleted as positions were eliminated or reassigned to better align with community priorities. By taking maximum advantage of federal grants and stimulus funding, the City was able to add police officers. Service delivery was maximized. Services were outsourced where the private sector could offer more cost effective solutions. Some privatized services were brought back in-house where employees developed ways to provide services cheaper.

The City retooled its approach to neighborhood and economic development, to family issues, and to capital investment to be as effective as possible. These new approaches will allow Arlington to be successful in meeting community needs in the upcoming year.

While service to our citizens is the most visible work the City does, the City Council reiterated the importance of the City's values to the work we do. Focusing on the basics cannot be overlooked. The values that Council specifically emphasized are:

- ★ Quality Customer Service
- ★ The Importance of Our Employees
- ★ Strong Fiscal Management
- ★ Regionalism

You will see these values threaded through all the initiatives in our FY 2010 Business Plan.

## Conclusion

The FY 2010 Business Plan that follows outlines our approach to Arlington's priorities - neighborhoods and youth, seniors and families, economic development, and capital investment. It describes some of the projects that we will accomplish to move our priorities forward. It highlights some of the performance measures we will monitor to determine our success. It will document the staff and financial resources that will be dedicated to each community need.

We look forward to a productive fiscal year. With Council and community input, the City of Arlington is headed in the right direction, focused on our greatest needs. We will report to City Council every quarter on our progress on the budget and business plan, and the citizens of Arlington can feel confident that the City is focused on "Meeting the Extraordinary Challenges of Our Times."



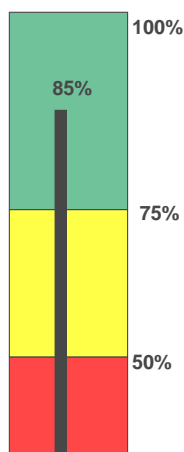
# Safe, Attractive, Engaged Neighborhoods

## Introduction

Arlington is a community of neighborhoods. Each is diverse with its own identity. One neighborhood might have upscale custom homes and a unique blend of apartments, condos and townhomes. A bordering neighborhood could be a university community or a mecca for world class entertainment with commercial development, and popular attractions filled with places to live, learn, work and play.

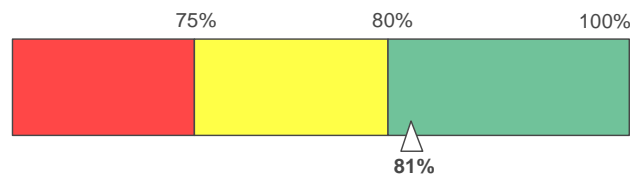
Unique neighborhoods like these require different planning strategies. Safe neighborhoods are strong neighborhoods and although Arlington communities are culturally and economically diverse, we all want to be part of safe, attractive and engaged neighborhoods. Whether it is reinvigorating an aging neighborhood or expanding the cultural, recreational and learning opportunities of another, our focus is on strengthening our neighborhoods.

*Code Complaints brought into voluntary compliance*



Target = 75%; Source: ICMA CPM/Budget Performance Measures

*Citizens Rate Feeling Safe in Arlington's Neighborhoods and Business District*



Target = 80%; Source: ICMA CPM

We want every resident in our city to feel that their neighborhood is a secure and desirable place to call home. That's why we are so committed to making public safety, emergency response, and code compliance among the city's top priorities.

## Looking Forward

Alliances with our community partners will allow us to address our neighborhood concerns in a manner that is both cost effective and highly efficient. Pooled efforts and resources invite new thinking and innovative responses to local issues. More partnership opportunities will link our residents with job opportunities, reduce blight in our neighborhoods and lead to a more engaged citizen network.

The city will also serve our neighborhoods by promoting responsible home ownership and providing assistance to those residents and neighborhoods that need it most. Supporting targeted neighborhoods serves all of our citizens by improving and stabilizing home values and providing an overall safe and secure environment in which our citizens can live.

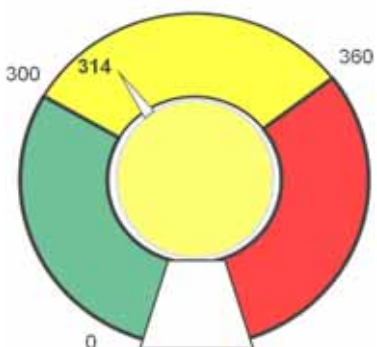
# Safe, Attractive, Engaged Neighborhoods

## Safe Anywhere, All the Time

Collection and preparation of data on dangerous structures throughout the city aids fire personnel in responding quickly to emergencies. In 2010, the Fire Department will **leverage technology to enhance community safety** by implementing computer-aided design software developed specifically for the fire service. The result will be digitized building and site plans for high-risk structures in Arlington that will be immediately available to first responders.

**Effective preparedness, planning and response** are the cornerstones of successful local emergency management. To anticipate and address public health emergencies that concern our citizens the most, the City will partner with the local medical community, school districts, major employers, and County and State officials to prepare for and respond to H1N1 flu.

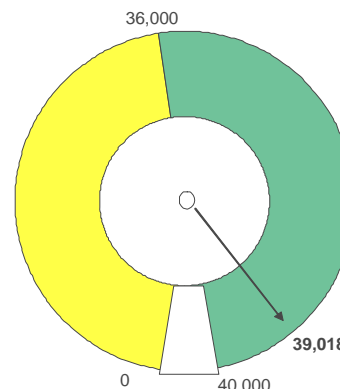
*Emergency Response Time: Dispatch to Arrival on Scene (in seconds)*



Target = 300 seconds; Source: ICMA CPM; NFPA; Budget Performance Measures

Emergency preparedness inspired the City of Arlington to institute a city-wide CPR training initiative. The goal of the program: train 10% of Arlington's population in CPR skills within five years. The majority of City employees are now prepared for emergencies requiring CPR and Arlington recently obtained the Guinness World Record for a CPR training event of 4,626 participants at the new Cowboys Stadium. Since the program's inception, 39,018 Arlington residents have been trained in CPR.

*Citizens Trained in CPR*



Target = 36,000; Source: City of Arlington

FY 2010 efforts will be focused on enhancing community safety through the promotion and utilization of partnerships and community policing strategies. These include regional partnerships in **support of major events, such as the Super Bowl, Cotton Bowl, and NBA All-Star Game** to support the entertainment district. Public safety will also pursue local partnerships with the school district and other community organizations to address truancy.

# Safe, Attractive, Engaged Neighborhoods

Truancy is a serious problem that affects most school districts in the United States, resulting in negative effects for the community. National studies show juvenile crimes, such as burglaries, vandalism, and drug use, regularly occur during school hours. As part of the Truancy Reduction Program, Arlington officers will stop students who are seen off campus during school hours, determine which school the student should be attending and drive that student to the school if necessary. Additionally, school resource officers, truancy officers, juvenile probation and social service groups will communicate with one another to follow-up with the student's family in a proactive effort to intercept the conditions that cause absenteeism. This year's goal for this initiative is to reduce the truancy rate by 5%.



As a way to help in-need residents improve the value of their homes as well as reduce monthly utility costs, the Community Services Department is administering the **Weatherization Assistance Program** which will provide up to \$6,500 for weatherization improvements to homes occupied by eligible residents.

## Enhance and Preserve Neighborhoods

The City will continue to focus on providing services to promote healthy neighborhoods. Efforts such as the **Neighborhood Stabilization Program**, which facilitates homeownership of vacant, foreclosed properties located in a designated target area, will serve to protect and invest in the lifeblood of our community. Additionally, the Homeless Housing and Services Program will provide client outreach, case management and rental assistance to Arlington's chronic homeless.



The recently opened Animal Services Center will continue to expand its popular programming to include a **Foster Animal Care Program**. This program is designed to improve the survivability and adoptability of "special needs" pets, decrease euthanasia and increase placement of animals into loving, responsible and permanent homes.

# Safe, Attractive, Engaged Neighborhoods



## Safe, Attractive and Engaged Neighborhoods

Our success is defined by the level to which our neighborhoods thrive. In pursuit of that success, the City is committed to creating and maintaining strong, safe, and attractive neighborhoods. Setting high standards for our public safety resources, providing superior emergency medical care and 911 services, and assisting current and future homeowners to realize and maintain their dream of a safe, healthy environment for their families will continue to be a part of our pursuit of excellence.



\$125,084,846 Annual Budget



1,280 Employees

# Youth, Seniors and Families

## Introduction

To effectively meet our challenges, it is important to engage youth, seniors, and families in the civic and political life of our community. Now more than ever, young people are seeking the opportunity to get involved in their communities. We will continue to create strong, diverse communities of inspired and civic-minded young people. We will help them develop life-long habits of involvement, problem solving and self-reliance.

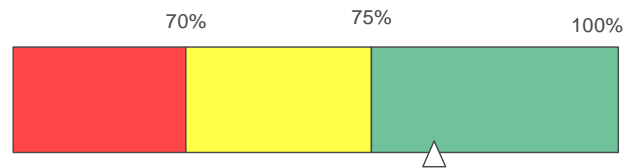
Whether we are promoting literacy through school partnerships and libraries or improving access to quality health and wellness programming, the City of Arlington is committed to building stronger neighborhoods and families.



## Looking Forward

In FY 2010 we are committed to helping our citizens obtain the skills they need to cope in these challenging times. New programs focusing on employment skills, understanding technology, and improving literacy will be offered.

*Citizen Rating of Overall Quality of Life*



Target: 75%; Source: ICMA CPM, Arlington's Citizen Survey

The City is even taking steps to get these programs out of city facilities and into the neighborhoods, making them mobile and accessible to the neighborhoods where they are needed most.

The City will also offer programming to our citizens that impact another valuable skill set – that of fitness and good nutrition and sustainable living. To set a good example and to encourage a spirit of community, a community garden is underway. Finally, new open space projects will be designed which will offer citizens easy access to outdoor fitness opportunities as well as connect our neighborhoods and improve home values.

Seniors will remain a valued asset in our city. In addition to the services and facilities we already offer for seniors, the City will be bringing new programs to our older residents who are in need of assistance.

As a city, we will continue to showcase our youth, seniors and families as community assets and resources, possessing unique perspectives, energy, creativity and commitment.

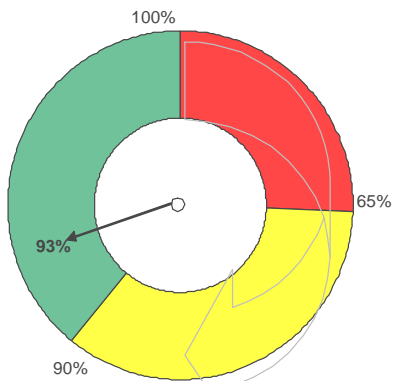
# Youth, Seniors and Families



## Cultural, recreational, and learning opportunities for youth, families, and seniors

Library Services will expand services into the city's neighborhoods. Major initiatives include leveraging grant resources to procure a **mobile computer lab** and renovating a retired Handitran bus for use as an outreach vehicle to schools, apartments and retirement centers. The Library will partner with area school districts by creating LibraryLINK sites within school libraries to provide library resources and programming for parents and younger siblings. These initiatives will allow residents easy access to technology, literacy coursework, literature and information at multiple locations throughout the city.

*Citizen Satisfaction Rating of Library Services*



Target: 90%; Source: ICMA CPM, Arlington's Citizen Survey

Arlington Public Libraries will continue to keep the spotlight on literacy by expanding the **Arlington Reads** program to the Central Library. This year the focus will be on meeting the needs of our citizens in the challenging financial and work environment by focusing on workforce literacy. Programming will include computer/technology coursework and other skills needed to prosper in the new economy. Partnerships with area businesses will increase literacy skills, leading to improved service and increased employee retention. Additionally, family literacy programming will be offered in multiple locations throughout the city with special emphasis on early childhood literacy, ensuring that children are prepared when they begin kindergarten.



The new Animal Services Center will expand programming in FY 2010 to focus on seniors in our community through the **Senior Education Program**. Classroom instruction and one-on-one sessions will be included.

# Youth, Seniors and Families

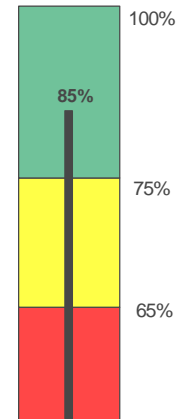
Arlington Parks and Recreation remains committed to offering quality, affordable and innovative programs that promote fun and fitness. According to the Centers for Disease Control and Prevention, the prevalence of obesity in Texas was 28.3% in 2008. FY 2010 will spotlight on the design and implementation of "Arlington Weighs In", an initiative aimed at encouraging and promoting fitness and nutrition. Similarly, the Department will be working with community partners to plan and design an organic community garden, promoting practices for sustainable and healthy living.

The Parks and Recreation Department will work in partnership with Community



Development and Planning to develop a **Hike and Bike Master Plan**. Hike and Bike trails connect neighborhoods through attractive, public open spaces, promote fitness and a spirit of community, and can encourage positive economic growth. The Master Plan will develop criteria for optimum location and design. Simultaneously, the Department will begin constructing three linear park trail linkages on Rush Creek, Sublett Creek and Bowman Branch. These trail systems will become part of the Hike and Bike Master Plan.

*Citizen Satisfaction Rating of Parks and Recreation*



Target: 75%; Source: ICMA CPM, Arlington's Citizen Survey

## Our Community, Our Kids

A community is only as strong as the opportunities it offers to its youth. Youth that become disconnected from their families and school are vulnerable to recruitment by gangs. Gangs victimize innocent children, promote criminal behavior and increase the tax burden associated with law enforcement. FY 2010 will mark the kickoff of "**Our Community, Our Kids**", a community collaboration aimed at building the City's commitment and capacity to support our children. A steering committee will include representation from the City, AISD, MISD, Chamber of Commerce, Tarrant County and United Way.





# Youth, Seniors and Families



## Youth, Seniors and Family

Quality cultural, recreational and leisure opportunities are vital to any community. Public spaces, nature, hike & bike pathways, and robust recreational and educational opportunities in both leisure and structured environments bring a number of benefits to our neighborhoods. Having attractive spaces and plenty of recreational opportunities not only brings satisfaction to the citizens that participate, but also promotes economic development. Companies are more likely to locate and remain in cities with quality recreational amenities and attractive open spaces. These facilities and services provide our citizens with a sense of pride and community well-being.



\$32,296,582 Annual Budget



260 Employees

# Economic Development

## Introduction

The City of Arlington is guided by a basic principle that, as a community, we must focus on economic development and revitalization strategies to sustain our community into the future. From our founding along a transcontinental rail route, location has played a major role in Arlington's efforts to grow its economic base. From the cotton gins and pecan growing industries of the 1920s to the arrival of the automobile industry in the 1950s, Arlington has long benefited from strong economic development planning.

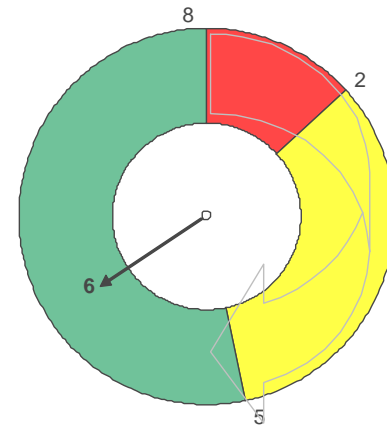
Over the years, economic successes like Six Flags Over Texas, General Motors, the Texas Rangers Ballpark and Cowboys Stadium have aided in the growth of the local economy.

As we continue to leverage the diversity of our residents and through Champion Arlington engaging our community partners like UT-Arlington, Chamber of Commerce, Tarrant County College and local school districts, we continue to ensure strong interest in the development of our economy.



UT Arlington Research Building

*Business Related Delegations Assisted Through the Office of International Protocol*



Target = 5; Source: Budget Performance Measures

## Looking Forward

Our economic development strategies will bridge together private and non-profit entities as well as businesses and neighborhoods. We will continue to showcase community assets like the Arlington Municipal Airport, Arlington Convention Center and the Downtown/University District to maintain our city's competitive edge.

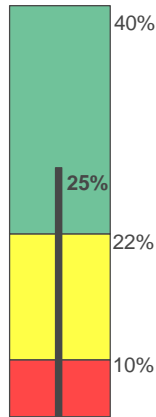
We understand that economic development planning is not done in isolation. Regional coordination occurs at many levels, and we will continue that spirit of cooperation while capitalizing on ventures that grow economic success for all of North Texas.

Because our residents benefit from increased business activity and the retention of existing business, we will continue to pursue opportunities that result in Arlington being a positive place for economic investment.

The City's business plan for development sets the direction of policy toward sustainable economic growth and outlines projects and strategies to ensure Arlington's vibrant economic future.

# Economic Development

*Percentage Increase in Property Tax Valuation in Downtown TIF District*



Target = 22%; Source: Budget Performance Measures

Currently the City is facilitating the development of **UTA Special Events Center and College Town**. This 109,000 square foot event center will be located at the intersection of Center and Second St.

## Convention and Tourist Destination

**Arlington is a tourist destination** with the Convention Center nestled among the new \$1.3 billion Dallas Cowboys Stadium, Texas Rangers Ballpark, Six Flags Over Texas, Six Flags Hurricane Harbor and Arlington's finest hotels and restaurants. Though conventions, travel and tourism has seen a decline across the country due to the recession, Arlington is weathering the storm with continued development and re-development in the entertainment district and a steady booking of events.



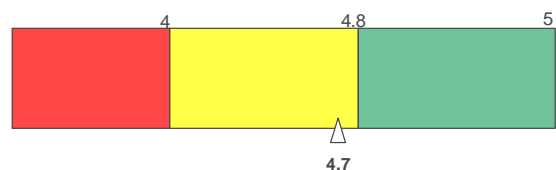
## Downtown is Vibrant

The Historic V and Vandergriff Town Center together stand at the beginning of the new Downtown Arlington. A historic renovation and new high-end development, these two properties connect Arlington with its past as well as lead downtown business toward the city's future.

The City of Arlington is facilitating the development of **Center Street Station**, which includes the renovation and expansion of the Arlington Music Hall anchored by Johnnie High's Country Music Review, Babe's Chicken and Mijo's.



*Convention Center Event Satisfaction Rating*



Target = 4.8; Source: Budget Performance Measures

# Economic Development

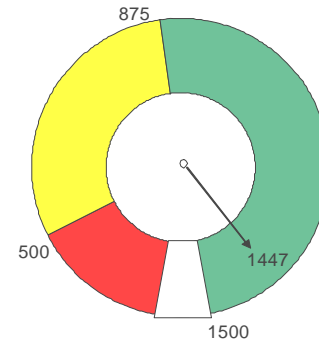
## Grow and Diversify the Economy

As the heart of North Texas, Arlington is pumping life blood into the North Texas economy. Its location provides a strategic advantage for a diverse economic cluster, including manufacturing, technology, logistics and trade, healthcare and life sciences, professional services, and what Arlington is best known for, hospitality and tourism. The Economic Development city service team is working hard to help people realize that Arlington is an excellent destination for corporations to do business. Arlington already hosts a significant corporate presence from national and international corporations. **Emerging technologies, advanced materials, manufacturing, information and logistics** are all important fronts for progress and prosperity.

Several current projects to grow and diversify the economy are:

- Coordinate **business retention program** with Arlington Chamber of Commerce focusing on target industries.
- Facilitate development of **Viridian planned development** including interlocal agreement execution with the participating taxing jurisdictions.
- Conduct two **business town halls** to encourage small business development initiatives.
- Facilitate commercial development opportunities along **I-30 corridor**.

*Job Retention/Creation Through Office of Economic Development*



Target = 875; Source: Budget Performance Measures



# Economic Development



## Economic Development in Arlington

Business-friendly Arlington is committed to innovative, economic development and public/private partnerships. Though the City is facing the challenges of a recession, it recognizes that calculated investment in economic development can help Arlington be a pre-eminent city, providing an exemplary environment in which to live, learn, work and play.



\$7,597,158 Annual Budget



43 Employees

# Capital Investment

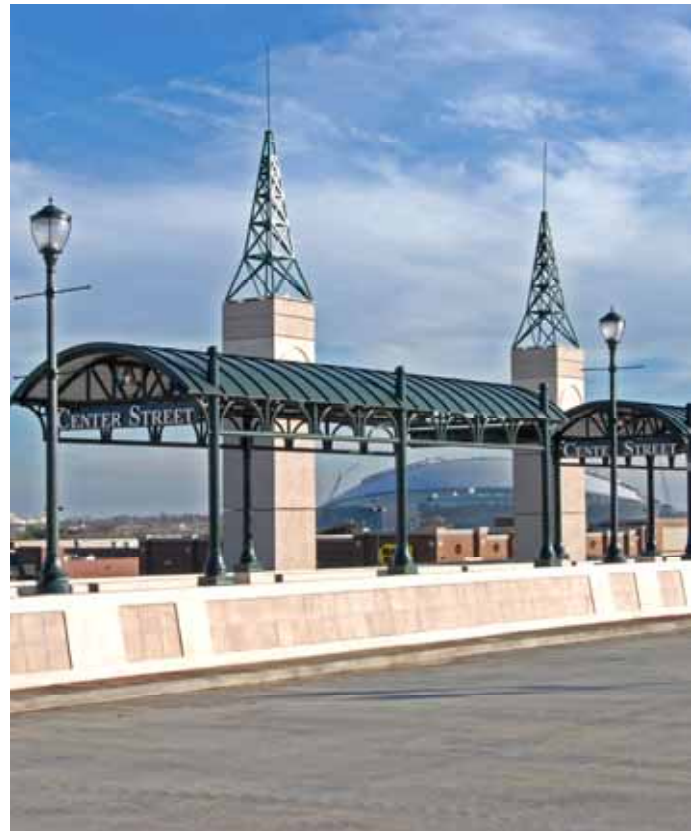
## Introduction

It is the natural course for infrastructure to age and deteriorate, or become obsolete. This happens in every city across the nation, and around the world. Keeping up with growing demands for maintenance, as well as new construction, of our streets, bridges, and utilities is a substantial burden for every level of government, but it is necessary in order for a community to grow and thrive.

The City's capital investment strategy is focused on:

- 1)ensuring that people and goods can efficiently move to, from and through city;
- 2)identifying transportation solutions to enhance the region's air quality;
- 3)maintaining public facilities and infrastructure;
- 4)protecting the City from flooding, drainage problems, and erosion; and
- 5)implementing technology-based solutions to improve service delivery.

The Capital Investment team is dedicated to protecting, enhancing, and planning for the future of the City's public infrastructure to ensure that these essential ingredients to a thriving and attractive community remain a source of pride for generations to come.



## Looking Forward

Our investments will be made in areas that have a direct impact on everyday life in the city. Long-range water supply strategies, erosion control, drainage improvements, and mobility planning are key components of our investments in the city's future. These investments will be designed to protect air and water quality and improve the natural environment, and make Arlington a desirable year-round destination for visitors and a home in which both businesses and residents can take pride.

# Capital Investment



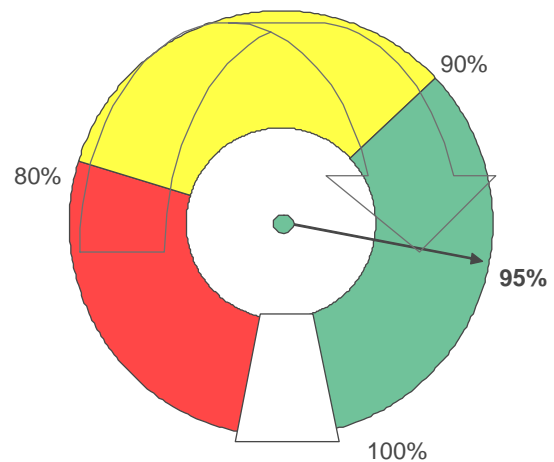
## Focus on Transportation

The City will move forward in several transportation-related areas in FY 2010. The design for the **new terminal at Arlington's Municipal Airport** will be finalized, and construction of that facility will begin in the second quarter of the fiscal year. City crews will install **additional traffic control measures** throughout the Entertainment District, such as reversible lanes on Collins and Division, to improve traffic flow and mitigate congestion during events at the new Cowboys Stadium and Rangers Ballpark. The City is also working in partnership with North Central Texas Council of Governments to provide rail service for Super Bowl XLV.

## Protection from Flooding

The City's Storm Water Utility Fund was created to centralize our efforts in addressing flood and erosion mitigation, and to ensure effective drainage and run-off infrastructure. In FY 2010, the City will continue to implement the **storm water asset management system**, present the Comprehensive Storm Water Management Plan to the City Council for review and approval, and initiate a **pilot program for stream cleaning** in targeted areas of the City.

*% of Concrete Channels Inspected Annually*



Target = 90%; Source: Budget Performance Measures

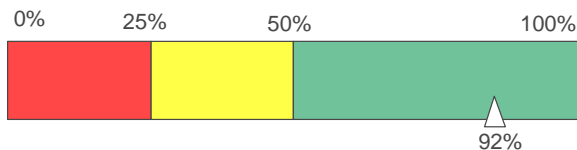
## Information Technology and Infrastructure

The Capital Investment Team will implement selected technology-based solutions that will strengthen the City's infrastructure. **Phase II of the Fiber-Optic Connectivity Project** for Traffic Management will continue, and the Public Works warehouse will begin the implementation of a **bar-coding system for inventory tracking**.

In addition, the mainframe-based application for tracking and monitoring expenditures and progress on capital improvement projects will be replaced with a new **enterprise-wide capital project management software** solution. The new system will improve reporting capabilities, reduce manual processing, and provide integration with the City's financial software to eliminate the need to enter revenue and expenditure information into two different databases.

# Capital Investment

## Automated Water Payments



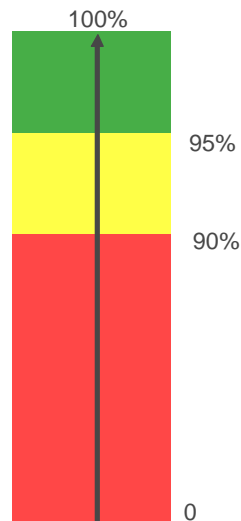
Target = 50%; Source: Water Department

The Water Utilities Department is also utilizing technology in its efforts. In FY 2010, the Department will implement a **monitoring plan for the City's water distribution system** to identify quality issues, provide for early detection of leakage, and prioritize maintenance and repair needs. The department will also begin implementation of the first phase of **automated meter reading**, which will involve retrofitting 17,000 water meters to automatic meters that allow for remote collection of usage data.

*The City held two Toilet Distribution Events in 2009, with a total of 80 high-efficiency toilets handed out to Arlington residents of target neighborhoods.*



## TCEQ Water Quality Requirements Met (% of time)



Target = 95%; Source: Budget Performance Measures

## Water Quality and Conservation

The protection of the City's Water supply is the primary goal of the Water Utilities Department. As part of the ongoing efforts to achieve this goal, the Department is currently developing a **comprehensive plan for protecting the water supply** contained in Lake Arlington. Conservation is a high priority of the Water Utilities Department as well. According to the Texas State Water Plan, conservation efforts will provide nearly 23% of the State's future water requirements. In order to meet this target, the department will construct the initial segment of a **reclaimed water line to serve irrigation users** in North Arlington, and continue to **promote water conservation** through education, low-use fixture exchanges, and irrigation audits.



# Capital Investment



## Investing in Our Infrastructure

Ongoing investment in the City's public infrastructure is an indispensable ingredient for enhancing quality of life and improving the tourism and business climate. Long-term investments in information technology, mobility improvements, water and wastewater infrastructure, traffic control measures, and pedestrian-friendly streets and walkways will ensure that the current and future needs of our City are met.



**\$136,992,354 Annual Budget**



**428 Employees**

# Strategic Support

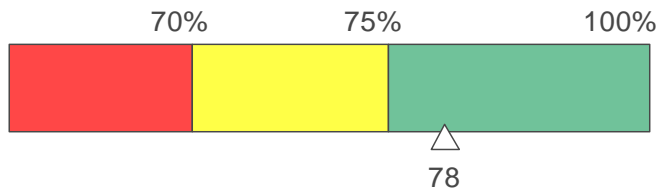
## Introduction

Strategic Support is a group of internal service departments that provide the critical tools and resources which enable the City's front line departments. A police officer, fire fighter, or code compliance officer cannot be dispatched without the communications equipment operating properly. City employees are hired to specific standards developed and maintained by the City's Workforce Services Department, and compensated by a payroll system maintained by the City's Financial and Management Resources Department.



As the City Council and the community identified important priorities for our front line operations, they also emphasized the importance of our employees, our customer focus, our fiscal responsibility, and our ability to partner with other non-profits and governmental entities. They recognized that these values are all critical components to our organization's success. The failure of any one of these internal areas can significantly impact our ability to provide City service out in the field. They represent our values, ethics, and core services at the forefront of the City's basic service delivery model. City departments like Workforce Services and Financial and Management Resources carry the banners for many of these values, but the focus on these core standards is the responsibility of every City department. All service teams have identified projects for next year that will emphasize these values.

## Citizen Rating of Overall Departments Customer Service



Target = 75%; Source: Citizen Services Survey, Budget Performance Measure

## Quality Customer Service

Whether it is a librarian assisting seniors in a computer lab, a police officer attending a neighborhood meeting, or an Action Center Call Agent responding to a citizen's code concern, every resident and visitor is entitled to outstanding customer service.

The City will expand its **Good Neighbor Program**, meeting with businesses and neighbors in the Entertainment District to foster positive relationship and good communication as the utilization of the new Cowboys Stadium continues. Representatives from the Office of Communication, Community Resources, the Police and Fire Departments, and the City Manager's Office meet with those in the district to resolve issues and answer each other's questions. A new telephone communication system will be implemented to inform neighbors and businesses in real time about events that might impact them.



# Strategic Support

## Fiscal Stewardship

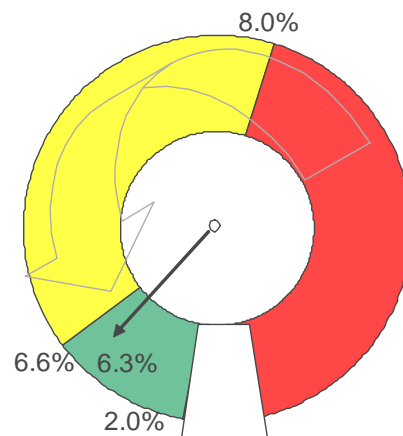
Never has being good fiscal stewards of taxpayer dollars and other revenues been more important. The Council has directed staff across the City to remain conservative and vigilant in the use of stable or declining revenue streams. This year, fiscal and economic updates for staff members and the City Council will be a part of organization-wide **fiduciary training and enterprise risk management**.



## Our Employees

Our employees are a major focus as well. The Council has emphasized the importance of City employee recruitment and retention, understanding that our employees are the City's most critical resource. The City's budget maintains City's salary and compensation levels for FY 2010, without resorting to furloughs as many governmental entities were forced to do. The City will also implement a new electronic **employee performance management system** that will allow departments to better assess staff members and fully develop their skills.

Employee Turnover Rate



Target = 6.6%; Source: ICMA CPM

# Strategic Support

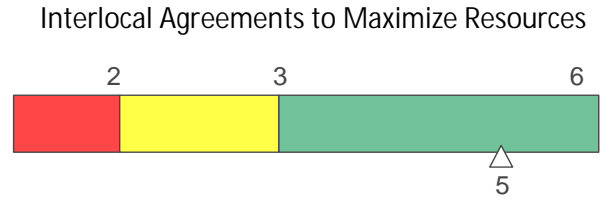
## Regionalism

Council has stressed the importance of regionalism - sharing resources and partnering on projects with other government and non-profit entities in the area. This will allow all of us to achieve more while maximizing our resources.

Our Purchasing Division is taking advantage of partnerships, like interlocal agreements with the Arlington Independent

School District and other governmental entities, to acquire goods and services at more advantageous costs. In some cases, larger purchases by multiple entities allow buyers to get a better price and vendors to sell in greater quantity.

The City is also working with its neighbors this year to study possible public safety efficiencies that can be obtained by sharing resources and facilities located near city borders.



## Strategic Support

As mentioned, all City departments are responsible for demonstrating the priority values and direction outlined by the City Council, but this is a particular focus of the internal service departments, who enable each department in carrying out the duties of the City each day.



**\$37,853,630 Annual Budget**



**252 Employees**

# Service Metrics

## **Measuring Excellence in Service**

The City of Arlington is committed to providing services efficiently and effectively in several priority areas. These areas include: Safe, Attractive and Engaged Neighborhoods, Capital Investment, Economic Development, Youth, Seniors and Families, and Strategic Support. The following measures are key performance indicators that provide insight of services performed in departments.

## **Performance Management Value**

A strong performance management program is invaluable and vital to the success of our city. The City participates in the International City/County Management Association Center for Performance Management (ICMA CPM) program. This program requires reporting of measures annually for national comparison purposes in all service delivery areas. Due to strong participation in the ICMA CPM program over the past several years and dedication to excellence in performance reporting, the City of Arlington was recently recognized as a leader in performance management and received a Certificate of Achievement.

## **Continued Commitment**

The City of Arlington strives to continuously improve our methods of measuring service delivery. Each department and service area review performance data on a recurring basis, evaluate significance of various measures during each budget cycle, and the City of Arlington publishes performance data in the budget document annually. The evaluation of input, efficiency, and outcome measures indicate whether we are providing the best services for residents and businesses of Arlington or if we need to alter our attention or direction in a particular area.

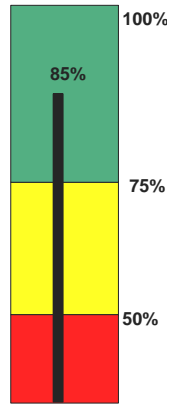
Looking forward, the City intends to continue participation in the ICMA CPM program, as well as, perform Citizen Services Surveys to gain valuable input on citizen satisfaction. It is our goal to exceed expectations, provide exceptional service, and work together to make Arlington better.

# Service Metrics

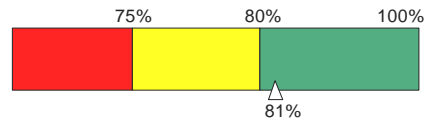
## Safe, Attractive and Engaged Neighborhood Priorities

- *Safe Anywhere, All the Time*
- *Enhance, Preserve Neighborhoods*

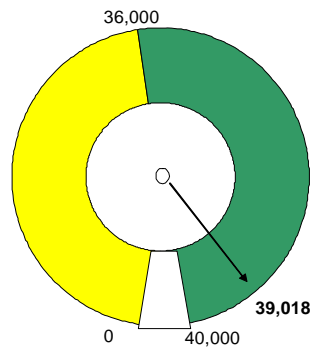
Cases Brought Into Voluntary Compliance



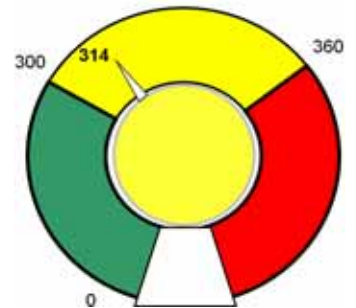
Citizen Rate Feeling Safe Walking in Neighborhoods and Businesses During Day/Night



CPR Training



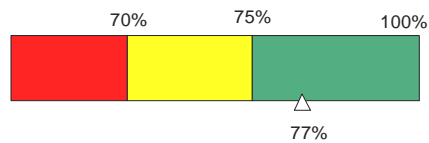
Emergency Response Time: Dispatch to Arrival in Seconds



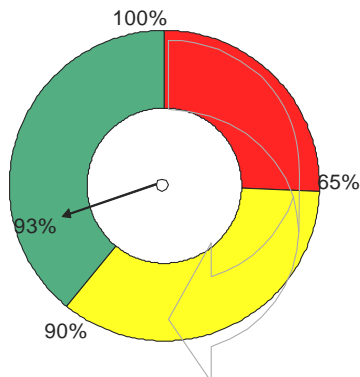
## Youth, Seniors and Families Priorities

- *Cultural, Recreational, Learning Opportunities*

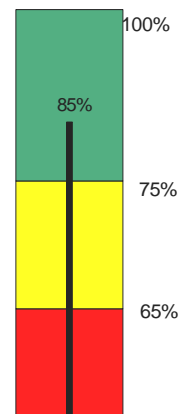
Citizen Rating Overall Quality of Life in Arlington



Citizen Rating Library Services



Citizen Rating Overall Satisfaction with Parks and Recreation

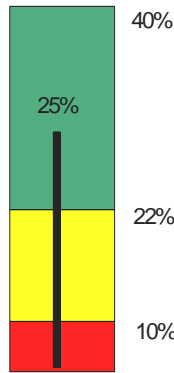


# Service Metrics

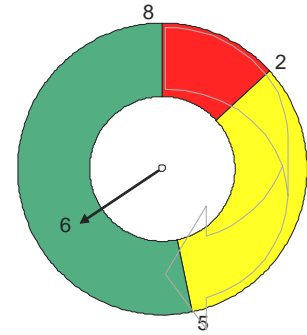
## Economic Development Priorities

- *Vibrant Downtown*
- *Grow and Diversify Economy*
- *Convention and Tourism*

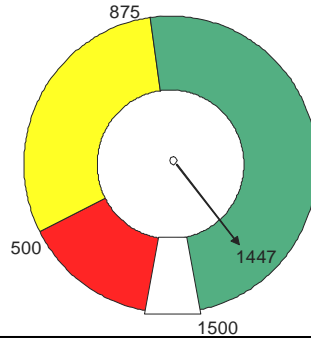
Percentage Increase in Property Tax Value in Downtown TIF District



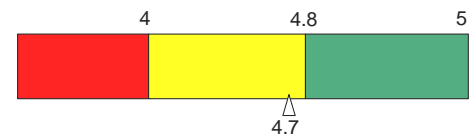
Business Delegations Assisted Office of International Protocol



Jobs Created/Retained



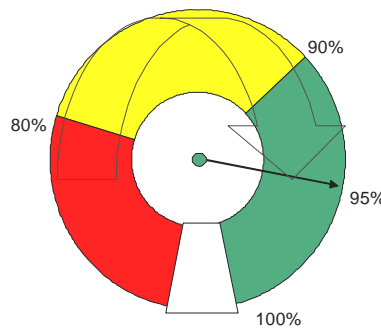
Convention Center Event Satisfaction Rating



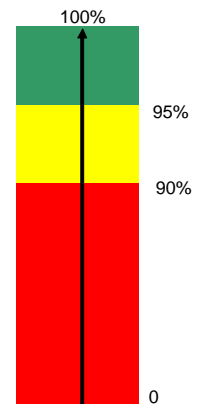
## Capital Investment Priorities

- *Protect from Flooding, Erosion*
- *Focus on Transportation*
- *Information Technology Solutions*

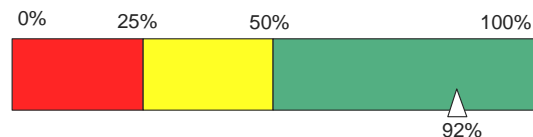
Percent of Concrete Channels Inspected Annually



TCEQ Water Requirements Met



Automated Water Payments



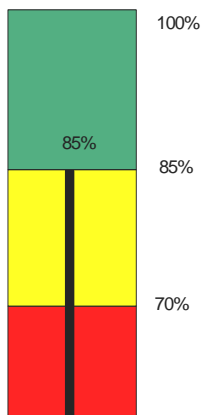


# Service Metrics

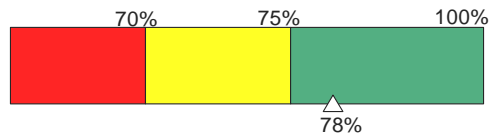
## Strategic Support Priorities

- *Customer Service*
- *Our Employees*
- *Fiscal Stewardship*
- *Regionalism*

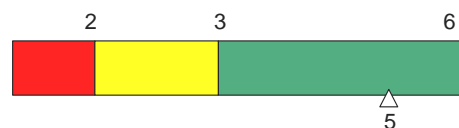
Citizens Agree the City Keeps Them Informed



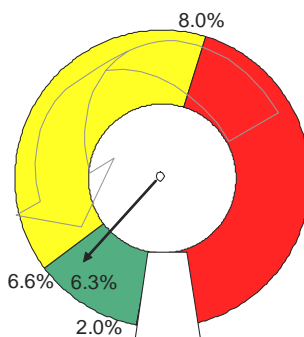
Citizen Satisfaction with Customer Service in City Departments



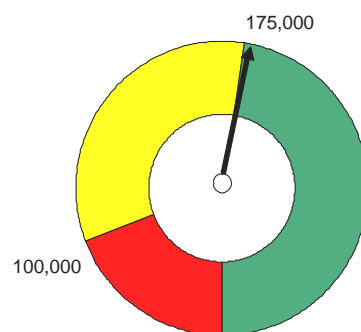
Interlocal Agreements that Leverage Partnerships to Maximize Resources



Employee Turnover Rate



Calls Received by Action Center





Arlington City Hall

# City of Arlington Performance Plan



**VISION**      **MISSION**      **VALUES**

Arlington is committed to being a pre-eminent city, providing an exemplary environment in which to live, learn, work and play.

**VISION**      **MISSION**      **VALUES**

The City of Arlington enacts the will of the people through their active, inclusive participation and provides the services they demand in a quality, cost effective manner.



**VISION**      **MISSION**      **VALUES**

**Working Together To Make Arlington Better**  
**Responsiveness and Respectful** to our customers and co-workers  
**Innovative** in identifying possibilities, exploring options, and creating solutions  
**Committed** to excellence  
 Relating to our customers and each other with **Integrity**

- The City provides outstanding customer service
- Staff exceeds expectations in delivering core service and daily operations
- Uphold the highest professional and ethical standards
- City values diversity, creates positive relationships and maintains effective partnerships with the community and organizations
- City achieves results through planned actions and measurable performance



**The City of Arlington FY 2010 Business Plan**

Is a strategic document produced by the  
Office of Management, Budget and Treasury

November 2009

PO Box 90231  
Arlington, Texas 76004-0231

[www.arlingtontx.gov](http://www.arlingtontx.gov)

# Financial Summaries

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This section provides an overview of the City's operating funds. The first two-page matrix shows fund operating positions with beginning balances, revenues, net transfers, expenditures, and ending balances. The second two-page matrix provides details of revenues by type and expenditures by classification. The last page provides details for the City's financial reserves.



# Financial Summaries

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## FY 2010 OPERATING POSITIONS

<b>Funding Source / Use</b>	<b>General Fund</b>	<b>Water and Sewer Fund</b>	<b>Convention and Event Svcs. Fund</b>
Beginning Balance	\$ -	\$ 3,671,965	\$ 313,171
Total Revenues	\$ 197,025,662	\$ 112,226,265	\$ 7,562,500
Total Interfund Transfers	\$ (2,381,079)	\$ (16,599,974)	\$ (1,156,076)
Total Available Funds	\$ 194,644,583	\$ 99,298,256	\$ 6,719,595
Total Expenditures	<u>\$ 194,621,571</u>	<u>\$ 95,499,994</u>	<u>\$ 6,515,176</u>
Ending Balance	\$ 23,012	\$ 3,798,262	\$ 204,419

# Financial Summaries

## FY 2010 OPERATING POSITIONS

<b>Park Performance Fund</b>	<b>Storm Water Utility Fund</b>	<b>Street Maintenance Fund</b>	<b>Debt Service Fund</b>	<b>Totals</b>
\$ 508,865	\$ 402,998	\$ 2,322,845	\$ 4,935,887	\$ 12,155,731
\$ 8,783,602	\$ 8,635,364	\$ 11,802,564	\$ 36,754,092	\$ 382,790,049
\$ 2,318,053	\$ (6,087,035)	\$ 5,729,899	\$ 3,026,955	\$ (15,149,256)
\$ 11,610,520	\$ 2,951,327	\$ 19,855,308	\$ 44,716,934	\$ 379,796,523
<u>\$ 11,510,460</u>	<u>\$ 2,748,982</u>	<u>\$ 19,255,872</u>	<u>\$ 39,986,927</u>	<u>\$ 370,138,983</u>
\$ 100,060	\$ 202,345	\$ 599,436	\$ 4,730,007	\$ 9,657,540

# Financial Summaries

## FY 2010 REVENUES AND EXPENDITURES

Revenues by Type	General Fund	Water and Sewer Fund	Convention and Event Svcs. Fund
Property Taxes	\$ 79,319,606	\$ -	\$ -
Sales Taxes	45,610,257	-	-
Hotel Occupancy and Other Taxes	1,572,762	-	5,000,000
Water Sales and Wastewater Charges	-	105,185,915	-
Franchise Fees	34,321,373	-	-
Licenses and Permits	4,371,438	-	-
Leases and Rents	5,156,002	-	-
Fines and Forfeitures	12,923,238	-	-
Service Charges and Recreational Programs	10,730,529	5,865,350	2,562,500
Interest and Miscellaneous Revenues	3,020,456	1,175,000	-
<b>Total FY 2010 Revenues</b>	<b>\$ 197,025,662</b>	<b>\$ 112,226,265</b>	<b>\$ 7,562,500</b>

### Expenditures by Classification

Salaries and Benefits	\$ 149,326,596	\$ 14,075,821	\$ 2,064,949
Supplies, Maintenance, and Training	43,272,407	80,533,333	4,450,227
Capital Outlays	2,022,567	890,840	-
<b>Total FY 2010 Expenditures</b>	<b>\$ 194,621,571</b>	<b>\$ 95,499,994</b>	<b>\$ 6,515,176</b>



# Financial Summaries

## FY 2010 REVENUES AND EXPENDITURES

Park Performance Fund	Storm Water Utility Fund	Street Maintenance Fund	Debt Service Fund	Totals
\$ -	\$ -	\$ -	\$ 36,754,092	\$ 116,073,698
-	-	11,402,564	-	57,012,822
-	-	-	-	6,572,762
-	-	-	-	105,185,915
-	-	-	-	34,321,373
-	-	-	-	4,371,438
-	-	-	-	5,156,002
-	-	-	-	12,923,238
8,783,602	8,635,364	-	-	35,722,345
<u>-</u>	<u>75,000</u>	<u>400,000</u>	<u>-</u>	<u>4,670,456</u>
\$ 8,783,602	\$ 8,710,364	\$ 11,802,564	\$ 36,754,092	\$ 382,010,049



\$ 6,807,952	\$ 1,494,369	\$ 4,952,943	\$ -	\$ 178,722,631
4,567,508	1,254,613	14,157,929	39,986,927	188,222,944
<u>135,000</u>	<u>-</u>	<u>145,000</u>	<u>-</u>	<u>3,193,407</u>
\$ 11,510,460	\$ 2,748,982	\$ 19,255,872	\$ 39,986,927	\$ 370,138,982

# Financial Summaries

## 2010 Reserves

The City of Arlington maintains reserves that are used for purposes not included elsewhere in the fiscal year operating budget.

### SELECTED FINANCIAL RESERVES FY 2010 OPERATING POSITION

	UNALLOCATED	WORKING CAPITAL	UTILITY RATE CASE	LANDFILL LEASE	OTHER POST EMPLOYMENT BENEFITS
Beginning Balance	\$ 5,838,647	\$16,218,464	\$ 500,000	\$21,487,000	\$ 1,717,904
Appropriated Amounts	1,500,000	-	-	-	-
Transfers In / (Out)	-	-	-	-	-
Ending Balance	\$ 4,338,647	\$16,218,464	\$ 500,000	\$21,487,000	\$ 1,717,904

### Unallocated Reserve

This reserve constitutes the City's fund for emergencies and unanticipated expenses. In FY 2010, \$1.5 million is appropriated in the General Fund on a one-time basis. The balance in this fund at the beginning of FY 2010 is estimated to be \$4,338,647.

### Working Capital Reserve

The purpose of the Working Capital Reserve is to set aside one month of net General Fund expenditures, as required by bond agencies.

### Utility Rate Case Reserve

The Utility Rate Case Reserve is used for unexpected litigation relating to the rates charged by utilities in Arlington. The Rate Case Reserve is adequately funded for FY 2010.

### Landfill Lease Reserve

Funding was provided from the lease of the Landfill in March of 2005. The balance of this reserve, coupled with the Unallocated and Working Capital Reserves, is equivalent to approximately 22 percent of General Fund expenditures, therefore additional contributions will not be needed for several years.

### Other Post Employment Benefits Reserve

This reserve was established in FY 2004 to address funding the liability for post employment benefits, other than pensions, which will be recognized upon implementation of the Governmental Accounting Standards Board Statement 45.

## General Fund Summary

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As the primary operating fund of the City, the General Fund is used to account for resources associated with core government services. These services include Police, Fire, Community Services, Park Operations that are not self-supporting, Libraries, Public Works, and other traditional government activities. Property taxes, sales taxes and franchise fees are the primary revenue sources for the General Fund. In FY 2010, General Fund revenues and transfers are budgeted at \$197,025,662 and expenditures are budgeted at \$194,621,571.

# General Fund Summary

## GENERAL FUND FY 2010 OPERATING POSITION

Funding Source / Use	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
<b>Revenues</b>				
Taxes	\$ 126,031,200	\$ 129,671,852	\$ 126,272,635	\$ 126,502,625
Franchise Fees	32,444,907	33,653,799	34,348,683	34,321,373
Service Charges	12,200,504	11,365,090	10,898,308	10,730,529
Fines & Forfeitures	10,846,506	11,473,587	12,413,238	12,923,238
Licenses & Permits	4,299,309	4,474,875	4,273,807	4,371,438
Leases & Rents	4,738,802	5,176,117	5,045,535	5,156,002
Miscellaneous	4,244,578	3,652,805	2,568,798	3,020,456
<b>Total Revenues</b>	<b>\$ 194,805,806</b>	<b>\$ 199,468,125</b>	<b>\$ 195,821,004</b>	<b>\$ 197,025,662</b>
<b>Interfund Transfers</b>				
Indirect Costs	\$ 2,890,839	\$ 4,088,605	\$ 3,733,857	\$ 3,829,523
Support for Other Funds	(5,708,898)	(9,459,376)	(9,259,376)	(9,852,307)
Other transfers, net	-	1,738,891	88,891	88,891
One-Time Funds	5,879,244	2,700,000	6,250,000	3,552,814
<b>Total Interfund Transfers</b>	<b>\$ 3,061,185</b>	<b>\$ (931,881)</b>	<b>\$ 813,372</b>	<b>\$ (2,381,079)</b>
<b>Total Available Funds</b>	<b>\$ 197,866,991</b>	<b>\$ 198,536,244</b>	<b>\$ 196,634,376</b>	<b>\$ 194,644,583</b>
<b>Expenditures</b>				
Neighborhood Services	\$ 140,220,087	\$ 145,886,821	\$ 144,701,881	\$ 145,870,967
Community and Economic Development	7,217,341	8,624,793	8,207,438	7,112,748
Capital Investment	19,949,532	14,092,051	14,010,447	12,384,399
Strategic Support	24,335,129	23,975,495	23,419,000	23,218,757
Policy Administration	5,940,371	5,936,920	6,178,876	6,034,700
<b>Total Expenditures</b>	<b>\$ 197,662,460</b>	<b>\$ 198,516,081</b>	<b>\$ 196,517,641</b>	<b>\$ 194,621,571</b>
<b>Ending Balance</b>	<b>\$ 204,531</b>	<b>\$ 20,164</b>	<b>\$ 116,734</b>	<b>\$ 23,012</b>

# General Fund Summary

## General Fund Revenues

General Fund revenue classifications range from Taxes (primarily Sales and Property), which comprise 64.2 percent of General Fund revenues, to Miscellaneous, which comprise 1.5 percent.

- **Taxes**

The largest single revenue source for the General Fund is Ad Valorem taxes, also known as property taxes. The adopted property tax rate for FY 2010 is \$0.6480 per \$100 valuation. Of this tax rate, 68.9 percent, or \$0.4467, will be used for General Fund activities. The remaining 31.1 percent, or \$0.2013, will be used for debt service. General Fund property tax revenue for FY 2010 is estimated to be \$79,319,606 from the total tax base of \$18,132,322,248. The General Fund's portion of the sales tax rate is 1 percent. Sales tax revenue for FY 2010 is estimated at \$45,610,257. This is a two percent increase from the FY 2009 estimate. Other taxes include the Criminal Justice Tax, Bingo Tax, and Liquor Tax.

- **Franchise Fees**

Franchise Fees are those fees paid by utilities for the use of City streets, alleys, and property in providing their services to citizens, and account for 17.4 percent of General Fund revenues. The largest of these is the Electric Franchise Fee, at \$12,700,000. Other Franchise Fees include the Telephone, Water, Cable Television, and Gas utilities and royalties from the Landfill.

- **Service Charges**

Service Charges account for 5.4 percent of General Fund revenues, at \$10,730,529. These fees are charged by the City for the use of City facilities or services. This includes selected parks fees, various reviews and inspections conducted by City personnel, and transfers from other City funds to reimburse the General Fund for services rendered.

- **All Other Revenues**

The other revenue sources for the General Fund include Fines and Forfeitures, Licenses and Permits, Leases and Rent, and Miscellaneous. Fines and Forfeitures account for 6.6 percent of General Fund revenue, at \$12,923,238. Municipal Court fines account for 84 percent of Fines and Forfeitures, at \$10,883,238. Licenses and Permits account for 2.2 percent of General Fund revenue, and include development-related permits such as building, mechanical, electrical and plumbing permits, and certificates of occupancy. Also included in this category are health and safety items such as fire and child care permits. Total revenue for this category is \$4,371,438. Leases and Rents are estimated at \$5,156,002, or 2.6 percent of General Fund revenue. The annual lease of the Rangers Ballpark in Arlington for \$2,000,000 and the leasing of the City's landfill at \$1.99 million are the two largest revenues sources. The final revenue category is Miscellaneous at \$3,020,456, or 1.5 percent.

# General Fund Summary

## Interfund Transfers

Interfund transfers for FY 2010 include two categories. The first of these is indirect costs, which are payments by non-General Fund departments for services received from the General Fund. These services include payroll, information technology, accounting, and building use. Indirect costs total \$3,918,414 for FY 2010. Support for other funds includes amounts paid by the General Fund to the Special Transit Fund (\$1,044,557), Parks Performance Fund (\$2,232,851), Arlington Public Finance Authority (APFA) (\$845,000), and the Street Maintenance Fund (\$2,301,527).

## General Fund Expenditures

General Fund expenditures are divided into five groups. These are Neighborhood Services, Strategic Support, Capital Investment, Economic Development and Policy Administration. A Deputy City Manager heads each of the first four groups. Neighborhood Services includes the Police Department, Fire Department, Library, Parks and Community Services. Strategic Support consists of general support activities such as the Management Resources, Financial Services, Workforce Services, Information Technology, and Municipal Court. Capital Investment includes Public Works & Transportation and Environmental Services. Economic Development includes Economic Development and Community Development and Planning. Policy Administration Departments report directly to the City Council and include City Manager's Office, Office of Mayor and Council, City Attorney's Office, the Municipal Court Judges, and the City Auditor.



# Policy Administration

City Attorney

Jay Doegey, JD, City Attorney



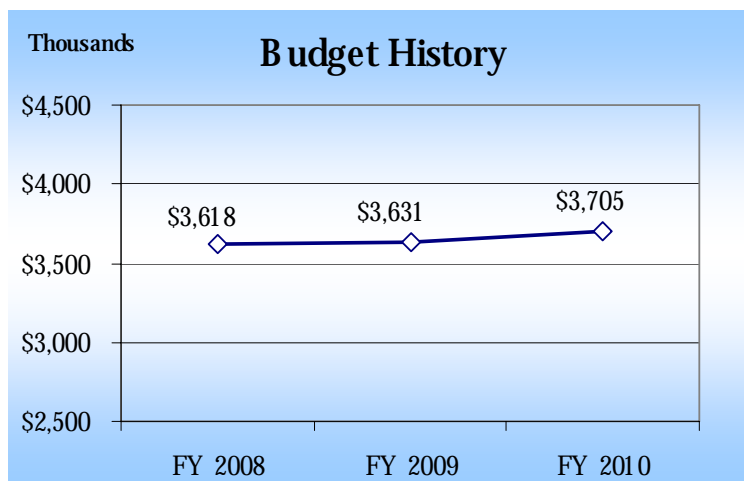
The City Attorney's Office provides legal counsel and advice to the Mayor, members of the City Council, and all departments of the City. The City Attorney's Office is responsible for representing the City of Arlington in lawsuits brought by and against the City in county, district, and federal courts and for prosecuting all actions in Arlington Municipal Court. The office is responsible for drafting, approving, and preparing resolutions, ordinances, and contract documents presented to the City

Council for consideration.

## Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2008	Estimated FY 2009	Adopted FY 2010
Authorized Positions	37	38	38
Personnel Services	\$ 3,330,166	\$ 3,377,983	\$ 3,315,450
Operating Expenses	251,431	381,725	389,692
Capital Outlay	-	-	-
<b>TOTAL</b>	<b>\$ 3,581,597</b>	<b>\$ 3,759,708</b>	<b>\$ 3,705,142</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



### Budget Highlights

Fiscal constraints prohibited granting employee compensation increases in FY 2010.

# Policy Administration

## City Attorney

<b>City Attorney's Office Expenditures</b>				
	<b>Actual FY 2008</b>	<b>Budgeted FY 2009</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Administration	\$ 867,630	\$ 1,015,704	\$ 987,444	\$ 1,025,949
Litigation	668,742	695,963	737,993	700,581
Municipal Law	768,080	674,646	720,662	694,541
Citizen Services	<u>1,277,145</u>	<u>1,244,426</u>	<u>1,313,609</u>	<u>1,284,071</u>
<b>TOTAL</b>	<b>\$ 3,581,597</b>	<b>\$ 3,630,738</b>	<b>\$ 3,759,708</b>	<b>\$ 3,705,142</b>

### Performance Measures

<b>Measure</b>	<b>FY08 Actual</b>	<b>FY09 Estimate</b>	<b>FY10 Proposed</b>	<b>Target</b>
Percentage of contracts reviewed within five business days	90%	93%	95%	95%
Percentage of Municipal Court cases disposed	53%	51%	52%	45%
Revenue received through collections	\$674,581	\$252,368	\$180,000	\$168,000
Percentage of investigations reviewed within 20 days	81%	98%	80%	50%
Percentage of discrimination/harassment allegations reviewed within 30 days	80%	82%	75%	70%
Average amount paid per lawsuit	\$3,111	\$3,816	\$15,000	\$15,000
Number of liability cases successfully closed	13	11	10	10
Percentage of lawsuits handled in-house	77%	75%	75%	70%
Closed cases of Abatement of Nuisance, Dangerous and Substandard buildings, sexually oriented businesses	56	48	50	50



# Policy Administration

## City Manager's Office

**Jim Holgersson, City Manager**

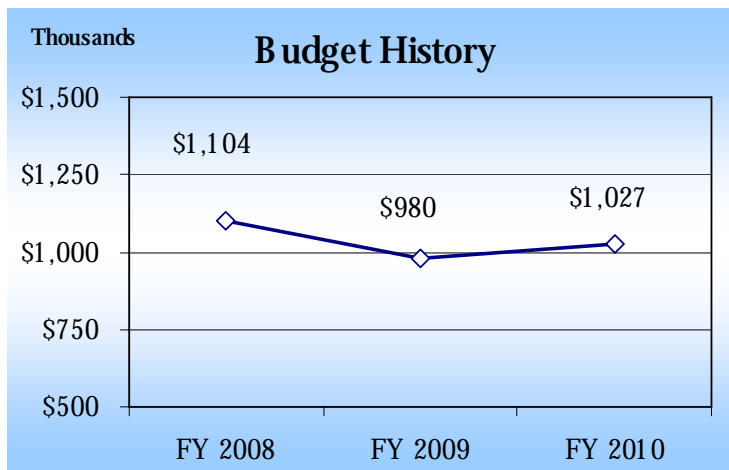


The City Manager's Office is responsible for professional management through the direction, administration, and execution of City policy. The City Manager, appointed by the City Council, is the Chief Executive Officer of the City. The City organization is divided into four groups: Neighborhood Services, Capital Investment, Economic Development and Strategic Support. Each group is headed by a Deputy City Manager.

### Summary of Resources

<b>Authorized Positions and Expenditures by Category</b>			
	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Authorized Positions	4	4	4
Personnel Services	\$ 865,564	\$ 930,995	\$ 896,373
Operating Expenses	83,116	97,423	130,625
Capital Outlay	-	-	-
<b>TOTAL</b>	<b>\$ 948,680</b>	<b>\$ 1,028,418</b>	<b>\$ 1,026,998</b>

*The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.*



### Budget Highlights

Fiscal constraints prohibited granting employee compensation increases in FY 2010.

# Policy Administration

## City Manager's Office

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<b>City Manager's Office Expenditures</b>				
	<b>Actual FY 2008</b>	<b>Budgeted FY 2009</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Office of Mayor & Council	\$ 53,087	\$ 55,314	\$ 54,447	\$ 62,614
City Manager's Office	<u>895,594</u>	<u>924,365</u>	<u>973,971</u>	<u>964,384</u>
TOTAL	\$ 948,680	\$ 979,679	\$ 1,028,418	\$ 1,026,998

# Policy Administration

City Auditor

Patrice Randle, City Auditor

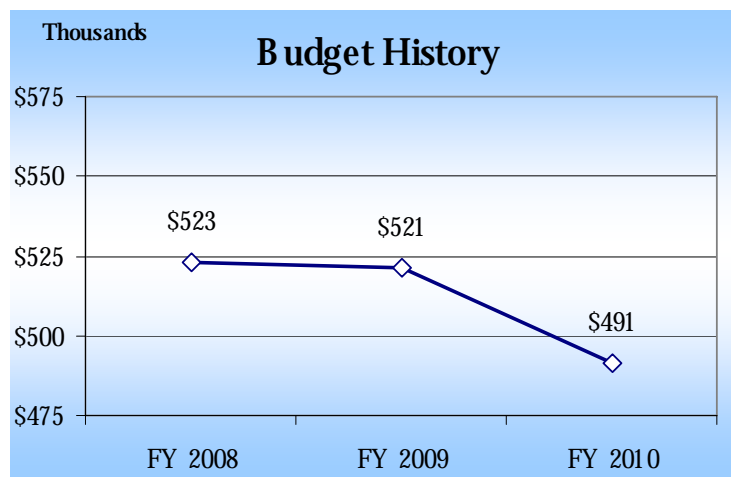


The City Auditor is an officer appointed by the City Council. The City Auditor's Office is responsible for conducting financial, compliance, contract/vendor, information systems and tax audits. The City Auditor's Office also plays a critical role in performance audits, and occasionally performs special audits as requested or as considered necessary.

## Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Authorized Positions	6	6	6	5
Personnel Services	\$ 472,633	\$ 492,235	\$ 525,602	\$ 465,820
Operating Expenses	23,153	29,024	25,097	25,652
Capital Outlay	-	-	-	-
<b>TOTAL</b>	<b>\$ 495,787</b>	<b>\$ 521,259</b>	<b>\$ 550,699</b>	<b>\$ 491,472</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



### Budget Highlights

Fiscal constraints prohibited granting employee compensation increases in FY 2010. The decrease in the FY 2010 budget is attributable to the elimination of an Administrative Assistant position.

# Policy Administration

## City Auditor

The following resources were eliminated:

Description	Reduction Amount
Administrative Assistant	\$ 43,648
Total:	\$ 43,648

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Annual Audit Plan completion	43%	80%	80%	85%
Percentage of Audit recommendations implemented	73%	80%	80%	80%
Percentage of special projects completed	100%	100%	100%	100%

# Policy Administration

## Judiciary

**Stewart Milner, JD, Judge**



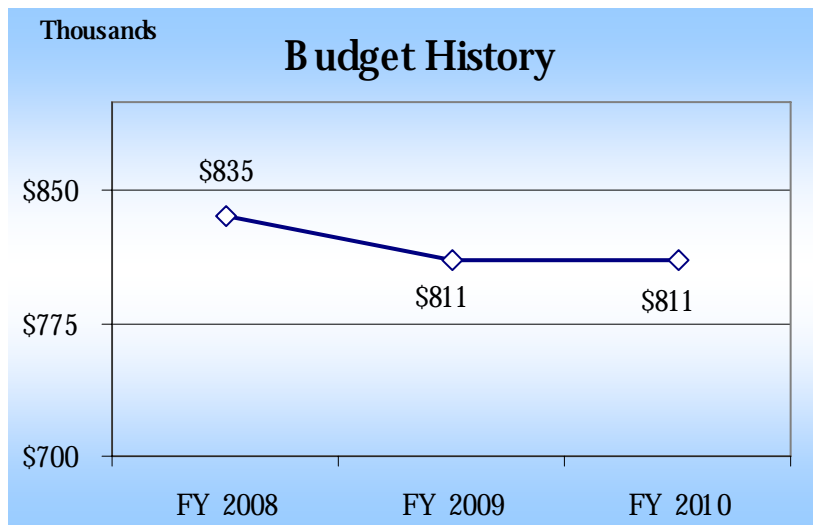
The Municipal Court Judiciary provides a number of services to citizens and other departments of the City. The primary function of the Judiciary is the administration of justice in the Arlington Municipal Court. The main focus of this administration of justice includes the adjudication of Class "C" misdemeanor cases. Additionally, responsibilities include the issuance of felony and misdemeanor arrest warrants, issuance of search and inspection warrants, issuance of emergency mental health commitment warrants, and the arraignment or magisterial administration of all prisoners arrested in the City.

The Judiciary also conducts some civil matter hearings involving property, dangerous buildings, dangerous animals and the disposition of cruelly-treated animals.

### Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Authorized Positions	6	6	6	6
Personnel Services	\$ 814,290	\$ 761,639	\$ 800,397	\$ 775,813
Operating Expenses	100,018	49,504	39,654	35,276
Capital Outlay	-	-	-	-
<b>TOTAL</b>	<b>\$ 914,307</b>	<b>\$ 811,143</b>	<b>\$ 840,051</b>	<b>\$ 811,089</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



### Budget Highlights

Fiscal constraints prohibited granting employee compensation increases in FY 2010.

# Policy Administration

## Judiciary

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# Neighborhood Services

## Community Services

Lee Hitchcock, Director



The Community Services Department is responsible for serving Arlington's citizens by providing services which promote healthy neighborhoods. The department's mission is to engage, connect, and protect the citizens of the City of Arlington.

To accomplish this mission the Community Services Department will:

- Engage communities and promote available neighborhood resources
- Connect neighborhoods to each other and City services
- Protect and invest in the visions of the neighborhoods

Department programs include Administration, Animal Services, Code Enforcement, Environmental Health Inspections, Operations Support, Grants Management, Housing Assistance, and Handitran.

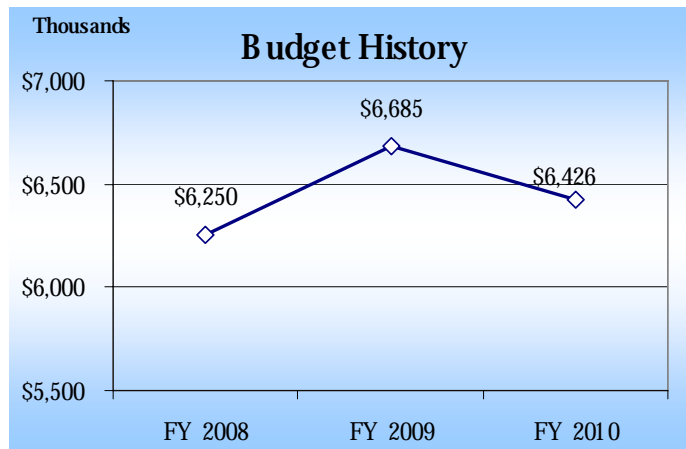
### Summary of Resources

<b>Authorized Positions and Expenditures by Category</b>			
	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Authorized Positions	77	77	75
Personnel Services	\$ 4,712,814	\$ 4,911,268	\$ 4,663,466
Operating Expenses	1,391,280	1,700,584	1,762,841
Capital Outlay	87,166	-	-
<b>TOTAL</b>	<b>\$ 6,191,261</b>	<b>6,611,852</b>	<b>\$ 6,426,307</b>

*The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.*

# Neighborhood Services

## Community Services



### Budget Highlights

Fiscal constraints prohibited granting employee compensation increases in FY 2010. The FY 2010 budget decrease is attributable to the elimination of two positions.

The following resources were eliminated:

Description	Reduction Amount
Code Compliance Officer II and Grants Accountant	\$ 114,173
<b>Total:</b>	<b>\$ 114,173</b>

Community Services Expenditures				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Animal Services	\$ 1,529,786	\$ 1,659,992	\$ 1,828,367	\$ 1,749,358
Code Enforcement	2,735,155	3,179,395	2,912,694	2,848,762
Environmental Health	566,521	449,098	540,229	442,132
Operations Support	393,835	365,835	371,620	330,564
Administration	942,556	990,181	935,625	1,014,875
Transit Support	23,407	40,616	23,317	40,616
<b>TOTAL</b>	<b>\$ 6,191,261</b>	<b>\$ 6,685,117</b>	<b>\$ 6,611,852</b>	<b>\$ 6,426,307</b>



# Neighborhood Services

## Community Services

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
% of initial health inspections with satisfactory scores	97%	97%	98%	98%
Maintain 99% or better graffiti complaints addressed within 48 hours	99%	99%	99%	99%
% of valid violations reported by Code Rangers	75%	77%	78%	78%
% of animal calls for service carried over to the next business day	8%	10%	10%	<10%
Number of animals rescued increases	1,012	900	1,000	1,000
First-time homebuyers assisted with down payment and closing costs (maximum available assistance utilized)	58	50	50	50
Sub-standard owner-occupied homes rehabilitated to meet local codes	90	75	78	60

Neighborhood Services  
Community Services

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# Neighborhood Services

## Fire Department

### Robin Paulsgrove, Fire Chief

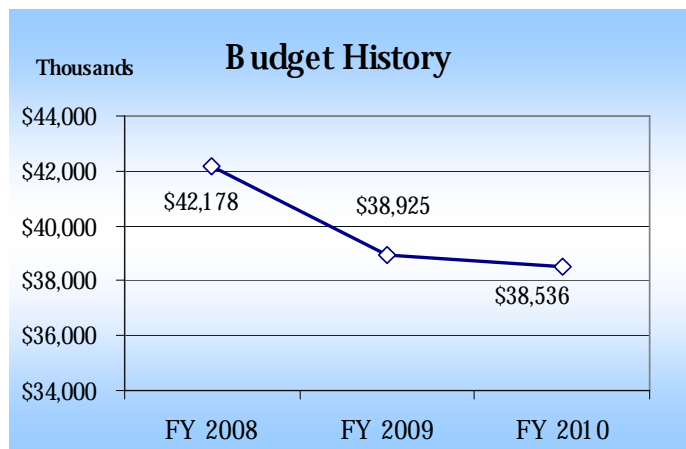


The Fire Department is responsible for fire prevention, fire suppression, rescue, hazardous materials mitigation, emergency medical services, and emergency management coordination. The department also monitors the performance of the ambulance contractor. The mission of the department is to maintain a fit and healthy team that responds quickly, makes a positive difference, and returns home safely.

### Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2008	Estimated FY 2009	Adopted FY 2010
Authorized Positions	414	320	318
Personnel Services	\$ 30,828,714	\$ 31,606,728	\$ 32,193,104
Operating Expenses	2,953,895	5,390,452	5,342,607
Capital Outlay	1,341,115	1,296,217	1,000,000
<b>TOTAL</b>	<b>\$ 35,123,724</b>	<b>\$ 38,293,398</b>	<b>\$ 38,535,711</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



### Budget Highlights

Fiscal constraints prohibited granting employee compensation increases in FY 2010. The decrease in the FY 2010 budget is attributable to the transfer of two positions as well as the alteration of the uniform replacement schedule.

# Neighborhood Services

## Fire Department

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Paramedic Stipend	\$ -	\$ 110,890
Totals:	\$ -	\$ 110,890

The following resources were eliminated:

Description	Reduction Amount
Alter the Fire-Resistant Uniform Replacement Schedule	\$ 50,000
Two Clinical Coordinator Positions	\$ 142,429
Total:	\$ 192,429

Fire Expenditures				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Administration	\$ 2,261,592	\$ 3,266,481	\$ 3,280,977	\$ 3,642,927
Business Services	472,856	618,990	691,166	618,909
Operations	28,739,898	31,099,464	30,135,880	30,584,933
Prevention	989,911	1,122,482	1,185,087	1,158,093
Medical Services	500,478	496,830	532,237	359,500
Training	672,752	614,882	655,293	601,844
Resource Management	1,251,963	1,315,832	1,460,147	1,263,839
Emergency Management	234,274	389,756	352,612	305,666
TOTAL	\$ 35,123,724	\$ 38,924,717	\$ 38,293,398	\$ 38,535,711

# Neighborhood Services Fire Department

## Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
% Fire first on-scene emergency responses where total time <= 5 minutes (dispatch to arrival, first unit response)	53%	51%	51%	90%
Average first on-scene emergency response time	5:07	5:14	5:10	5:00
Total incidents	31,090	32,500	35,000	35,000
Total Fire unit responses	44,900	46,920	50,530	50,530
Scheduled fire inspections conducted	11,082	12,000	13,000	13,000
Fire code violations cited	3,357	5,500	6,000	6,000
Citizens trained in CPR	8,691	4,755	13,000	7,200
Siren tests conducted	9	10	12	12

# Neighborhood Services

## Fire Department

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# Neighborhood Services

## Libraries

**Cary Siegfried, Director**

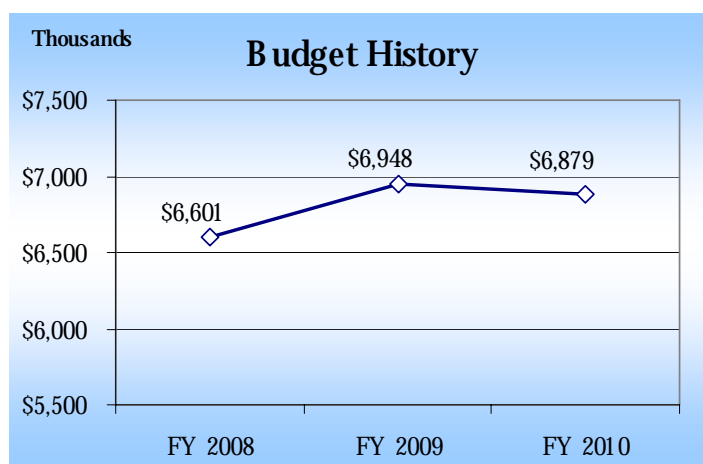


The Library Services Department is responsible for providing library services, equipment and collections for the citizens of Arlington, including materials for all ages, in a variety of languages and formats. Principal library services include public computing, reference and research expertise, information literacy classes for adults and children, community outreach, story times and special literary events for children and teenagers, multicultural activities and special interest seminars for adults. The mission of the Library is to open doors to a world of ideas, information, and imagination, thereby enhancing the economic, social, and cultural vitality of our diverse community.

### Summary of Resources

<b>Authorized Positions and Expenditures by Category</b>			
	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Authorized Positions	71	70	69
Personnel Services	\$ 4,702,733	\$ 4,801,418	\$ 4,730,594
Operating Expenses	2,001,889	1,969,414	2,148,666
Capital Outlay	-	-	-
<b>TOTAL</b>	<b>\$ 6,704,621</b>	<b>6,770,832</b>	<b>\$ 6,879,260</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



### Budget Highlights

Fiscal constraints prohibited granting employee compensation increases in FY 2010. The decrease in the FY 2010 budget is attributable to the elimination of a position and a reduction in part-time hours.

# Neighborhood Services

## Libraries

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Replace Mission Critical Server Hardware	\$ 15,786	\$ -
eCommerce software	\$ -	\$ -
Totals:	\$ 15,786	\$ -

The following resources were eliminated:

Description	Reduction Amount
Acquisitions Assistant	\$ 49,238
Reduction in Part-time Hours	\$ 16,100
Total:	\$ 65,338

Library Expenditures				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Administration	\$ 717,077	\$ 815,593	\$ 850,350	\$ 999,936
Branch Services	2,734,455	2,756,314	2,796,030	2,714,182
Bibliographic Services	1,249,112	1,375,463	1,190,487	1,333,084
Electronic Services	613,263	633,726	653,742	661,990
Central Library Services	<u>1,390,715</u>	<u>1,367,130</u>	<u>1,280,224</u>	<u>1,170,069</u>
TOTAL	\$ 6,704,621	\$ 6,948,226	\$ 6,770,832	\$ 6,879,260



# Neighborhood Services

## Libraries

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Citizen satisfaction with overall Library services	94%	92%	94%	95%
Registered borrowers as a percentage of service area population	37%	42%	50%	50%
Circulation per capita	5.08	5.88	6.5	7.5
Library materials per capita	1.66	1.69	1.7	2
Library self-serve transactions	1,708,180	1,964,407	2,000,000	2,000,000
Library program participation increases	71,084	72,506	73,000	75,000

# Neighborhood Services

## Libraries

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# Neighborhood Services

## Parks and Recreation

**Pete Jamieson, Director**

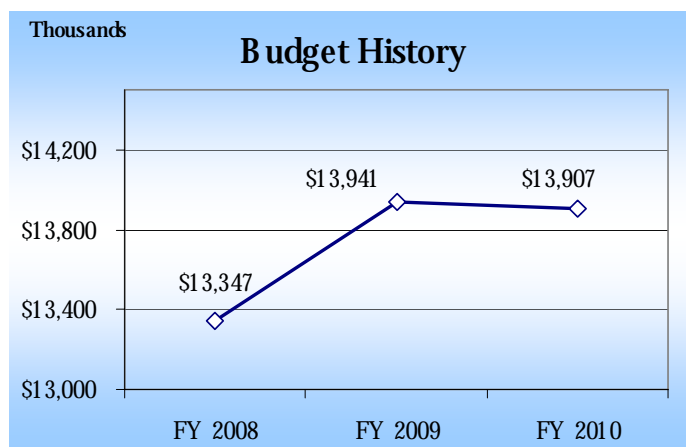


The Parks and Recreation Department is responsible for the majority of the City's leisure service programs and resources. The mission of the department is to provide quality facilities and services that are responsive to a diverse community and sustained with a focus on partnerships, innovation and environmental leadership.

### Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2008	Estimated FY 2009	Adopted FY 2010
Authorized Positions	115	119	118
Personnel Services	\$ 6,159,912	\$ 6,808,690	\$ 6,802,168
Operating Expenses	6,825,241	6,893,265	7,029,693
Capital Outlay	145,058	174,825	75,000
<b>TOTAL</b>	<b>\$ 13,130,212</b>	<b>\$ 13,876,780</b>	<b>\$ 13,906,861</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



### Budget Highlights

Fiscal constraints prohibited granting employee compensation increases in FY 2010.

# Neighborhood Services

## Parks and Recreation

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Janitorial Service Contract Increase	\$ -	\$ 6,000
New City Owned Property Maintenance	\$ -	\$ 27,232
Parks Renovation Projects	\$ -	\$ 58,500
I-30 Beautification Corridor	\$ -	\$ 58,491
Johnson Creek & Caelum Moor	\$ -	\$ 246,078
Totals:	\$ -	\$ 396,301

The following resources were eliminated:

Description	Reduction Amount
Funding for LEAF (Let's Enhance Arlington's Forest)	\$ 50,000
Home Owner's Association Water Meters	\$ 7,500
Part-time Clerk	\$ 11,255
Transfer Computer Graphics Specialist to City Graphics Division	\$ 25,000
Parks Account Analyst	\$ 72,587
Parks Marketing - reduced advertising and supplies	\$ 18,446
Parks Project Manager	\$ 77,844
Total:	\$ 262,632

Parks and Recreation Expenditures				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
North District	\$ 1,040,592	\$ 1,053,383	\$ 1,024,545	\$ 1,048,900
Central District	1,040,275	1,135,583	1,124,980	1,120,698
South District	1,066,234	1,007,523	998,089	1,001,598
Sports Field Maintenance	3,715,261	3,802,107	3,850,509	3,845,881
Streetscaping	881,632	995,372	920,996	1,249,793
Asset Management	2,237,357	2,412,691	2,362,090	2,103,293
Planning	1,102,745	1,200,293	1,156,296	1,095,458
Administration	1,184,849	1,227,893	1,261,946	1,312,047
Marketing	-	184,464	184,730	165,481
Recreation Program Admin	-	102,460	99,097	99,359
Business Services	861,267	819,100	893,503	864,355
TOTAL	\$ 13,130,212	\$ 13,940,869	\$ 13,876,780	\$ 13,906,861

# Neighborhood Services

## Parks and Recreation

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Citizen rating of overall quality of Parks (ICMA)	87%	N/A*	90%	99%
Citizen rating of facility safety (ICMA)	75%	N/A*	85%	99%
Citizen rating of median and rights-of-way maintenance	64%	N/A*	68%	80%

\*Due to budget constraints, the 2009 Citizen Satisfaction Survey was not conducted.

# Neighborhood Services

## Parks and Recreation

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# Neighborhood Services

## Police Department

**Theron Bowman, PhD, Police Chief**



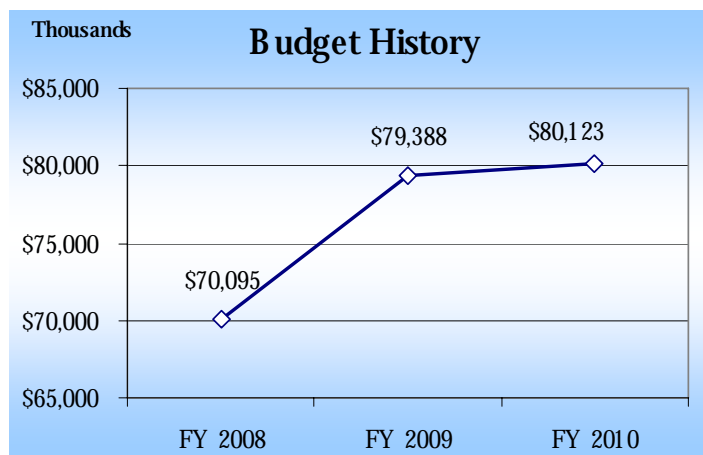
The City of Arlington's Police Department enforces state and local criminal laws. The department's uniformed officers are on the front lines dealing with crime detection and prevention. Investigators analyze and help prosecute crimes, and the central jail facility holds adult prisoners. The Police Department works out of multiple locations throughout the city. The officers and professional staff of the Arlington Police Department are committed to the

philosophy of "Community-Based" policing and providing the best possible service to its citizens.

### Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2008	Estimated FY 2009	Adopted FY 2010
Authorized Positions	793	811	781
Personnel Services	\$ 64,827,435	\$ 65,870,265	\$ 66,283,612
Operating Expenses	7,010,858	13,191,064	12,891,648
Capital Outlay	240,526	87,690	947,567
<b>TOTAL</b>	<b>\$ 72,078,819</b>	<b>79,149,019</b>	<b>\$ 80,122,827</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



### Budget Highlights

The decrease in full-time positions in FY 2010 is attributable to the transfer of frozen, vacant positions to a grant fund. The departmental budget remained flat due to one-time funds used for equipment for the transferred grant officers.

# Neighborhood Services

## Police Department

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Gang Unit Staffing GF Support	\$ 159,775	\$ 181,412
2nd Special Ops Team GF Support	\$ 748,532	\$ 382,638
Overtime Adjustment	\$ -	\$ 200,000
Autocite Maintenance	\$ -	\$ 74,000
Totals:	\$ 908,307	\$ 838,050

The following resources were eliminated:

Description	Reduction Amount
Outsources Court Bailiff/Screeners	\$ 150,000
Front Desk Officers	\$ 179,310
Accreditation and Mgmt Initiative Sergeants	\$ 193,831
Victims Services Supervisor	\$ 72,086
Crime Analyst Position	\$ 64,198
Two Juvenile Investigators	\$ 156,258
Grant Funding of 31 Officers	\$ 1,702,035
Total:	\$ 2,517,718

Police Expenditures				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Community Affairs	\$ 3,160,133	\$ 3,484,070	\$ 3,194,056	\$ 3,315,451
Investigations	10,526,791	10,040,206	10,231,752	10,372,063
Jail Operations	3,219,051	3,379,157	3,229,513	3,221,698
Operations Support	6,568,836	6,736,978	6,781,125	7,017,426
Patrol	39,396,768	41,093,225	40,481,186	41,118,935
Personnel	1,827,113	1,675,208	1,874,477	1,805,893
Administration	1,870,880	7,138,155	7,135,565	7,839,706
Business Services	5,509,248	5,840,891	6,221,345	5,431,654
TOTAL	\$ 72,078,819	\$ 79,387,890	\$ 79,149,019	\$ 80,122,827



# Neighborhood Services

## Police Department

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Response time to emergency priority calls (minutes)	6.84	6.56	6	6
Total Police Responses	196,003	195,080	195,000	195,000
Percentage of UCR Part I Crimes Cleared	20%	20%	20%	20%
% of probable cause warrants cleared by Warrant Unit	92%	94%	95%	95%
DWI arrests per 1,000 population	3.85	3.88	3.8	3.8
Violent Crimes per 100,000 Population	621.19	635	623.87	623.87

# Neighborhood Services

## Police Department

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# Economic Development

## Aviation

**Bob Porter, Manager**



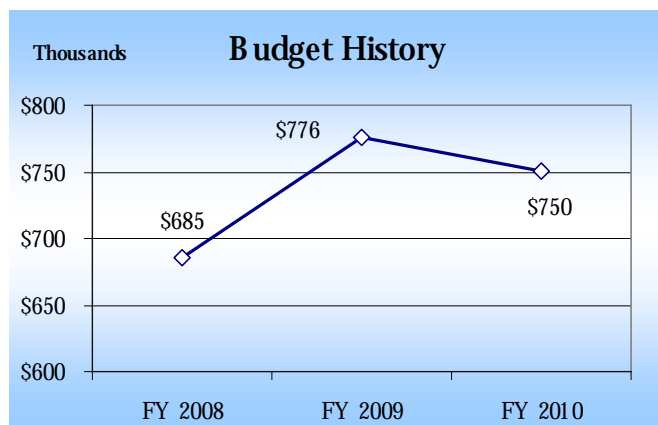
The FAA classifies Arlington Municipal Airport as a Reliever Airport, which makes the airport eligible for improvements to accommodate larger general aviation business jets. Approximately 100 acres of land is programmed for private sector aviation development. Currently the airport has 23 aviation-related businesses and a flight testing facility. Approximately 40,000 visitors arrive at the airport each year, adding vitality to the local economy. The airport generates the majority of its revenue from leasing activities, including land

leases, aircraft hangars, tie-downs, and office space in the terminal. Direct airport revenues cover much of the operational costs. The Aviation management team is responsible for contract administration, acquisition and administration of aviation grants, and management of daily operations. Aviation operations staff provides facility and infrastructure maintenance, vegetation management, and airport security for the airport's 500+ acres.

### Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Authorized Positions	8	8	8	8
Personnel Services	\$ 567,861	\$ 578,749	\$ 588,789	\$ 568,210
Operating Expenses	154,703	197,623	185,858	182,004
Capital Outlay	-	-	-	-
<b>TOTAL</b>	<b>\$ 722,564</b>	<b>\$ 776,372</b>	<b>\$ 774,647</b>	<b>\$ 750,214</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



### Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

# Economic Development Aviation

## Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Total number of aircraft operations	134,599	90,000	100,000	100,000
Hangar Occupancy Rate	100%	100%	100%	100%
Revenue to Expense Ratio	0.64	0.76	0.87	1

# Economic Development Community Development and Planning

**James F. Parajon, AICP, Director**

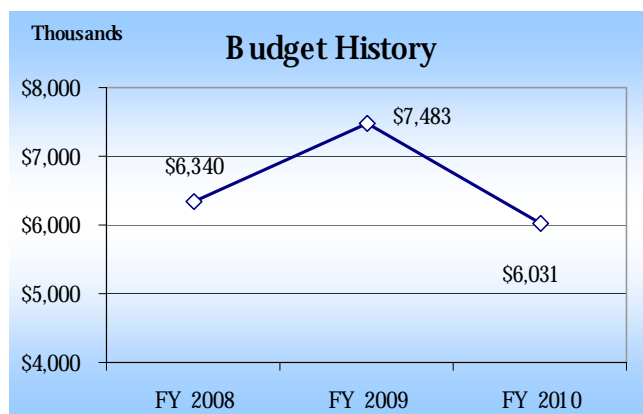


The Community Development and Planning Department strives to enhance Arlington's quality of life by guiding the economic development activities of the city to ensure safe, sound construction of buildings and structures. The department is centered on two key functional areas – the One Start Development Center and Strategic Planning. The One Start Center provides a customer with assistance in permitting, building inspection and plan review, as well as expertise in water utilities, health, public works and fire inspection. The Strategic Planning Division prepares comprehensive and special plans, design standards, and targeted studies to guide sustainable growth in the city. The department's demographic, mapping, information systems, and administrative support are also found in this group.

## Summary of Resources

<b>Authorized Positions and Expenditures by Category</b>			
	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Authorized Positions	73	70	68
Personnel Services	\$ 5,111,093	\$ 5,153,982	\$ 4,984,554
Operating Expenses	1,015,972	1,917,051	1,046,212
Capital Outlay	-	-	-
<b>TOTAL</b>	<b>\$ 6,127,065</b>	<b>\$ 7,071,033</b>	<b>\$ 6,030,766</b>

*The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.*



## Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010. The decrease in the FY 2010 budget is attributable to one-time funding in the FY 2009 budget as well as the elimination of two positions.

# Economic Development

## Community Development and Planning

The following resources were eliminated:

Description	Reduction Amount
Graduate Planner	\$ 85,136
Graduate Engineer	\$ 74,669
Miscellaneous	\$ 20,000
<b>Total:</b>	<b>\$ 179,805</b>

Community Development and Planning Expenditures				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Administration	\$ 678,068	\$ 748,238	\$ 740,777	\$ 728,532
Neighborhood Initiatives	183,432	291,676	86,728	20,000
Strategic Planning	1,482,826	1,908,816	1,948,155	1,400,311
Development Services	<u>3,782,738</u>	<u>4,533,979</u>	<u>4,295,373</u>	<u>3,881,922</u>
<b>TOTAL</b>	<b>\$ 6,127,065</b>	<b>\$ 7,482,709</b>	<b>\$ 7,071,033</b>	<b>\$ 6,030,766</b>

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Number of New Neighborhood Groups Registered in the Neighborhood Network	12	13	14	14
Number of Neighborhood Grants Awarded	17	19	21	21
Amount of Neighborhood Grants Awarded	\$45,087	\$49,596	\$54,555	\$54,555
Number of Neighborhood Action Planning Efforts Completed	1	3	4	3
Number of Strategic Plans/Studies completed	3	4	5	3
Improve Customer Satisfaction by maintaining 85% or higher customer rating	N/A	85%	85%	85%
Turnaround time for Commercial Construction Plans within 12 business days	N/A	90%	100%	100%
Turnaround time for Building Inspections within 24 hours	N/A	100%	100%	100%

# Economic Development

## Economic Development

**Robert Sturns, Manager**

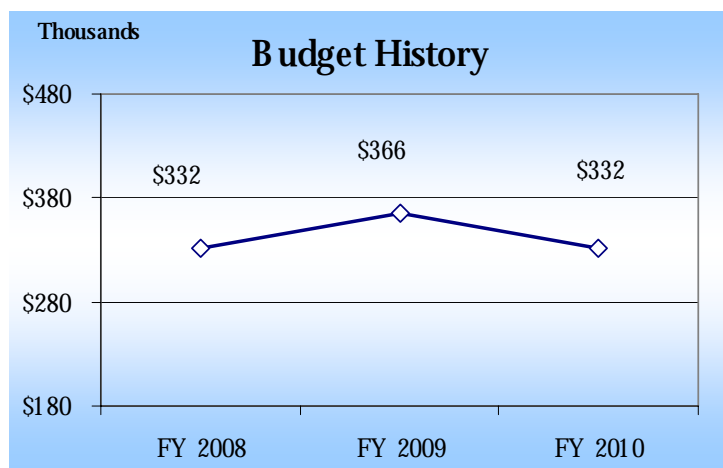


The City of Arlington has developed a new economic development strategy, called Champion Arlington, which will strengthen the community's competitive future by creating an environment of quality investment and job creation. The creation of the Office of Economic Development within the City was an essential part in this plan. The Office will be focused on the five goals of Champion Arlington: grow and diversify the economy; maintain a competitive workforce; focus on redeveloping existing areas; enhance Arlington's quality of life; and promote cooperation and inclusiveness in community initiatives. The Office will also work to enhance the City's provision of services to achieve a more sustainable revenue balance, and provide the resources and support for entrepreneurs and small businesses.

### Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Authorized Positions	3	3	3	3
Personnel Services	\$ 298,762	\$ 280,639	\$ 278,511	\$ 271,435
Operating Expenses	68,951	85,074	83,248	60,333
Capital Outlay	-	-	-	-
<b>TOTAL</b>	<b>\$ 367,712</b>	<b>\$ 365,713</b>	<b>\$ 361,759</b>	<b>\$ 331,768</b>

The Summary of Resources table above shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



### Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

# Economic Development

## Economic Development

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Increase the City's overall Commercial Ad Valorem Value	\$202.3 M	\$186 M	\$250.0 M	\$250.0 M annually
Growth in Median Earnings	\$29,152	\$29,735	\$30,330	2% annual growth
Number of Jobs Created/Retained as a result of efforts by the Office of Economic Development	120	1,900	1,447	875
Percentage increase in Property Tax Valuation in Downtown TIF District	22%	12%	15%	3% annual growth
Retain/maintain Occupancy levels across Industrial, Retail and Office sectors	89%	90%	90%	85%
Participate in annual trade shows and conferences to promote City's image	2	3	5	4
Number of Business Related Delegations Assisted through the Office of international protocol	4	5	6	6



# Capital Investment Environmental Services

**Vacant**

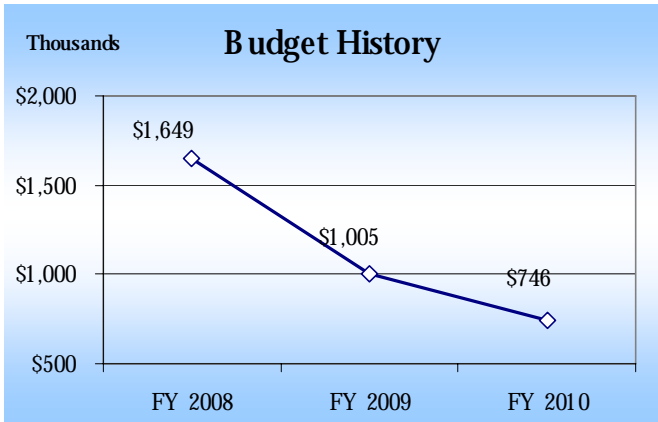


The Environmental Services Department includes the Solid Waste (Landfill) and Recycling programs, Landfill Lease Administration, Storm Water Pollution Prevention, and the Fleet Services Fund. The department was created to bring together programs designed to preserve and improve the quality of the natural environment in Arlington. Working in partnership with other departments, including Public Works and Transportation, Water Utilities, Parks and Recreation, and the Office of Communication, the Environmental Services Department coordinates programs and public education efforts on recycling, composting, disposal of hazardous household materials, storm water pollution prevention, citywide clean-up events, and other environmental initiatives.

### Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2008	Estimated FY 2009	Adopted FY 2010
Authorized Positions	10	4	3
Personnel Services	\$ 811,403	\$ 436,682	\$ 299,809
Operating Expenses	703,359	555,550	446,323
Capital Outlay	19,644	-	-
<b>TOTAL</b>	<b>\$ 1,534,406</b>	<b>\$ 992,232</b>	<b>\$ 746,132</b>

*The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.*



### Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010. Decreases in the FY2010 budget are attributable to the elimination of a position as well as changes to the "Clean-up Day" program.

# Capital Investment

## Environmental Services

The following additional resources were eliminated:

Description	Reduction Amount
Environmental Services Manager	\$ 131,949
Reduce Part-time Seasonal Funding	\$ 17,547
Replace Clean-Up Day with Free Disposal at Landfill Twice a Year	\$ 103,134
<b>Total:</b>	<b>\$ 252,630</b>

Environmental Services Expenditures				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Administration	\$ 228,599	\$ 231,641	\$ 189,271	\$ 126,191
Storm Water Quality Control	611,832	-	-	-
Solid Waste Operations	<u>693,975</u>	<u>772,952</u>	<u>802,961</u>	<u>619,941</u>
<b>TOTAL</b>	<b>\$ 1,534,406</b>	<b>\$ 1,004,593</b>	<b>\$ 992,232</b>	<b>\$ 746,132</b>

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Citizen rating of trash collection services	88%	88%	90%	90%
Citizen rating of residential recycling services	90%	90%	90%	90%

# Capital Investment

## Public Works and Transportation

**Bob Lowry, Director**



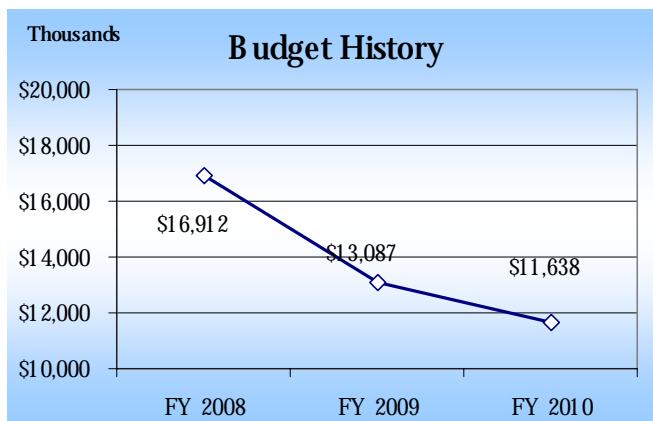
The Department of Public Works and Transportation is responsible for the design, construction, maintenance and operation of streets, sidewalks, traffic signals, street lights, and the storm water collection system. It is also responsible for property acquisition, mineral leasing on City property, and construction and construction and maintenance of City facilities. The mission of the department is "To enhance the quality of life and promote economic development of the City of Arlington by providing and maintaining quality infrastructure and continually

improving mobility." Divisions in the department include Traffic Engineering, Field Operations, Engineering Operations, Inspection, Survey, Construction Management, Facility Services, Real Estate Services, Operations Support, Information Services, and Business Services. The budget for the Field Operations Division includes funds from the Street Maintenance Sales Tax, the Storm Water Utility Fund and the General Fund.

### Summary of Resources

<b>Authorized Positions and Expenditures by Category</b>			
	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Authorized Positions	133	89	89
Personnel Services	\$ 8,934,311	\$ 7,427,475	\$ 7,157,822
Operating Expenses	7,971,165	5,590,740	4,480,444
Capital Outlay	541,232	-	-
<b>TOTAL</b>	<b>\$ 17,446,708</b>	<b>13,018,215</b>	<b>\$ 11,638,266</b>

*The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph on the next page shows the change in budgeted amounts over three years.*



### Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010. Decreases in the FY 2010 budget are attributable to elimination of resources listed on the following page.

# Capital Investment

## Public Works and Transportation

The following table shows additional resources that were provided to address Council priorities and other outcomes.

Description	One-Time	Recurring
Carpet in Council Chamber	\$ 35,000	\$ -
Totals:	\$ 35,000	\$ -

The following resources were eliminated:

Description	Reduction Amount
Freeze Public Works Inspector Supervisor - Full Year	\$ 80,495
Reduce OT Budget in Warehouse	\$ 8,600
Partial Reduction in Special Services	\$ 200,000
Reduction in Public Works funding & Insourcing of Street Light Maintenance	\$ 761,254
Partial Reduction in Traffic Calming Funding	\$ 25,000
Reduce Survey OT Budget	\$ 8,600
Reduction in Real Estate special services	\$ 6,100
Reduction of GIS Services Budget	\$ 15,000
Total:	\$ 1,105,049

Public Works and Transportation Expenditures				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Administration	\$ 1,155,103	\$ 1,570,112	\$ 1,443,589	\$ 956,219
Business Services	749,460	664,324	679,078	679,163
Construction Management	477,492	536,982	488,104	485,105
Custodial	490,387	521,662	578,458	607,469
Engineering CIP	947,504	933,633	922,451	950,958
Facility Repair Renovation	2,993,786	1,883,812	1,966,535	2,024,565
Information Services	312,396	383,636	341,822	402,787
Inspections	1,486,859	1,562,610	1,470,077	1,381,744
Operations Support	240,830	331,301	334,382	301,318
Real Estate Services	338,169	461,659	345,437	464,707
School Safety	479,363	510,026	503,455	500,324
Storm Water Maintenance	968,417	-	-	-
Survey	240,968	230,055	221,657	230,661
Traffic Engineering	3,776,306	3,497,646	3,723,169	2,653,249
Traffic Operations - Signals	1,539,857	-	-	-
Traffic Operations - Signs	1,249,811	-	-	-
TOTAL	\$ 17,446,709	\$ 13,087,458	\$ 13,018,215	\$ 11,638,266

# Capital Investment

## Public Works and Transportation

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Percent of customers satisfied or very satisfied with Construction Management Services (quarterly customer service survey)	N / A	100%	80%	80%
Average Cooper Street Northbound Travel Time: Target = within +/- 10% of goal of 20:35 (studied from Turner Warnell Rd to Lamar Blvd at off-peak times on week days)	-4%	5%	8%	10%
% customers satisfied or very satisfied with facility maintenance and repair (quarterly customer service survey)	N/A	97%	85%	80%

# Capital Investment

## Public Works and Transportation

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# Strategic Support Financial and Management Resources

April Nixon, Director



The Financial and Management Resources Department provides support and information to assist the City Manager and the Mayor and City Council in management decision-making. The department facilitates the development and tracking of the City's business plan and performance-based budget, focuses on information content development and distribution, knowledge management, and acts as a strategic partner with departments to implement special initiatives with City-wide impact. The department is also responsible for preparing the City's Comprehensive Annual Financial Report, processing payments to

City vendors, preparing City payroll, procuring goods and services, monitoring consolidated tax collection efforts, and directing the City's cash and debt portfolio management activities. Divisions in the department include Administration, Accounting, Purchasing, Treasury Management, the Office of Communication, which conveys the City's position on issues and works with the media, Knowledge Management, which collaborates with Information Technology on deployment of a City-wide knowledge management process, the Action Center, which provides first-call resolution on non-emergency related concerns, the City Secretary's Office, Intergovernmental Relations, the Office of Management and Budget, which is responsible for monitoring and reporting on City functions, and administrative support for the Mayor, Council and City Manager's offices.

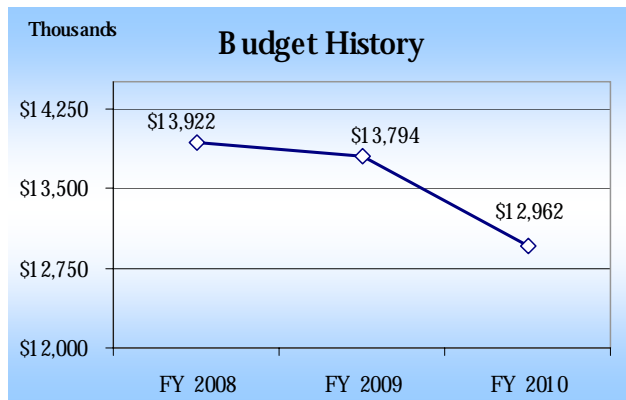
## Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2008	Estimated FY 2009	Adopted FY 2010
Authorized Positions	73	74	74
Personnel Services	\$ 9,357,530	\$ 9,261,969	\$ 8,954,285
Operating Expenses	4,714,996	4,117,877	4,007,802
Capital Outlay	1,175	24,165	-
<b>TOTAL</b>	\$ 14,073,700	\$ 13,404,011	\$ 12,962,087

*The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.*

# Strategic Support

## Financial and Management Resources



### Budget Highlights

Fiscal constraints prohibited implementing an employee compensation increase in FY 2010. Decreases in the FY 2010 budget are attributable to the change in funding of one position as well as the reduction in city-wide travel and training.

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Increased External Audit Fees	\$ -	\$ 7,750
TAD Increase	\$ -	\$ 75,000
Tarrant County Increase	\$ -	\$ 10,000
<b>Totals:</b>	<b>\$ -</b>	<b>\$ 92,750</b>

The following resources were eliminated:

Description	Reduction Amount
Sr. Management Analyst	\$ 84,730
Reduction in Travel/Training Citywide	\$ 150,000
<b>Total:</b>	<b>\$ 234,730</b>

Financial and Management Resources Expenditures				
	Actual	Budgeted	Estimated	Adopted
	FY 2008	FY 2009	FY 2009	FY 2010
FMR Administration	\$ 1,185,766	\$ 1,207,360	\$ 1,204,493	\$ 1,291,781
Accounting	479,440	468,959	504,275	505,524
Purchasing	400,857	492,520	451,413	393,412
Treasury	1,283,725	1,391,643	1,320,183	1,442,068
Payroll/Payables	586,521	603,395	636,338	549,603
Office of Communication	859,167	832,247	765,886	884,316
Knowledge Management	531,541	551,132	529,792	452,455
Executive and Legislative Support	1,254,170	1,505,288	1,424,161	1,456,640
Intergovernmental Relations	206,046	218,089	209,992	214,365
Office of Mgmt. & Budget	907,297	1,004,209	1,004,066	871,301
Nondepartmental	6,379,169	5,519,202	5,353,411	4,900,621
<b>TOTAL</b>	<b>\$ 14,073,700</b>	<b>\$ 13,794,044</b>	<b>\$ 13,404,011</b>	<b>\$ 12,962,087</b>



## Strategic Support Financial and Management Resources

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
CAFR with “clean opinion”, GFOA Certificate for Excellence, Achievement of Excellence in Procurement	Yes	Yes	Yes	Yes
Protests / Sustained Protests of Purchasing division’s competitive procurement process	0/0	0/0	0 / 0	0/0
Net debt to assessed valuation	1.7%	1.7%	1.4%	< 2.0%
Debt Service expenditures to total expenditures of General Fund plus Debt Service	16.6%	16.6%	17.5%	< 20.0%
Net tax-supported debt per capita	\$793	\$793	\$720	< \$850
Percentage of priority bills with positive outcome for the City	78%	75%	75%	75%
Legal deadlines met for City Council agenda posting	200	220	220	220
Percentage of citizens who agree the City keeps them informed	80%	N/A *	85%	85%
Rating on providing citizens access or input to government	73%	N/A *	80%	80%
Action Center calls answered	60,668	277,976	280,000	280,000
Percentage of Action Center calls abandoned	7.5%	38%	35%	35%
Everest Concerns	7,217	11,552	12,000	12,000
Everest Concerns - Average number of days to close (DTC)	2	3	3	3

\* The City did not conduct an FY 2009 Citizen Satisfaction Survey.

Strategic Support  
Financial and Management Resources

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# Strategic Support Information Technology

**Louis Carr, Chief Information Officer**



The Information Technology (IT) activities in the City are budgeted in two separate funds. The General Fund division of the IT Department is responsible for:

- Department management
  - Strategic planning
  - Security
  - Mainframe application support
  - Mainframe technical support
  - Mainframe operations
- Business consulting services
  - Geographic Information System operation, maintenance, and development
  - Database administration services
  - Web services including administration, maintenance and development

Information Technology is dedicated to being a vital partner with City departments in providing quality services through the innovative use of technology. This will be accomplished by:

- Meeting departmental commitments
- Building productive relationships within and beyond the Information Technology Department
- Defining, managing and effectively communicating capabilities
- Providing enterprise systems and solutions to meet the City's goals

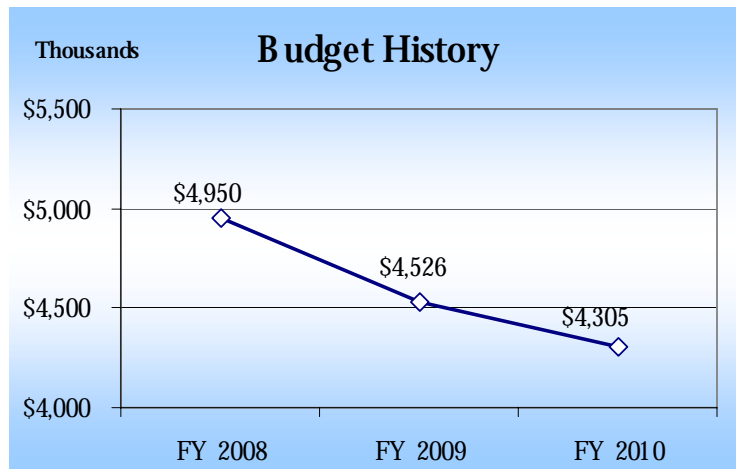
## Summary of Resources

<b>Authorized Positions and Expenditures by Category</b>			
	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Authorized Positions	34	33	32
Personnel Services	\$ 3,055,478	\$ 2,843,396	\$ 2,994,374
Operating Expenses	1,818,931	1,335,592	1,310,816
Capital Outlay	36,600	118,246	-
<b>TOTAL</b>	\$ 4,911,008	\$ 4,297,234	\$ 4,305,190

# Strategic Support

## Information Technology

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



### Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Lawson 9.0	\$ 88,000	\$ -
Lawson/Kronos Software	\$ -	\$ 43,135
E-discovery	\$ 140,000	\$ -
Public Safety Network	\$ 250,000	\$ -
<b>Totals:</b>	<b>\$ 478,000</b>	<b>\$ 43,135</b>

Information Technology Expenditures				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Administration	\$ 1,466,888	\$ 1,146,460	\$ 944,489	\$ 744,831
Application/Database Support	1,116,745	1,147,463	795,432	492,775
Business Services	882,177	773,918	981,507	683,999
Graphical Information Services	612,274	474,937	542,314	302,601
Web Services	651,874	220,918	411,849	408,105
Project Management Offices	-	398,719	324,887	1,241,516
Information Security	181,051	364,070	296,756	431,363
<b>TOTAL</b>	<b>\$ 4,911,008</b>	<b>\$ 4,526,485</b>	<b>\$ 4,297,234</b>	<b>\$ 4,305,190</b>

# Strategic Support Information Technology

## Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Accuracy of IT warehoused inventory	NA	99.6%	99.6%	98.0%
Operational support for departments to ensure availability of tools necessary to achieve outcomes	86.6%	85.1%	88.9%	95.0%
Resolve high-priority work orders within one business day	89.0%	87.0%	88.0%	95.0%
Availability of GIS systems (ArcIMS and ArcSDE) from 6:00 a.m. to 10:00 p.m.	NA	NA	100.0%	99.9%
Uptime for Internet sites	NA	NA	99.9%	99.9%
Availability of Court system during business hours	NA	NA	99.9%	99.9%
Resolve critical work orders within four hours	77.0%	75.0%	75.0%	95.0%
Availability of AMANDA system during business hours	NA	NA	99.8%	99.9%
Availability of Lawson system during business hours	NA	NA	99.9%	99.9%
Availability of Kronos system during business hours	NA	NA	99.9%	99.9%
Availability of E-Mail system during business hours	NA	NA	99.9%	99.9%
Availability of file servers during business hours	NA	NA	99.9%	99.9%
Customer satisfaction survey, overall rating	NA	86.6%	95.0%	90.0%

# Strategic Support

## Information Technology

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# Strategic Support Municipal Court

**David Preciado, Director**

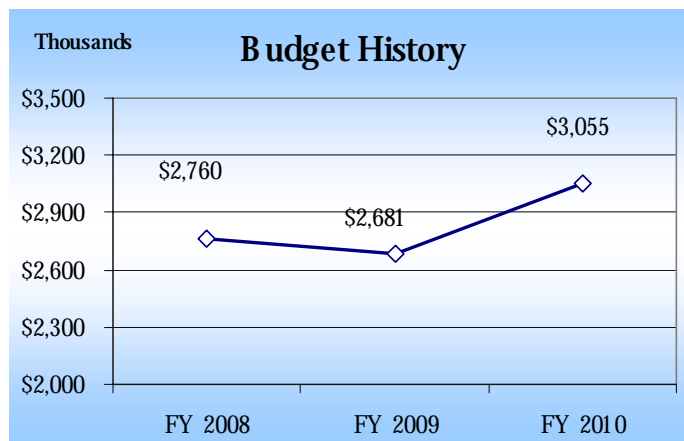


Judicial authority resides in the Municipal Court of Record, which is responsible for the interpretation and adjudication of Class "C" criminal misdemeanors enacted by the Texas Legislature or the Arlington City Council. Court proceedings include required appearance dockets for each case filed against a minor, as well as hearing and adjudication of certain civil matters involving the City, such as property disposition hearings, nuisance abatement hearings or appeals, red light violation appeals, dangerous dog and animal cruelty hearings, and dangerous and substandard structure hearings.

## Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Authorized Positions	46	46	43	42
Personnel Services	\$ 2,396,582	\$ 2,207,629	\$ 2,284,955	\$ 2,267,063
Operating Expenses	419,069	473,151	576,236	787,613
Capital Outlay	-	-	-	-
<b>TOTAL</b>	<b>\$ 2,815,651</b>	<b>\$ 2,680,780</b>	<b>\$ 2,861,191</b>	<b>\$ 3,054,676</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



## Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010. Increases in the FY 2010 budget are attributable to the additional resources listed on the following page.

# Strategic Support

## Municipal Court

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Credit Card Fees	\$ -	\$ -
Reporters, Interpreters, shredding	\$ -	\$ 13,888
Postage, paper, copying	\$ -	\$ 54,843
Overtime	\$ 62,864	
InCode Maintenance	\$ -	\$ 130,000
Contract Labor	\$ -	\$ 50,000
PT and Hourly	\$ 20,223	\$ -
Totals:	\$ 83,087	\$ 248,731

The following resources were eliminated:

Description	Reduction Amount
Teen Court	\$ 48,642
Total:	\$ 48,642

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Cases filed	145,434	156,650	160,000	165,000
Revenues collected	\$10,195,733	\$11,000,000	\$11,300,000	\$11,300,000
Warrants issued	47,733	50,000	55,000	60,000



# Strategic Support Workforce Services

Joyce Williams, Director

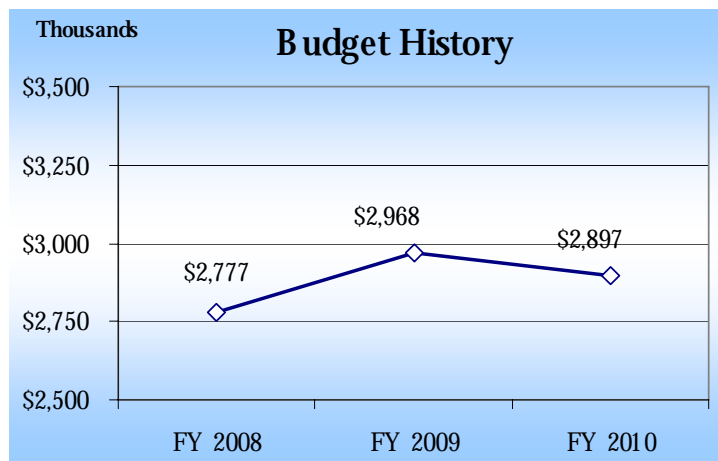


The Workforce Services Department focuses on recruitment/selection, training and development, organizational development, employee relations, compensation, benefits design and administration, risk management, and safety for the City. The mission of the department is to optimize organizational effectiveness by attracting, developing, engaging and retaining a talented and diverse workforce to support the City's mission and vision. Divisions in the department include Operations, Employee Services, Organizational Development and Risk Management.

## Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2008	Estimated FY 2009	Adopted FY 2010
Authorized Positions	23	20	20
Personnel Services	\$ 1,781,332	\$ 1,800,720	\$ 1,702,644
Operating Expenses	753,438	1,055,844	1,194,160
Capital Outlay	-	-	-
<b>TOTAL</b>	<b>\$ 2,534,770</b>	<b>\$ 2,856,564</b>	<b>\$ 2,896,804</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



### Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

# Strategic Support

## Workforce Services

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Claims Administration	\$ -	\$ 70,000
Totals:	\$ -	\$ 70,000

The following resources were eliminated:

Description	Reduction Amount
General Reduction in Supplies	\$ 4,325
Total:	\$ 4,325

Workforce Services Expenditures				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Administration	\$ 536,377	\$ 555,963	\$ 652,306	\$ 662,155
Employee Operations	596,661	632,199	573,435	615,691
Employee Services	517,561	527,831	538,249	520,415
Organizational Development	525,055	655,739	590,965	644,077
Risk	359,116	596,555	501,609	454,467
<b>TOTAL</b>	<b>\$ 2,534,770</b>	<b>\$ 2,968,286</b>	<b>\$ 2,856,564</b>	<b>\$ 2,896,804</b>

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Reduce FY10 health fund claims & expenses by 4% from FY09 expenses	\$16,289,394	\$15,157,764	\$14,551,453	-4%
% of FT employee participation in City Volunteer Program and # of hours donated	NA	15 employees, 200 hours	50 employees, 2500 hours	2% and 2500 hours
Maintain avg. cost per elected arbitration in FY10 consistent with avg. cost per elected arbitration in FY09	\$4,000	\$4,000	\$4,000	\$4,000
To conclude 90% of all liability claim files within Texas Dept. of Insurance time frames	97%	95%	90%	90%

# Enterprise Funds

## Water and Sewer Fund

**Julia J. Hunt, P.E., Director**



The Water Utilities Department is responsible for treating and delivering drinking water and collecting wastewater for Arlington residents and businesses. The Water Utilities Department administers the billing system to support these services. The mission of the department is to provide a continuous supply of high quality drinking water and ensure safe disposal of wastewater in a responsive, cost-effective manner while improving service to citizens and planning for future needs. The department also provides accounting and financial services, information services, meter services, as well as geographic information support to other City departments. Water Utilities coordinates water conservation programs and education. Divisions in the department include Business Services (Administration, Information Services, Customer Services, Meter Maintenance and Meter Reading), Operations (Engineering, South Field Operations, Inflow/Infiltration Field Operations, North Field Operations and Operations Support), and Treatment (Water Treatment, Laboratory and Water Resource Services).

### WATER AND SEWER FUND FY 2010 OPERATING POSITION

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
<b>BEGINNING BALANCE</b>	\$ 2,898,709	\$ 457,173	\$ 456,893	\$ 3,671,965
<b>TOTAL REVENUES</b>	\$ 102,912,215	\$ 110,679,116	\$ 111,152,203	\$ 112,226,265
INTERFUND TRANSFERS:				
General Fund - Indirect Cost	\$ (3,361,091)	\$ (3,383,857)	\$ (3,383,857)	\$ (3,391,966)
APFA Fund - Indirect Cost	(105,000)	(105,314)	(105,314)	(105,314)
Storm Water - Indirect Cost	(86,905)	187,260	187,260	187,260
Debt Service, Municipal Office Tower	(82,831)	(80,169)	(80,169)	(78,098)
Operating Reserve	(54,000)	(1,220,408)	(1,220,408)	(450,000)
Drainage Fund	20,000	-	-	-
Renewal/Rehabilitation Fund	(9,500,000)	(9,500,000)	(9,500,000)	(9,500,000)
Conservation Fund	-	240,055	240,055	238,144
Fleet	682,867	-	-	-
Capital Projects Fund	<u>(2,335,000)</u>	<u>(3,500,000)</u>	<u>(3,500,000)</u>	<u>(3,500,000)</u>
<b>TOTAL INTERFUND TRANSFERS</b>	\$ (14,821,960)	\$ (17,362,433)	\$ (17,362,433)	\$ (16,599,974)
<b>TOTAL AVAILABLE FUNDS</b>	\$ 90,988,964	\$ 93,773,856	\$ 94,246,663	\$ 99,298,256
<b>TOTAL EXPENDITURES</b>	\$ 88,912,012	\$ 93,242,099	\$ 90,574,698	\$ 95,499,994
<b>ENDING BALANCE</b>	\$ 2,076,952	\$ 531,757	\$ 3,671,965	\$ 3,798,262

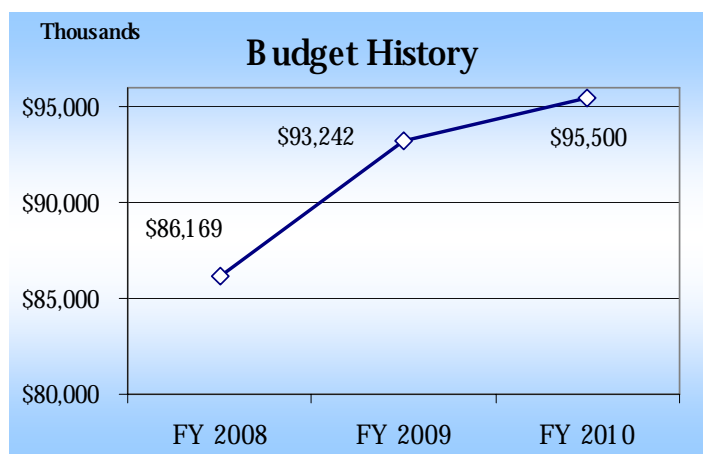
# Enterprise Funds

## Water and Sewer Fund

### Summary of Resources

<b>Authorized Positions and Expenditures by Category</b>			
	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Authorized Positions	21 8	21 9	21 9
Personnel Services	\$ 12,932,546	\$ 13,568,310	\$ 14,075,821
Operating Expenses	75,248,515	76,207,968	80,533,333
Capital Outlay	730,952	798,420	890,840
<b>TOTAL</b>	<b>\$ 88,912,012</b>	<b>\$ 90,574,698</b>	<b>\$ 95,499,994</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



#### Budget Highlights

Fiscal constraints prohibited implementing an employee compensation increase in FY 2010.

The following additional resources were provided to address Council priorities and other outcomes:

<b>Description</b>	<b>One-Time</b>	<b>Recurring</b>
Atomic Absorption Spectrometer	\$ 70,000	\$ -
<b>Totals:</b>	<b>\$ 70,000</b>	<b>\$ -</b>

# Enterprise Funds

## Water and Sewer Fund

<b>Water Utilities Expenditures</b>				
	<b>Actual FY 2008</b>	<b>Budgeted FY 2009</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Water Administration	\$ 63,093,349	\$ 65,105,115	\$ 62,630,898	\$ 66,802,337
Water Customer Services	3,200,123	3,475,926	3,305,816	2,916,412
Water Conservation Program	117,693	240,054	238,722	239,500
Water Engineering	922,958	1,047,903	968,350	1,062,510
Water Field Operations	3,995,348	3,824,125	4,173,845	3,892,066
Water Financial Services	222,781	239,794	193,188	168,817
Water I/I Operations	2,370,430	2,500,297	2,126,306	2,421,323
Water Information Services	1,331,236	1,504,427	1,318,924	1,843,866
Water Laboratory	766,809	869,585	816,654	850,112
Water Meter Services	2,517,255	2,728,006	2,562,833	2,660,150
Water Operations Support	890,977	1,204,498	1,147,296	1,146,787
Water Resource Services	487,162	523,134	538,239	500,562
Water Treatment	<u>8,995,891</u>	<u>9,979,235</u>	<u>10,553,625</u>	<u>10,995,552</u>
<b>TOTAL</b>	<b>\$ 88,912,012</b>	<b>\$ 93,242,099</b>	<b>\$ 90,574,698</b>	<b>\$ 95,499,994</b>

### Performance Measures

Measure	FY08 Actual	FY09 Actual	FY10 Proposed	Target
Annual linear footage of water and sewer lines constructed for capacity	34,542	23,162	50,000	As dictated by April 2007 water master plan update
Annual linear footage of water and sewer lines constructed for renewal	69,889	24,893	50,000	275,083 linear feet annually 2% of total linear footage (50 year life)
Billing accuracy percentage	99.8%	99.8%	99.9%	99%
Meter change outs	5,697	6,187	6,000	6,000
Percentage of customer orders completed within 24 hours	100%	99.7%	99.9%	99.5%
Percentage of time TCEQ water quality requirements met	100%	100%	100%	100%
Interrupt time per customer (hours per customer)	1.6	1.6	2	<4.0
Percentage of time the average water system pH range is between 8.0-8.5 at entry point into the distribution system	N/A	100%	100%	100%
Percentage of time the average finish water turbidity is at or below 0.20 Nephelometric Turbidity Units (NTU)	N/A	95%	95%	95%
Percentage of time the average chloramine residual in the distribution system is between 2.5-4.0	N/A	75%	95%	95%

# Enterprise Funds

## Water and Sewer Fund

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# Enterprise Funds

## Storm Water Utility Fund

**Bob Lowry, Director**



The Storm Water Utility Fund is responsible for the design, construction and maintenance of the City's storm water drainage systems.

### STORM WATER UTILITY FUND FY 2010 OPERATING POSITION

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
<b>BEGINNING BALANCE</b>	\$ -	\$ -	\$ -	\$ 402,998
<b>TOTAL REVENUES</b>	\$ -	\$ 6,683,500	\$ 6,664,786	\$ 8,635,364
<b>INTERFUND TRANSFERS:</b>				
To General Fund - Indirect Costs	\$ -	\$ (350,000)	\$ (350,000)	\$ (437,557)
To Working Capital Reserve	-	(2,500,000)	(2,500,000)	(5,280,218)
To General Fund - Engineering/Inspections/Survey	-	(188,564)	(188,564)	(182,000)
To Water and Sewer Fund	-	(187,260)	(187,260)	(187,260)
<b>TOTAL INTERFUND TRANSFERS</b>	\$ -	\$ (3,225,824)	\$ (3,225,824)	\$ (6,087,035)
<b>TOTAL AVAILABLE FUNDS</b>	\$ -	\$ 3,457,676	\$ 3,438,962	\$ 2,951,327
<b>TOTAL EXPENDITURES</b>	\$ -	\$ 3,325,212	\$ 3,035,964	\$ 2,748,982
<b>ENDING BALANCE</b>	\$ -	\$ 132,464	\$ 402,998	\$ 202,345

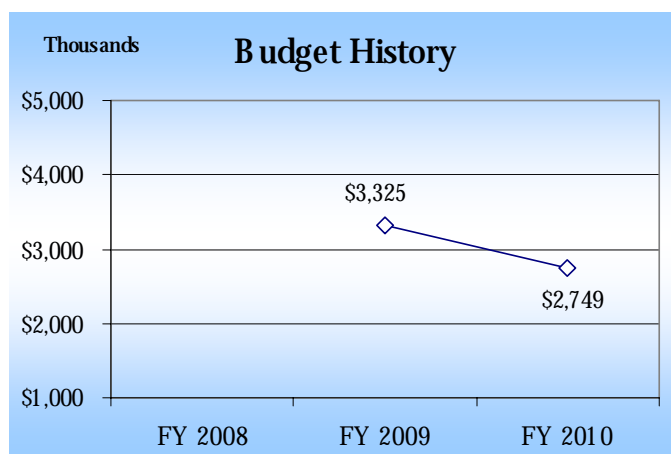
# Enterprise Funds

## Storm Water Utility Fund

### Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2008	Estimated FY 2009	Adopted FY 2010	
Authorized Positions	0	24	24	
Personnel Services	\$ -	\$ 1,170,769	\$ 1,494,369	
Operating Expenses	-	1,313,195	1,254,613	
Capital Outlay	-	552,000	-	
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 3,035,964</b>	<b>\$ 2,748,982</b>	

The Summary of Resources table on the previous page shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



#### Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010. Decreases in the FY 2010 budget are attributable to one-time funds in FY2009.

Storm Water Utility Fund Expenditures				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Administration	\$ -	\$ 902,876	\$ 731,726	\$ 756,624
Storm Water Management*	-	1,763,432	1,706,749	1,354,086
Environmental Management	-	524,540	513,925	520,571
Environmental Education	-	134,364	83,564	117,701
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 3,325,212</b>	<b>\$ 3,035,964</b>	<b>\$ 2,748,982</b>

\*Previously included in Environmental Services Department for 2008



# Enterprise Funds

## Storm Water Utility Fund

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
% increase in linear feet of concrete channels cleaned	N/A	N/A	N/A	5%
% of unimproved channel evaluation goal attained (Number of linear feet of creeks evaluated this fiscal year compared to number of linear feet scheduled)	N/A	100%	100%	100%

# Enterprise Funds

## Storm Water Utility Fund

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# Special Revenue Fund

## Convention and Event Services Fund

Mark Wisness, Director



The Arlington Convention Center drives economic development and enhances the quality of life in the community by providing excellent facilities, equipment, and support services to conventions, trade shows, consumer shows, events and local celebrations. By hosting these events, the Center generates millions of dollars in fiscal return to the City's hospitality, entertainment, and retail sectors. Direct revenue generated by the Center is a component of the Convention and Event Services Fund.

The staff is organized into four divisions: Administration, Event Coordination, Facility Operations and Maintenance, and Business Services. The primary mission is to provide outstanding service to the clients and users of the Center, to stimulate their desire to return and to enhance the City's reputation for excellence.

### CONVENTION AND EVENT SERVICES FUND FY 2010 OPERATING POSITION

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
<b>BEGINNING BALANCE</b>	\$ 1,170,105	\$ 333,816	\$ 336,547	\$ 313,171
<b>TOTAL REVENUES</b>	\$ 8,062,572	\$ 7,995,500	\$ 7,395,855	\$ 7,562,500
INTERFUND TRANSFERS:				
Debt Service - Grand Hall	\$ (1,270,595)	\$ (1,268,829)	\$ (1,268,829)	\$ (1,280,388)
Conv & Visitors Bureau Debt Service	(108,713)	(104,738)	(104,738)	(100,688)
(To) From Capital Maintenance Reserve	(250,000)	225,000	(150,000)	225,000
(To) From Founders Plaza	(150,000)	-	-	-
(To) From Hotel Feasibility Fund	(400,000)	200,000	200,000	-
To General Fund - Indirect Costs	(354,748)	(354,748)	-	-
<b>TOTAL INTERFUND TRANSFERS</b>	\$ (2,534,056)	\$ (1,303,315)	\$ (1,323,567)	\$ (1,156,076)
<b>TOTAL AVAILABLE FUNDS</b>	\$ 6,698,621	\$ 7,026,001	\$ 6,408,835	\$ 6,719,595
<b>TOTAL EXPENDITURES</b>	\$ 6,231,767	\$ 6,949,035	\$ 6,095,664	\$ 6,515,176
<b>ENDING BALANCE</b>	\$ 466,854	\$ 76,966	\$ 313,171	\$ 204,419

# Special Revenue Funds

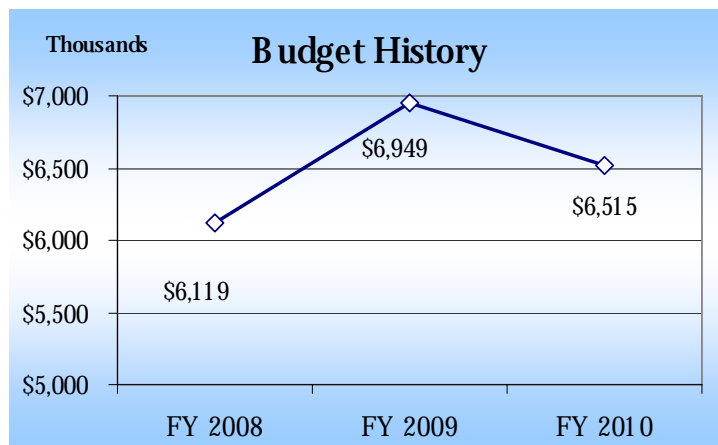
## Convention and Event Services Fund

The Convention and Event Services Fund includes the funding for debt service and operations of the Arlington Convention Center, the Arlington Convention and Visitors Bureau, and operational support to the Fielder House Museum. Fund revenues are provided from operations of the Convention Center and the hotel/motel occupancy tax. The Convention Center operating revenue is derived from facility rental, food and beverage services, parking, and other event services. The City maintains a contractual relationship with the Convention and Visitors Bureau, an independent organization that develops an annual marketing plan and budget prepared under separate cover for approval by the City Council. City support of Bureau operations is provided by occupancy tax revenues received in the Convention and Event Services Fund.

### Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2008	Estimated FY 2009	Adopted FY 2010
Authorized Positions	32	32	32
Personnel Services	\$ 1,803,905	\$ 1,959,915	\$ 2,064,949
Operating Expenses	4,426,115	4,135,749	4,450,227
Capital Outlay	1,748	-	-
<b>TOTAL</b>	<b>\$ 6,231,767</b>	<b>\$ 6,095,664</b>	<b>\$ 6,515,176</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



### Budget Highlights

Fiscal constraints prohibited implementing an employee compensation increase in FY 2010.

## Special Revenue Funds

### Convention and Event Services Fund

<b>Convention and Event Services Fund Expenditures</b>				
	<b>Actual</b>	<b>Budgeted</b>	<b>Estimated</b>	<b>Adopted</b>
	<b>FY 2008</b>	<b>FY 2009</b>	<b>FY 2009</b>	<b>FY 2010</b>
Convention Center	\$ 2,833,189	\$ 3,454,035	\$ 2,900,664	\$ 3,310,176
Convention & Visitors Bureau	3,228,578	3,325,000	3,025,000	3,025,000
Arts Funding	100,000	100,000	100,000	100,000
Downtown Revitalization	50,000	50,000	50,000	50,000
Fielder Museum	20,000	20,000	20,000	30,000
<b>TOTAL</b>	<b>\$ 6,231,767</b>	<b>\$ 6,949,035</b>	<b>\$ 6,095,664</b>	<b>\$ 6,515,176</b>

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Event (Client) Satisfaction Rating	4.82	4.8	4.8	4.8
Food and Beverage Sales (Gross Revenue)	\$2,075,000	\$2,125,000	\$2,100,000	\$2,100,000
New Business (Number of Events)	62	39	50	50
Return Business (Number of Events)	161	148	145	145
Facility Functionality (Client) Satisfaction Rating	4.64	4.8	4.8	4.8
(Event) Utility Sales Revenue	\$253,141	\$210,000	\$210,000	210,000
Cost Recovery	87%	89%	89%	89%
Square Foot Occupancy	77%	80%	80%	80%
Municipal Partnership	14	38	25	30

# Special Revenue Funds

## Convention and Event Services Fund

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Confirmed Bookings - Group Tour	84	100	100	100
Booked Room Nights - Group Tour	2,274	3,500	3,500	3,500
Booked Visitors - Group Tour	7,959	4,000	4,000	4,000
Booked Room Nights - Tourism Programs	43,449	40,000	40,000	40,000
Booked Visitors - Tourism Programs	152,071	80,000	80,000	80,000
Return on Total Operating Costs	\$19	\$19	\$19	\$19
Return on Convention Sales/Marketing	\$15	\$15	\$15	\$15
Return on Tourism Sales/Marketing	\$22	\$22	\$22	\$22
Confirmed New Bookings - Convention Center	8	13	13	13
Confirmed Repeat Bookings - Convention Center	16	17	17	17
Confirmed Repeat/Assist Bookings - Convention Center	6	10	10	10
Booked Room Nights (est) Convention Center	30,584	30,000	30,000	30,000
Booked Attendance (est) Convention Center	58,050	40,000	40,000	40,000
Confirmed Bookings - Hotel	31	48	48	48
Booked Room Nights - Hotel	31,039	22,131	22,131	22,131
Booked Attendance - Hotel	21,510	24,119	24,119	24,119

# Special Revenue Funds

## Natural Gas Funds

### GENERAL GAS FUND FY 2010 OPERATING POSITION

	Authorized Budget	Transactions FY 2009	Transactions FY 2010
<b>BEGINNING BALANCE</b>	\$ 4,098,750	\$ 4,098,750	\$ 2,762,482
<b>REVENUES:</b>			
10% of Lease Bonuses - 45520	\$ -	\$ (12,818)	\$ -
50% of Royalties - 45518	-	495,732	244,882
Interest - 49407	-	<u>51,042</u>	<u>21,162</u>
<b>TOTAL REVENUES</b>	\$ -	\$ 533,956	\$ 266,044
<b>INTERFUND TRANSFERS:</b>			
(To) From General Fund	\$ -	\$ (800,000)	\$ -
(To) From Capital Project Funds	-	<u>-</u>	<u>-</u>
<b>TOTAL INTERFUND TRANSFERS</b>	\$ -	\$ (800,000)	\$ -
<b>TOTAL AVAILABLE FUNDS</b>	\$ 4,098,750	\$ 3,832,706	\$ 3,028,526
<b>EXPENDITURES:</b>			
General Administration	\$ 480,579	\$ 408,657	\$ 71,922
Neighborhood Grants	455,455	33,857	421,598
Innovation / Venture Capital	2,181,683	498,157	1,683,526
Pipeline Administration	300,000	129,553	170,447
Redevelopment Initiatives	-	<u>-</u>	<u>100,000</u>
<b>TOTAL EXPENDITURES</b>	\$ 3,417,717	\$ 1,070,224	\$ 2,447,493
<b>ENDING BALANCE</b>	\$ 681,033	\$ 2,762,482	\$ 581,033

# Special Revenue Funds

## Natural Gas Funds

### PARKS GAS FUND FY 2010 OPERATING POSITION

	Authorized Budget	Transactions FY 2009	Transactions FY 2010
<b>BEGINNING BALANCE</b>	\$ 1,305,207	\$ 1,305,207	\$ 313,836
REVENUES:			
10% of Lease Bonuses - 45520	\$ -	\$ 12,818	\$ -
50% of Royalties - 45518	-	1,015,672	610,000
Interest - 49407	-	<u>21,520</u>	<u>8,456</u>
<b>TOTAL REVENUES</b>	\$ -	\$ 1,050,010	\$ 618,456
INTERFUND TRANSFERS:			
(To) From General Fund	\$ -	\$ (300,000)	\$ -
(To) From Capital Project Funds	-	<u>(1,368,466)</u>	<u>-</u>
<b>TOTAL INTERFUND TRANSFERS</b>	\$ -	\$ (1,668,466)	\$ -
<b>TOTAL AVAILABLE FUNDS</b>	\$ 1,305,207	\$ 686,751	\$ 932,292
<b>TOTAL EXPENDITURES</b>	<u>\$ 1,000,000</u>	<u>\$ 372,915</u>	<u>\$ 627,085</u>
<b>ENDING BALANCE</b>	\$ 305,207	\$ 313,836	\$ 305,207





# Special Revenue Funds

## Park Performance Fund

Pete Jamieson, Director



The Park Performance Fund provides for the City's leisure service programs and resources. The mission of the Department is to provide quality facilities and services that are responsive to a diverse community and sustained with a focus on partnerships, innovation and environmental leadership. The divisions of the Park Performance Fund are: Athletics, Aquatics, Recreation Centers, Golf and Tennis.

### PARK PERFORMANCE FUND FY 2010 OPERATING POSITION

	Actual FY 2008	Budget FY 2009	Estimate FY 2009	Adopted FY2010
<b>BEGINNING BALANCE</b>	\$ 7,000	\$ 280,683	\$ 120,000	\$ 508,865
<b>TOTAL REVENUES</b>	\$ 8,739,098	\$ 8,782,751	\$ 9,124,874	8,783,602
INTERFUND TRANSFERS:				
Debt Service - Tierra Verde	\$ -	\$ (530,578)	\$ (530,578)	\$ -
Debt Service - Elzie Odom Rec	-	(255,517)	(255,517)	-
Transfer from General Fund	2,458,041	2,232,851	2,232,851	2,232,851
(To) From Capital Maintenance Reserve	-	-	-	(427,039)
From Golf Surcharge Fund	<u>409,538</u>	<u>516,421</u>	<u>503,305</u>	<u>512,241</u>
<b>TOTAL INTERFUND TRANSFERS</b>	\$ 2,867,579	\$ 1,963,177	\$ 1,950,061	\$ 2,318,053
<b>TOTAL AVAILABLE FUNDS</b>	\$ 11,613,677	\$ 11,026,611	\$ 11,194,935	\$ 11,610,520
<b>TOTAL EXPENDITURES</b>	\$ 11,486,362	\$ 10,925,434	\$ 10,686,070	\$ 11,510,460
<b>ENDING BALANCE</b>	\$ 127,315	\$ 101,177	\$ 508,865	\$ 100,060

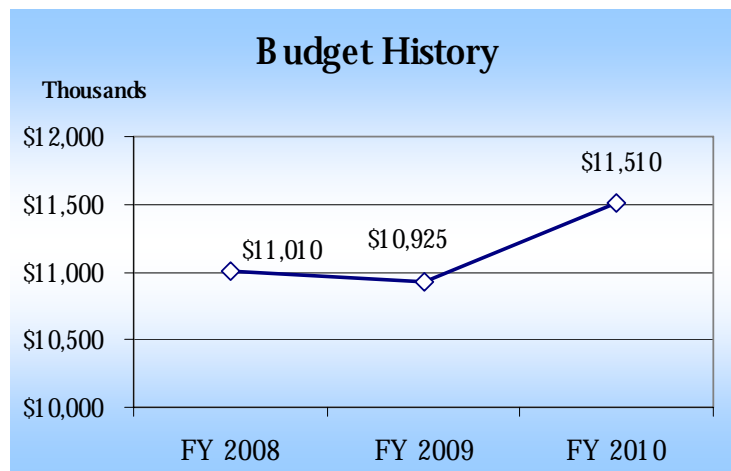
# Special Revenue Funds

## Park Performance Fund

### Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2008	Estimated FY 2009	Adopted FY 2010
Authorized Positions	81	75	72
Personnel Services	\$ 6,838,716	\$ 6,500,660	\$ 6,807,952
Operating Expenses	4,647,645	4,079,914	4,567,508
Capital Outlay	-	105,496	135,000
<b>TOTAL</b>	<b>\$ 11,486,361</b>	<b>\$ 10,686,070</b>	<b>\$ 11,510,460</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



### Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

The following additional resources were provided to address Council priorities and other outcomes.

Description	One-Time	Recurring
Part-time hours Arlington Tennis Center	\$ -	\$ 129,055
Adult Sports Leagues seasonal hours	\$ -	\$ 63,948
Part-time hours various recreation centers	\$ -	\$ 73,742
Capital Projects	\$ 323,000	\$ -
<b>Totals:</b>	<b>\$ 323,000</b>	<b>\$ 266,745</b>

## Special Revenue Funds Park Performance Fund

The following resources were eliminated:

Description	Reduction Amount
Close Pools One Day a Week in the Summer	\$ 20,000
Reduce the # of Officials in Adult Leagues	\$ 10,000
Reduce Training for Life Guards	\$ 30,063
Reduce Advertising in FW Child Magazine & Eliminate Primetimes Publication	\$ 11,038
<b>Total:</b>	<b>\$ 71,101</b>

Park Performance Fund Expenditures				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Golf	\$ 4,845,163	\$ 4,882,861	\$ 4,627,327	\$ 4,811,278
Recreation	6,314,942	5,693,819	5,735,449	6,350,428
Field Maintenance	<u>326,257</u>	<u>348,754</u>	<u>323,294</u>	<u>348,754</u>
<b>TOTAL</b>	<b>\$ 11,486,362</b>	<b>\$ 10,925,434</b>	<b>\$ 10,686,070</b>	<b>\$ 11,510,460</b>

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Rounds of golf played	115,987*	139,429	139,700	139,700
Citizen rating of Parks and Recreation programs (ICMA)	85%	N/A**	90%	99%

\*Lake Arlington Golf Course was closed for the summer months.

\*\*Due to budget constraints, the 2009 Citizen Satisfaction Survey was not conducted.

Special Revenue Funds  
Park Performance Fund

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# Special Revenue Funds

## Street Maintenance Fund

**Bob Lowry, Director**



The Street Maintenance Fund provides for preventative maintenance including resurfacing, concrete repair, crack-seal, and surface sealing of residential and arterial roadways, and supports weather related emergency response. Traffic controls, including signs, signals and markings are also supported within this fund.

### STREET MAINTENANCE FUND FY 2010 OPERATING POSITION

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
<b>BEGINNING BALANCE</b>	\$ 3,568,000	\$ 3,866,112	\$ 6,382,000	\$ 2,322,845
<b>TOTAL REVENUES</b>	\$ 11,445,403	\$ 12,455,789	\$ 11,586,806	\$ 11,802,564
INTERFUND TRANSFERS:				
From General Fund	\$ 2,283,194	\$ 2,301,527	\$ 2,101,527	\$ 2,301,527
From General Fund for Traffic	<u>328,487</u>	<u>3,087,375</u>	<u>3,087,375</u>	<u>3,428,372</u>
<b>TOTAL INTERFUND TRANSFERS</b>	\$ 2,611,681	\$ 5,388,902	\$ 5,188,902	\$ 5,729,899
<b>TOTAL AVAILABLE FUNDS</b>	\$ 17,625,084	\$ 21,710,803	\$ 23,157,708	\$ 19,855,308
<b>TOTAL EXPENDITURES</b>	\$ 16,367,560	\$ 21,034,862	\$ 20,834,863	\$ 19,255,872
<b>ENDING BALANCE</b>	\$ 1,257,524	\$ 675,940	\$ 2,322,845	\$ 599,436

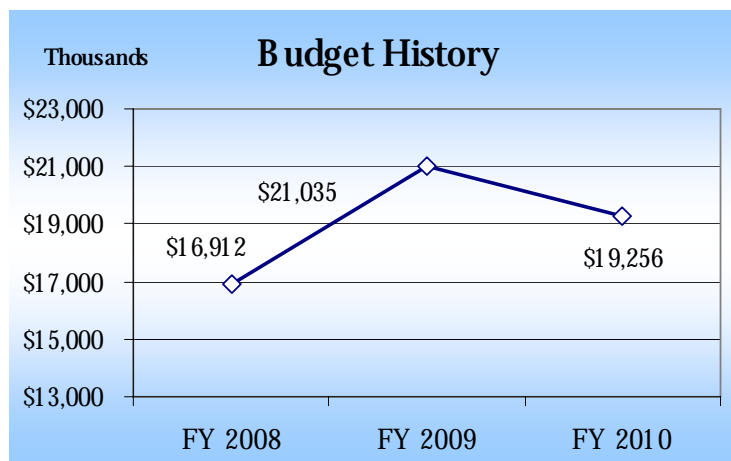
# Special Revenue Funds

## Street Maintenance Fund

### Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2008	Estimated FY 2009	Adopted FY 2010
Authorized Positions	62	92	92
Personnel Services	\$ 4,116,943	\$ 4,170,932	\$ 4,952,943
Operating Expenses	12,250,617	16,663,931	14,157,929
Capital Outlay	-	-	145,000
<b>TOTAL</b>	<b>\$ 16,367,560</b>	<b>\$ 20,834,863</b>	<b>\$ 19,255,872</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



#### Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010. Decreases in the FY2010 budget are attributable to the fund's dependence on sales tax revenue.

The following additional resources were provided to address Council priorities and other outcomes:

Description	One-Time	Recurring
Sidewalk Repair Program	\$ -	\$ 200,000
Pothole Patch Truck	\$ 145,000	\$ -
<b>Totals:</b>	<b>\$ 145,000</b>	<b>\$ 200,000</b>

## Special Revenue Funds Street Maintenance

Street Maintenance Fund Expenditures				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Sales Tax / Fee supported division	\$ 11,352,529	\$ 15,645,960	\$ 15,645,960	\$ 14,094,971
General Fund supported division	2,215,330	2,301,527	2,101,527	1,702,386
Traffic Signals - GF supported	1,543,843	1,822,249	1,670,580	2,315,042
Traffic Signs & Markings - GF supported	<u>1,255,858</u>	<u>1,265,127</u>	<u>1,416,797</u>	<u>1,143,473</u>
<b>TOTAL</b>	<b>\$ 16,367,560</b>	<b>\$ 21,034,862</b>	<b>\$ 20,834,863</b>	<b>\$ 19,255,872</b>

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Average response time in working hours for traffic signal repair	3	3.5	3.5	3.5
Citizen ratings of road condition as “good” or “mostly good” (annual survey)	87%	80%	80%	80%
% paved lane miles currently assessed to be in satisfactory or better condition (Overall Condition Index of $\geq 70$ )	72%	72%	66%	
Average time in working days to complete pothole repairs	2.5	2	3	3
% street name signs and regulatory signs replaced annually	5.5	7.5	7.5	10%

# Special Revenue Funds

## Street Maintenance Fund

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# Internal Service Funds

## Knowledge Services Fund

April Nixon, Director



The Knowledge Services Fund, part of the Financial Management Resources Department, provides City departments with printing services, engineering document duplication services, mail and courier services, records management and storage support, and xerographic services. The source of revenue for this fund is charges to departments for these services. The largest expenditure of the fund is inventory for resale. Divisions in General Services include Administration, Mail Services, the Information Resource Center, and Records Management.

### KNOWLEDGE SERVICES FUND FY 2010 OPERATING POSITION

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
<b>BEGINNING BALANCE</b>	\$ 558,251	\$ 150,000	\$ 495,003	\$ 389,108
<b>TOTAL REVENUES</b>	\$ 2,371,063	\$ 2,509,210	\$ 2,292,578	\$ 2,611,173
INTERFUND TRANSFERS:				
(To) From General Fund	\$ -	\$ (150,000)	\$ (150,000)	\$ -
<b>TOTAL INTERFUND TRANSFERS</b>	\$ -	\$ (150,000)	\$ (150,000)	\$ -
<b>TOTAL AVAILABLE FUNDS</b>	\$ 2,929,314	\$ 2,509,210	\$ 2,637,581	\$ 3,000,281
<b>TOTAL EXPENDITURES</b>	\$ 2,609,597	\$ 2,487,030	\$ 2,248,473	\$ 2,585,867
<b>ENDING BALANCE</b>	\$ 319,717	\$ 22,180	\$ 389,108	\$ 414,413

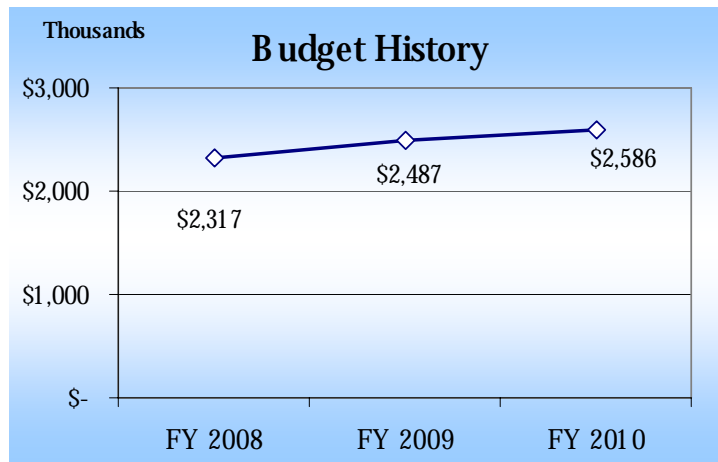
# Internal Service Funds

## Knowledge Services Fund

### Summary of Resources

<b>Authorized Positions and Expenditures by Category</b>			
	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
A uthorized Positions	10	11	11
Personnel Services	\$ 561,680	\$ 629,770	\$ 669,782
Operating Expenses	1,887,984	1,768,703	1,916,085
Capital Outlay	159,933	-	-
<b>TOTAL</b>	<b>\$ 2,609,597</b>	<b>\$ 2,398,473</b>	<b>\$ 2,585,867</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over the past three years.



### Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

<b>Knowledge Services Fund Expenditures</b>				
	<b>Actual FY 2008</b>	<b>Budgeted FY 2009</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Administration	\$ 2,609,597	\$ 121,284	\$ 116,326	\$ 229,426
Mail Services	-	605,132	616,936	1,060,818
Info. Resource Center	-	1,318,678	1,025,861	770,872
Records Management	-	441,937	489,350	524,751
<b>TOTAL</b>	<b>\$ 2,609,597</b>	<b>\$ 2,487,030</b>	<b>\$ 2,248,473</b>	<b>\$ 2,585,867</b>

# Internal Service Funds

## Fleet Services Fund

**Vacant**



As part of the Environmental Services Department, the Fleet Services Fund is responsible for management of the vehicle service contract for maintenance of City vehicles and equipment. The primary costs in the fund are the contract cost and fuel expenditures.

### FLEET SERVICES FUND FY 2010 OPERATING POSITION

	<b>Adopted FY 2010</b>
<b>BEGINNING BALANCE</b>	\$ 1,271,303
<b>REVENUES:</b>	
Fuel	\$ 2,468,099
Maintenance & Operation	3,431,610
Miscellaneous	<u>50,000</u>
<b>TOTAL REVENUES</b>	<b>\$ 5,949,709</b>
<b>INTERFUND TRANSFERS:</b>	
To Fuel Reserve	\$ -
One-time Funds to Water Fund	-
One-time Funds to General Fund	<u>-</u>
<b>TOTAL INTERFUND TRANSFERS</b>	<b>\$ -</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 7,221,012</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 7,103,107</b>
<b>ENDING BALANCE</b>	<b>\$ 117,905</b>

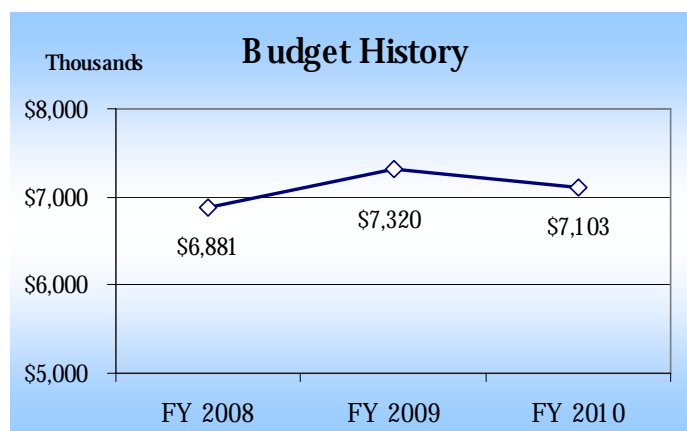
# Internal Service Funds

## Fleet Services Fund

### Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Authorized Positions	2	1	1	1
Personnel Services	\$ 178,354	\$ 104,761	\$ 34,755	\$ 93,544
Operating Expenses	5,982,140	6,215,214	6,572,868	5,516,340
Capital Outlay	478,797	1,000,000	465,000	1,493,223
<b>TOTAL</b>	<b>\$ 6,639,291</b>	<b>\$ 7,319,975</b>	<b>\$ 6,072,623</b>	<b>\$ 7,103,107</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



### Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

The following resources were eliminated:

Description	Reduction Amount
Program to Eliminate Under-utilized Vehicles to Reduce Target Costs	\$ 229,957
Reduce Vehicle Purchase	\$ 256,777
<b>Total:</b>	<b>\$ 486,734</b>

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Maintain fleet availability rate	95%	98%	95%	95%
Average fleet re-work repairs per month	3.8	3.1	3	3

## Internal Service Funds Information Technology Service Fund

**Louis Carr, Chief Information Officer**



infrastructure.

The Infrastructure Services Division develops and maintains the electronic communication infrastructure used by City employees for data and voice applications such as voice mail, e-mail, Internet access and general office programs such as word processing. Information obtained through the City's Information Technology Executive Committee, Architecture Planning Committee and communication with City departments is used to improve and administer the electronic

The division's responsibilities include Customer Support (Customer Support Center, Desktop Computer Support, Remote Diagnostic Services), Network Services (Cabling for Network and Phone Services, Data Backup and Restoration, Network Design, Server Implementation and Support, System Deployment and Support, Network Accounts Access, Email), Personal Computer Support (Equipment and Application Installation, Equipment Repair and Maintenance, Support for Microsoft Office and Windows) and Phone Services (Desk Phones, Special Features such as Interactive Voice Response (IVR) and Automated Attendants, Voice Mail).

# Internal Service Funds

## Information Technology Service Fund

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### INFORMATION TECHNOLOGY FUND FY 2010 OPERATING POSITION

	<b>Adopted FY 2010</b>
<b>BEGINNING BALANCE</b>	\$ 85,677
REVENUES:	
Telecommunications Services	\$ 1,566,796
Network Services	<u>4,549,189</u>
<b>TOTAL REVENUES</b>	<b>\$ 6,115,985</b>
INTERFUND TRANSFERS:	
One-time funds	<u>\$ -</u>
<b>TOTAL INTERFUND TRANSFERS</b>	<b>\$ -</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 6,201,662</b>
EXPENDITURES:	
Network Support	\$ 1,983,876
Server Support	2,283,499
IT Projects	-
Customer Support	<u>1,836,696</u>
<b>TOTAL EXPENDITURES</b>	<b>\$ 6,104,070</b>
<b>ENDING BALANCE</b>	<b>\$ 97,592</b>

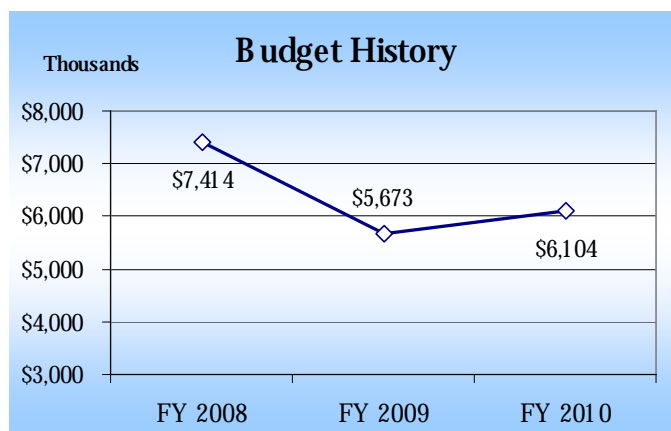
# Internal Service Funds

## Information Technology Service Fund

### Summary of Resources

Authorized Positions and Expenditures by Category			
	Actual FY 2008	Estimated FY 2009	Adopted FY 2010
Authorized Positions	20	20	21
Personnel Services	\$ 1,591,852	\$ 1,663,252	\$ 1,811,494
Operating Expenses	4,894,331	3,999,303	4,152,576
Capital Outlay	485,000	2,894	140,000
<b>TOTAL</b>	<b>\$ 6,971,183</b>	<b>\$ 5,665,449</b>	<b>\$ 6,104,070</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



#### Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

The following additional resources were provided to address Council priorities:

Description	One-Time	Recurring
Lawson/Kronos Software Maintenance Increase	\$ -	\$ 43,135
Records Retention equipment	\$ 140,000	
Public Safety Network/Infrastructure Redesign	\$ 250,000	
<b>Totals:</b>	<b>\$ 390,000</b>	<b>\$ 43,135</b>

# Internal Service Funds

## Information Technology Service Fund

<b>Information Technology Fund Expenditures</b>				
	<b>Actual</b>	<b>Budgeted</b>	<b>Estimated</b>	<b>Adopted</b>
	<b>FY 2008</b>	<b>FY 2009</b>	<b>FY 2009</b>	<b>FY 2010</b>
Network Support	\$ 1,991,608	\$ 1,566,796	\$ 1,591,743	\$ 1,983,876
Server Support	2,125,300	2,200,732	2,165,021	2,283,499
IT Projects	1,254,170	-	-	-
Customer Support	<u>1,600,106</u>	<u>1,905,741</u>	<u>1,908,685</u>	<u>1,836,696</u>
<b>TOTAL</b>	<b>\$ 6,971,183</b>	<b>\$ 5,673,270</b>	<b>\$ 5,665,449</b>	<b>\$ 6,104,070</b>





# Internal Service Funds

## Communication Services Fund

**Robin Paulsgrove, Fire Chief**



As part of the Fire Department, the Communication Services Division provides public safety dispatch operations and radio\wireless data installation and maintenance.

The primary source of revenue to the fund is charges to the Police and Fire Departments for dispatch and radio services. The largest expenditure in the fund is for personnel costs, primarily 9-1-1 dispatching operations.

### COMMUNICATIONS SERVICES FY 2010 OPERATING POSITION

	<b>Adopted FY 2010</b>
<b>BEGINNING BALANCE</b>	\$ -
<b>REVENUES:</b>	
Communication Services chargeback	\$ 7,331,931
Other revenue	<u>25,000</u>
<b>TOTAL REVENUES</b>	<b>\$ 7,356,931</b>
 <b>TOTAL AVAILABLE FUNDS</b>	 <b>\$ 7,356,931</b>
 <b>EXPENDITURES:</b>	
Administration	\$ 1,080,792
Dispatch	<u>6,262,898</u>
<b>TOTAL EXPENDITURES</b>	<b>\$ 7,343,689</b>
 <b>ENDING BALANCE</b>	 <b>\$ 13,242</b>

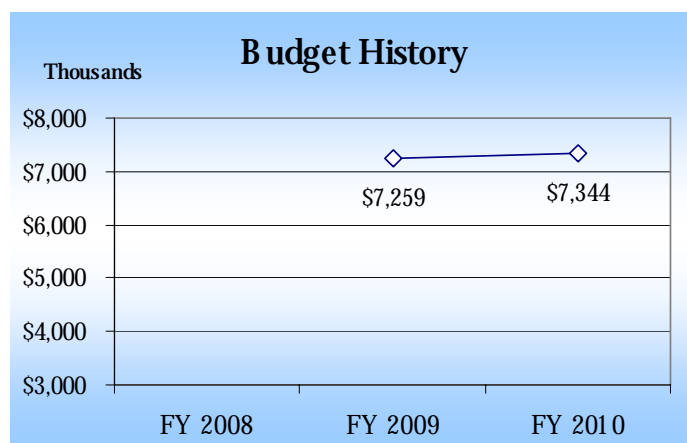
# Internal Service Funds

## Communication Services Fund

### Summary of Resources

Authorized Positions and Expenditures by Category				
	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Authorized Positions	-	107	106	106
Personnel Services	\$ -	\$ 6,067,458	\$ 6,005,086	\$ 6,074,283
Operating Expenses	-	1,191,918	1,193,928	1,269,406
Capital Outlay	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 7,259,376</b>	<b>\$ 7,199,014</b>	<b>\$ 7,343,689</b>

The Summary of Resources table shows a comparison of actual and estimated expenditures and the adopted budget for the current period. The Budget History graph shows the change in budgeted amounts over three years.



### Budget Highlights

Fiscal constraints prohibited granting an employee compensation increase in FY 2010.

### Performance Measures

Measure	FY08 Actual	FY09 Estimate	FY10 Proposed	Target
Answer 9-1-1 calls in 6 seconds or less	94.33%	92%	92%	92%
Avg. dispatch time of 25 secs or less, on Fire Priority 1 & 2 calls	17.4	23	25	25
Avg. dispatch time of 2 minutes or less, on Police Priority 1 & E calls	2.06	2.11	2	2

## Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, principal and interest on the City's general long-term debt not being financed by proprietary funds. The fund's primary source of revenue is Ad Valorem taxes. The debt service tax rate is 20.13¢ per \$100 valuation. Total FY 2010 revenues are estimated at \$36,754,092.

### DEBT SERVICE FUND FY 2010 OPERATING POSITION

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Proposed FY 2010
<b>BEGINNING BALANCE</b>	\$ 4,314,178	\$ 4,109,598	\$ 4,710,246	\$ 4,935,887
<b>REVENUES:</b>				
Ad Valorem Taxes	\$ 35,293,978	\$ 36,504,955	\$ 36,112,932	\$ 36,435,872
Interest	<u>886,622</u>	<u>598,000</u>	<u>488,679</u>	<u>318,220</u>
<b>TOTAL REVENUES:</b>	\$ 36,180,600	\$ 37,102,955	\$ 36,601,611	\$ 36,754,092
<b>INTERFUND TRANSFERS:</b>				
Park Performance Fund	\$ -	\$ 786,095	\$ 786,095	\$ -
Convention and Event Svcs. Fund	1,379,308	1,373,567	1,373,567	1,381,076
TIRZ 5 *	-	1,890,047	1,890,047	1,567,781
Water and Sewer Fund - MOT	<u>82,831</u>	<u>80,169</u>	<u>80,169</u>	<u>78,098</u>
<b>TOTAL INTERFUND TRANSFERS</b>	\$ 1,462,139	\$ 4,129,878	\$ 4,129,878	\$ 3,026,955
<b>TOTAL AVAILABLE FUNDS</b>	\$ 41,956,918	\$ 45,342,431	\$ 45,441,735	\$ 44,716,934
<b>EXPENDITURES:</b>				
Principal / Interest Payments	\$ 36,682,032	\$ 40,163,566	\$ 40,163,566	\$ 39,838,132
Interest Payments, Commercial Paper	494,829	750,000	282,282	88,795
Agent Fees	<u>57,067</u>	<u>60,000</u>	<u>60,000</u>	<u>60,000</u>
<b>TOTAL EXPENDITURES</b>	\$ 37,233,928	\$ 40,973,566	\$ 40,505,848	\$ 39,986,927
<b>ENDING BALANCE</b>	\$ 4,722,990	\$ 4,368,865	\$ 4,935,887	\$ 4,730,007

\* TIRZ 5 reimbursements were made from capitalized interest in FY 2009, and will be from TIRZ 5 revenues going forward.

# Debt Service Fund

## SCHEDULE OF TAX BOND INDEBTEDNESS PRINCIPAL AND INTEREST REQUIREMENTS FY 2010

	Outstanding Balance 10/1/09	Principal	Interest	Total
Permanent Improvement Refunding Bonds, Series 1993	3,380,000	1,335,000	181,675	1,516,675
Permanent Improvement Bonds, Series 1997	-	-	-	-
Combination Tax and Revenue				
Certificates of Obligation, Series 1998	735,000	735,000	33,994	768,994
Permanent Improvement Bonds, Series 1998	980,000	980,000	46,060	1,026,060
Combination Tax and Revenue				
Certificates of Obligation, Series 1998-A	240,000	240,000	11,280	251,280
Permanent Improvement Bonds, Series 1999	3,160,000	1,580,000	157,210	1,737,210
Combination Tax and Revenue				
Certificates of Obligation, Series 1999-A	40,000	20,000	1,980	21,980
Permanent Improvement				
Permanent Improvement Bonds, Series 2000	4,635,000	1,545,000	241,020	1,786,020
Combination Tax and Revenue				
Certificates of Obligation, Series 2000	300,000	100,000	15,250	115,250
Combination Tax and Revenue				
Certificates of Obligation, Series 2001-B	3,400,000	425,000	170,850	595,850
Combination Tax and Revenue				
Certificates of Obligation, Series 2001-C	300,000	25,000	15,113	40,113
Permanent Improvement Refunding Bonds, Series 2001-	21,800,000	5,040,000	1,184,263	6,224,263
Permanent Improvement Bonds, Series 2001-B	11,330,000	1,240,000	554,939	1,794,939
Combination Tax and Revenue				
Certificates of Obligation, Series 2002	-	-	-	-
Permanent Improvement Bonds, Series 2002	15,470,000	1,190,000	694,068	1,884,068
Permanent Improvement Bonds, Series 2003	21,400,000	1,215,000	1,039,625	2,254,625
Combination Tax and Revenue				
Certificates of Obligation, Series 2003	1,050,000	75,000	46,125	121,125
Permanent Improvement Bonds, Series 2004	18,105,000	1,210,000	776,925	1,986,925
Permanent Improvement Bonds, Series 2005	66,960,000	2,065,000	3,205,963	5,270,963
Combination Tax and Revenue				
Certificates of Obligation, Series 2005	2,790,000	645,000	92,273	737,273
General Obligation Commercial Paper Notes, Series 200	22,000,000	-	88,795	88,795
Combination Tax and Revenue				
Certificates of Obligation, Series 2006	7,295,000	495,000	325,610	820,610

# Debt Service Funds

## SCHEDULE OF TAX BOND INDEBTEDNESS PRINCIPAL AND INTEREST REQUIREMENTS FY 2010

	Outstanding			
	Balance 10/1/09	Principal	Interest	Total
Permanent Improvement Bonds, Series 2007 Combination Tax and Revenue	16,275,000	905,000	696,175	1,601,175
Certificates of Obligation, Series 2007	6,140,000	520,000	257,919	777,919
Permanent Improvement Bonds, Series 2008 Combination Tax and Revenue	37,885,000	1,995,000	1,515,794	3,510,794
Certificates of Obligation, Series 2008A	5,620,000	300,000	232,175	532,175
Combination Tax and Tax Increment Reinvestment Zone				
Certificates of Obligation, Series 2008B	34,010,000	-	1,567,781	1,567,781
Permanent Improvement Bonds, Series 2009 Combination Tax and Revenue	29,220,000	650,000	855,691	1,505,691
Certificates of Obligation, Series 2009	<u>8,860,000</u>	<u>1,215,000</u>	<u>173,378</u>	<u>1,388,378</u>
<b>TOTAL</b>	<b>\$ 343,380,000</b>	<b>\$ 25,745,000</b>	<b>\$ 14,181,928</b>	<b>39,926,926</b>
Paying Agent's Fee				<u>60,000</u>
<b>TOTAL EXPENDITURES</b>				<b>\$ 39,986,926</b>

# Debt Service Fund

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# Capital Improvement Program



## Needs Identification

The needs for new capital improvements are identified in many different ways.

- calls from citizens,
- city council priorities,
- inventory reviews,
- the various city-wide master plans,
- new development needs, and
- economic stimulation needs

To facilitate citizen input, The City of Arlington has the Citizen's Bond Committee (CBC), the Capital Budget Executive Committee (CBEC), and town hall meetings. After stakeholder input is gathered, a comprehensive list of capital improvement projects are identified which results in the development of a Bond Election to the general public to fund the capital projects.

# Capital Improvement Program

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## Citizen Bond Election

As necessary, in February or November of a given year, a bond election is held to allow the general public to vote on the City's ability to sell general obligation bonds to fund a list of capital projects that will renew or add to the city's infrastructure.

## Capital Improvement Plan

A three to five year plan programs all projects from the bond election. The Plan is the project management schedule the City uses to build each of the capital projects. The Capital Improvement Plan considers the appropriate timing of the construction of projects, the City's ability to facilitate the construction, financial constraints in repaying indebtedness, and the increased cost of operation and maintenance costs. The Capital Budget is derived, on an annual basis, from the Plan.

## Capital Budget

Each year a capital budget is presented to City Council for approval. The Capital Budget provides the city staff with budgeted funds and authorization to begin or continue working on capital projects that were programmed year- by- year on the Capital Improvement Plan.

## Bond Sales

To support the appropriation approval of each Capital Budget, a bond sale occurs in the amount of the Capital Budget. This is the action in which the City sells bonds on the open market and incurs debt to finance the cost of building the capital projects as identified on the Capital Budget.

## Debt Service

As the City incurs debt for the acquisition and construction of capital projects, the City also makes annual payments to repay the bonds previously issued. The payments are made from the City's Debt Service Fund using a portion of the City's property tax revenue. A portion of the city's property tax rate, \$.2013 per \$100.00 in valuation, is used to make these annual payments.

## Debt Retired

Each year, the City satisfies a portion its debt obligations. This means that the City has completely repaid a portion of its debt from general obligation bonds and certificates of obligation. Currently, the City has a financial policy that requires debt obligations to be repaid on a conservative schedule (level principal) as not to burden future tax payers. In general, the City satisfies its debt obligations in approximately nine year intervals as opposed to 20 year intervals. As debt is retired, it allows the City the capacity to issue more bonds to fund new capital projects for future bond elections.



# Capital Improvement Program

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Improving the quality of life for the community and for the citizens of Arlington requires significant investment in the infrastructure of the City. This is achieved through a long-term infrastructure investment plan referred to as the Capital Improvement Plan (CIP), typically funded by the issuance of general obligation bonds and certificates of obligation. Periodic bond elections are held in which voters authorize, based on the CIP, the issuance of debt by the City in order to help fund specific infrastructure improvement projects. Each fiscal year, the CIP is reviewed and an annual Capital Budget is adopted in order to authorize departments to begin work on specific projects and to commit to a bond sale to fund those projects.

The FY09 Capital Budget was developed by the Capital Budget Executive Committee (CBEC), which consists of directors of every department that has or may have need for funding of projects through the issuance of General Obligation bonds or Certificates of Obligation, plus representatives from the Office of Management and Budget, in the Financial and Management Resources Department and the City Manager's Office. Together they derived a priority list for the use of remaining 1999, 2003, 2005 and 2008 bond election authorizations, which is what comprises the FY09 Capital Budget. It was presented to the City Council along with the FY09 Operating Budget; the capital budget was adopted as recommended by CBEC.

In developing the capital budget, the CBEC considered a variety of factors in the decision-making process, including:

- City Council Priorities
- Neighborhood Needs
- Infrastructure Investment
- Financial Policies
- Debt Ratio Targets
- Sector plan strategy
- Master Plan, Thoroughfare Plan, etc.
- Appropriate timing of the project
- Projected O&M costs
- Efficient use of bond funds

This fiscal year we have modified the calendar for updating the Capital Improvement Plan and developing the capital budget in order to give more time and thought to the timely planning of constructing capital projects. Additionally, the calendar shift more closely aligns with the annual bond sale and better cash management for the City as a whole. The FY10 capital budget is in its preliminary stages and will be complete and presented in February 2010.

# Capital Improvement Program

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## Tentative FY10 Capital Budget and Bond Sale Calendar

### December

- 8<sup>th</sup> - Capital Budget Executive Committee Meeting
- 9<sup>th</sup> – Solicit Capital Budget Requests

### January

- 8<sup>th</sup>- Capital Budget Request Due to Budget Office
- 11<sup>th</sup>-15<sup>th</sup>- Drafting of Capital Budget and revisions to Capital Improvement Plan
- 22<sup>nd</sup>- Capital Budget Executive Committee Meeting to Finalize Capital Budget

### February

- 16<sup>th</sup>- Capital Budget to City Council Fiscal Policy Committee

### March

- 23<sup>rd</sup>- Adopt FY10 Capital Budget and Reimbursement Resolution

### April

Internal activities in preparation for the bond sale

### May

- TBD- Adoption of Resolution for Notice of Intent to Sale Bonds
- TBD- Meeting with Rating Agencies

### June

- 22<sup>nd</sup>- General Obligation and Certificates of Obligation Bond Sale

### July

No Scheduled activities

### August

No Scheduled activities

# Capital Improvement Program

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Tentative

## FY10 Capital Budget and Bond Sale Calendar (cont.)

September

No Scheduled activities

October

TBD-Develop bond capacity for FY2011

November

TBD-Capital Budget Executive Committee Meeting

# Capital Improvement Program

Capital Improvement Plan			2007	2008	2009	2010	2011
Bond Election	Department	Project	Adopted GO's & CO's	Adopted GO's & CO's	Amended GO's & CO's	Preliminary GO's & CO's	Preliminary GO's & CO's
2003	Libraries	Collection Development	-	500,000	250,000	-	-
2008		E. Arlington Branch Expansion	-	-	-	-	500,000
<b>Libraries Total</b>		-	<b>500,000</b>	<b>250,000</b>	-	<b>500,000</b>	
2003	Fire	FIR-004: Fire Station #4 Rebuild	1,325,000	-	-	-	-
2003		FIR-005: Fire Station #3 Rebuild	1,360,000	-	-	-	-
2008		Fire Station #9 Rebuild	-	-	250,000	3,220,000	-
2008		Fire Stations # 5 & # 10 Remodel	-	-	-	-	2,810,000
2008		Fire Stations # 11 & # 12 Remodel	-	-	-	-	-
<b>Fire Totals</b>		<b>2,685,000</b>	<b>-</b>	<b>250,000</b>	<b>3,220,000</b>	<b>2,810,000</b>	
n/a	Information Technology	Phone Switch*	-	-	1,700,000	-	-
<b>Information Technology Total</b>		-	-	<b>1,700,000</b>	-	-	
2003	Comm Svcs	Animal Services Center Construction	1,280,590	-	-	-	-
<b>Community Services</b>		<b>1,280,590</b>	-	-	-	-	
n/a	Airport	Pavement Rehabilitation*	250,000	-	-	-	-
n/a		Terminal Building Design*	150,000	-	-	-	-
n/a		Itinerant Aircraft Parking Apron*	-	335,000	-	-	-
n/a		Terminal Building Construction*	-	-	4,080,000	-	-
n/a		Taxiway Northeast Development*	-	-	-	-	200,000
<b>Airport Total</b>		<b>400,000</b>	<b>335,000</b>	<b>4,080,000</b>	-	<b>200,000</b>	
2005	Parks and Recreation	Vandergriff Park	1,300,000	-	-	-	-
2005		Harold Patterson Sports Center Renovation	950,000	-	-	-	-
1997		Village/Rush Creek	630,000	-	-	-	-
2005		Webb Community Park (Phase II)	600,000	-	-	-	-
2005		Dottie Lynn Recreation Center	300,000	-	-	-	-
2005		BC Barnes Park	250,000	-	-	-	-
2005		Cliff Nelson Recreation Center	200,000	-	-	-	-
2005		Ditto Golf Course	200,000	-	-	-	-
2005		Pirie Park	90,000	-	-	-	-
2005		Park Partnership Funds	80,000	80,000	-	-	-
2005		Clarence Foster Park	50,000	-	-	-	-
2005		HAD Dunsworth Park	30,000	-	-	-	-
2005		Hugh Smith Recreation Center Master Plan	30,000	-	-	-	-
2005		Bowman Branch Acquisition	20,000	180,000	-	-	-
2005		Bowman Branch Trail Connection	-	1,190,000	-	-	-
2005		Treepoint Neighborhood Park (Phase I)	-	675,000	75,000	-	-
2005		Cravens Park	-	400,000	-	-	-
2005		River Legacy Parks	-	400,000	-	-	600,000
2005		Wimbledon Park	-	300,000	-	-	-
2005		Lynn Creek Trail Connection	-	200,000	-	-	-
2005		OS Gray Park	-	200,000	-	-	-
2005		Clarence Thompson Park	-	150,000	-	-	-
2005		Thora Hart Park	-	50,000	-	-	-
2008		Harold Patterson Sports Center Renovation	-	-	1,000,000	-	-
2005		Rush Creek Trail Connection	-	-	560,000	-	40,000
2008		Crystal Canyon Preserve	-	-	-	-	350,000
2008		CW Ditto Golf Course Renovations	-	-	-	-	200,000
2008		Hugh Smith Recreation Center Design	-	-	-	-	100,000
2008		MLK Sports Center - Phase II	-	-	-	-	140,000
2005		North Sports Center Master Plan	-	-	-	-	60,000
2008		Playgrounds Renovations	-	-	-	-	600,000
2008		Richard Simpson Park-Lake Room	-	-	-	-	125,000
2005		Rush Creek Floodplain	-	-	-	-	300,000
2008	Skate Park	-	-	-	-	50,000	
2008	Southwest Nature Preserve	-	-	-	-	750,000	
2008	Vandergriff Park - Phase II	-	-	-	-	1,500,000	
2008	Veterans Park Renovations/Improvements	-	-	-	-	50,000	
<b>Parks and Recreation Total</b>		<b>4,730,000</b>	<b>3,825,000</b>	<b>1,635,000</b>	-	<b>4,865,000</b>	

# Capital Improvement Program

Capital Improvement Plan			2007	2008	2009	2010	2011
Bond Election	Department	Project	Adopted GO's & CO's	Adopted GO's & CO's	Amended GO's & CO's	Preliminary GO's & CO's	Preliminary GO's & CO's
2003		Arterial and Collector Rebuild Program	3,600,000	-	-	-	-
n/a		I-30 Bridges*	3,400,000	2,500,000	-	-	-
2003		Residential Street Rebuild Program	2,850,000	2,500,000	-	-	-
2003		Little Road (Arkansas to Ronny Snow)	2,320,000	-	-	-	-
1999		Southeast Pkwy (Sublett to New York)	2,175,000	-	-	-	-
1999/2003		Direct Project Management Costs	1,600,000	1,500,000	-	-	-
1999/2003		Street Light Upgrades	1,205,000	785,000	-	-	-
2003		Developer Participation Projects	550,000	250,000	-	250,000	-
2003		Construction Testing	500,000	500,000	-	-	-
1999/2003		Sidewalk Program	500,000	500,000	-	-	-
2003		Collins Street: Southeast Pkwy-Mansfield Webb	400,000	4,495,000	-	-	-
2003		Arbrook Blvd (Bowen to Melear)	280,000	-	-	-	-
2003		Lamar Blvd (Collins to Ballpark)	270,000	-	-	-	-
1999/2003		Traffic Signal Construction	185,000	345,000	-	-	-
2003		Park Row Drive (Collins to Kent)	110,000	-	-	-	-
2003		Traffic Calming	100,000	-	-	-	-
2003		Right-of-Way Protection	50,000	50,000	-	-	-
1999/2003		Signal Rebuilds and Modifications	40,000	370,000	-	-	-
2003		Residential/Safety Street Lighting	25,000	25,000	-	-	-
2003		Green Oaks Blvd: Ballpark-East City Limits	-	3,625,000	-	-	-
2003		Collins Street Additional Funding	-	2,335,000	-	-	-
2003		GSWID Street Improvements	-	2,050,000	-	-	-
1999		Pleasant Ridge Additional Funding	-	1,000,000	-	-	-
2008		Arterial Rebuild (Arkansas - Browning to 360)	-	-	4,440,000	-	-
2003		Arterial Rebuild/Abram (SH360 to Collins)	-	-	3,800,000	-	-
n/a		TAC Energy Solutions*	-	-	3,080,000	-	-
n/a		City Hall First Floor Remodel	-	-	2,800,000	-	-
1999		Green Oaks (Lincoln to Ballpark Way)	-	-	2,800,000	-	-
2003		Residential Rebuild (Partial funding)	-	-	1,665,000	-	-
2008	Public Works and Transportation	Stadium Dr Phase II (Division to Abram)	-	-	1,535,000	-	1,000,000
2003		Department Budget	-	-	1,500,000	-	-
2008		Lamar (Collins to Ballpark Way)	-	-	695,000	460,000	2,300,000
2008		Arterial Rebuild (Park Row - SH360 to CL)	-	-	545,000	-	-
2008		Testing Contract	-	-	540,000	540,000	540,000
2008		Abram (SH360 to CL)	-	-	450,000	1,000,000	1,145,000
2008		Sidewalk Program	-	-	415,000	415,000	435,000
2008		Mansfield Webb/Silo Intersection	-	-	380,000	-	-
2008		New Traffic Signals	-	-	340,000	340,000	340,000
2008		Residential Rebuild (Partial funding)	-	-	290,000	-	-
2008		Matlock 5th/6th Lanes(Mayfield to Bardin)	-	-	250,000	-	1,720,000
2003		Residential Rebuild (Design)	-	-	250,000	250,000	250,000
2008		Traffic Signal Rebuilds	-	-	220,000	220,000	220,000
2008		Bowman Springs (IH20 to CL)	-	-	175,000	380,000	2,295,000
2008		Streetlight Program	-	-	175,000	175,000	175,000
2008		TxDOT Intersections (4	-	-	140,000	270,000	760,000
2008		Irrigation Contract	-	-	110,000	110,000	110,000
2008		Matlock /Mayfield Intersection	-	-	60,000	75,000	365,000
2008		Abram (Collins to Cooper)	-	-	-	515,000	-
2008		Abram (SH360 - Collins)	-	-	-	1,485,000	2,905,000
1999/2003		Arbrook/Melear Drainage	-	-	-	1,900,000	-
2008		Arterial Rebuild --Park Row (SH360 - CL)	-	-	-	4,580,000	-
2008		Arterial Rebuild Carter (Greenway - Miriam)	-	-	-	-	150,000
2008		Arterial Rebuild --Center (Arkansas - Timberview)	-	-	-	390,000	3,465,000
2008		CMAQ	-	-	-	250,000	-
2008		Great Southwest Parkway	-	-	-	835,000	-
2008		Residential Rebuild (Construction)	-	-	-	3,495,000	1,750,000
2008		Rush Creek Drainage	-	-	-	1,140,000	-
2003		Tri-School Streets	-	-	-	905,000	-
2003		Erosion Funding	-	-	-	-	1,900,000
<b>Public Works and Transportation Total</b>			<b>20,160,000</b>	<b>22,830,000</b>	<b>26,655,000</b>	<b>19,980,000</b>	<b>21,825,000</b>
<b>Annual Grand Totals</b>			<b>27,975,000</b>	<b>27,490,000</b>	<b>34,570,000</b>	<b>23,200,000</b>	<b>30,200,000</b>
<b>Five Year Grand Total</b>			<b>\$143,435,000</b>				

\* Denotes projects funded by Certificates of Obligation (CO's)

# Capital Improvement Program

WATER UTILITIES DEPARTMENT CAPITAL IMPROVEMENT PROGRAM (2010-2011)		
Project	Preliminary 2010	Preliminary 2011
12" Water Line along Bowen (Harris to Sublett)	-	110,000
18" Fish Creek Interceptor	520,000	600,000
20" Water Line along SH360 and Abram in the LPP	180,000	1,466,400
30" Trinity Branch Interceptor	1,080,000	600,000
Abram: Collins - SH 360 Water and Sewer Adjustments	-	845,000
Abram: Cooper-Collins	50,000	-
Arbrook and Melear Drainage Improvements	265,000	-
Area C Water and Sewer Capacity Improvements (Phase 2)	1,200,000	200,000
Area C Sewer Improvements/River Legacy Park	-	320,000
Arkansas Transfer Pump Station	2,100,000	-
Basin (1-5) Sanitary Sewer Improvements	80,000	1,308,000
Bowman Springs: IH20-City Limits	300,000	-
Center: Arkansas - Timberview	150,000	700,000
Collins 16" Water Line - SE Parkway to Balwig Road	1,400,000	-
Developer Participation	500,000	500,000
Eden: Collins-New York	-	70,000
Eden Road (Matlock to Collins) 12" and 16" Water Line	55,000	635,000
Eden Tap/Mansfield Cardinal Sanitary Sewer	730,000	-
Elevated Tank Pump Stations	300,000	200,000
Fairfield Addition Water and Sewer Renewal	2,400,000	300,000
Grace-Howell Tank Improvements	-	1,075,000
Green Oaks 42" Water Line (Pleasant Ridge to Forest Bend)	1,250,000	-
Green Oaks Boulevard: Lincoln-Ballpark Way Adjustments	100,000	-
Green Oaks Pump Station Rehab	1,800,000	550,000
GSID Water & Sewer Renewal, Phase II	-	1,000,000
Harwell Tank Improvements	120,000	1,020,000
Johnson Creek Sanitary Sewer 3C- Phase 2	1,850,000	-
Johnson Creek Sanitary Sewer 4B/Line 2A-1	50,000	-
Johnson Creek Sanitary Sewer 5	-	2,500,000
Matlock: Mayfield-Bardin	250,000	-
Meadow/Arkansas-Inwood 20" Water Line	-	270,000
Park Row: SH360-City Limits	800,000	-
Permanent Flow Meter	300,000	-
Pierce Burch North Plant Improvements	3,050,000	3,400,000
Pierce Burch South Filter Rehab	1,660,000	1,750,000
Pierce Burch South Water Treatment Plant Improvements	750,000	-
Prestonwood Relief Sanitary Sewer	2,320,000	-
Reclaimed Water Delivery System	2,800,000	-
Residential Rebuild (Water and Sewer Renewals)	1,600,000	1,100,000
Tierra Verde Elevated Storage Tank	1,820,000	-
Tri-School Streets: (Russell/Ledbetter/Calender)	-	150,000
US HWY 287 16" Water Line	80,000	600,000
West Pressure Plane Improvements	350,000	-
<b>Water Utilities Total</b>	<b>\$ 32,260,000</b>	<b>\$ 21,269,400</b>

# Capital Improvement Program

FY 2009 Amended Capital Budget		
Department	Project	GO's & CO's Bonds
Libraries	Collection Development	250,000
	<b>Libraries Total</b>	<b>250,000</b>
Fire	Fire Station #9 Rebuild	250,000
	<b>Fire Totals</b>	<b>250,000</b>
Information Technology	Phone Switch*	1,700,000
	<b>Information Technology Total</b>	<b>1,700,000</b>
Parks and Recreation	Harold Patterson Sports Center Renovation	1,000,000
	Rush Creek Trail Connection	560,000
	Treepoint Neighborhood Park (Phase I)	75,000
	<b>Parks and Recreation Total</b>	<b>1,635,000</b>
Public Works and Transportation	City Hall First Floor Remodel	2,800,000
	TAC Energy Solutions*	3,080,000
	Arterial Rebuild (Arkansas - Browning to 360)	4,440,000
	Arterial Rebuild/Abram (SH360 to Collins)	3,800,000
	Green Oaks (Lincoln to Ballpark Way)	2,800,000
	Residential Rebuild (Partial funding)	290,000
	Residential Rebuild (Partial funding)	1,665,000
	Stadium Dr Phase II (Division to Abram)**	1,535,000
	Department Budget	1,500,000
	Lamar (Collins to Ballpark Way)**	695,000
	Arterial Rebuild (Park Row - SH360 to CL)	545,000
	Testing Contract	540,000
	Abram (SH360 to CL)**	450,000
	Sidewalk Program	415,000
	Mansfield Webb/Silo Intersection**	380,000
	New Traffic Signals	340,000
	Residential Rebuild (Design)	250,000
	Matlock 5th/6th Lanes(Mayfield to Bardin)**	250,000
	Traffic Signal Rebuilds	220,000
	Bowman Springs (IH20 to CL)**	175,000
Streetlight Program	175,000	
TxDOT Intersections (4)**	140,000	
Irrigation Contract	110,000	
Matlock /Mayfield Intersection**	60,000	
	<b>Public Works and Transportation Total</b>	<b>26,655,000</b>
	<b>Grand Totals</b>	<b>34,570,000</b>

\* Denotes projects funded by Certificates of Obligation (CO's)

\*\* Denotes projects included in the Tarrant County Bond Program

# Capital Improvement Program

FY 2009 Amended Capital Budget - Water Utilities		
PROJECT	2009 Adopted	2009 Amended
Abram: Cooper-Collins	150,000	150,000
Abram: SH360-City Limits	150,000	150,000
Arkansas Lane (Cooper-Collins)	630,000	630,000
Arkansas: Browning-360 Water and Sewer Adjustments	1,400,000	1,400,000
Bowman Springs: IH20-City Limits	80,000	80,000
Developer Participation (Eden Glen Addition, Phase 1)	500,000	500,000
Eden Tap/Mansfield Cardinal Sanitary Sewer	750,000	750,000
Fairfield Addition Water and Sewer Renewal	100,000	100,000
Fort Worth Interconnect	135,000	135,000
Johnson Creek SS 4B/Line 2A-1	600,000	600,000
Lamar: Collins-Ballpark	150,000	150,000
Mansfield Interconnect	210,000	210,000
Mansfield Webb/Silo Intersection	15,000	15,000
Matlock: Mayfield-Bardin	100,000	100,000
Park Row: SH360-City Limits	130,000	130,000
Pierce Burch South Water Treatment Plant Improvements	400,000	400,000
Prestonwood Relief Sanitary Sewer	180,000	180,000
Stadium: Division-Abram	150,000	150,000
TxDOT Intersections	45,000	45,000
<b>Modified Funding</b>		
Bowen & SH360 Transfer Valves	106,711	390,591
Elevated Tank Pump Stations (Arkansas Elevated Tanks)	300,000	650,000
Golf Club Drive 20" Water Line (West Pressure Plane Improvements)	1,900,600	2,270,000
Green Oaks Pump Station Rehab	500,000	450,000
John Kubala Water Treatment Plant Expansion	13,800,000	10,016,000
Johnson Creek 18" SS Roosevelt to Collins	250,000	535,000
Mary/East/Rogers 36" Water Transmission Line	830,303	1,366,784
Old Pleasant Ridge & Pleasantview Water and Sewer Renewals	1,700,000	2,049,748
Pierce Burch North Plant Improvements	1,100,000	550,000
Residential Rebuild (Water and Sewer Renewals)	3,530,000	4,076,901
Reclaimed Water Project	1,000,000	2,000,000
Tierra Verde Elevated Storage Tank	2,112,040	1,380,000
<b>Eliminated / Combined Projects</b>		
Harwell Tank Improvements	105,000	-
Johnson Creek 15" SS Road to Six Flags to Center Street	90,000	-
Pecan Street Water & Sanitary Sewer Renewal	65,700	-
Arkansas Elevated Tank (Included in Elevated Tank Pump Stations)	676,381	-
Green Oaks Blvd: Lincoln-Ballpark Way Adjustments	10,000	-
<b>Additional Projects</b>		
Arkansas Transfer Pump Station	-	600,000
Green Oaks 42" Water Line (Pleasant Ridge to Forest Bend)	-	900,000
Pierce Burch South Filter Rehab	-	2,490,000
<b>Water Utilities Total</b>	<b>\$ 33,951,735</b>	<b>\$ 35,600,024</b>



# Capital Improvement Program



The City of Arlington has several funds for investing in the City's infrastructure. The Funds are separated by use and are managed by the corresponding department. In general, the funding for infrastructure comes from bond elections which occur at 3 to 5 year intervals. The Funds have several revenue sources such as general obligation bonds, certificates of obligations, impact fees, interest earnings, grants, funding from other governmental entities, gas leases, and transfers from other operating funds.

**AIRPORT CAPITAL PROJECT FUNDS (4025, 4085)** - The primary purpose of this fund is to account for terminal expansion, runways, or other airport construction and related projects. Funds are provided primarily through bond sales, interest earnings, and grants.

**FIRE CAPITAL PROJECT FUNDS (4020,4075)** - The primary purpose of this fund is to account for construction and other capital project expenditures related to building fire stations and funding other fire prevention related projects. Funds are provided primarily through bond sales and interest earnings.

**LIBRARY CAPITAL PROJECT FUNDS (4080)** - The primary purpose of this fund is to account for construction and other capital project expenditures related to building branch libraries, acquiring additions to the library collection and funding library related projects. Funds are provided primarily through bond sales and interest earnings.

**MUNICIPAL OFFICE FACILITIES and INFORMATION TECHNOLOGY CAPITAL PROJECT FUNDS (4045, 4050)** - The primary purpose of this fund is to account for expenditures connected with the planning, construction, and refurbishing of various municipal office buildings. Funds are provided primarily through bond sales and interest earnings.

**PARK CAPITAL PROJECT FUNDS (4000, 4002, 4003)** - The primary purpose of this fund is to account for parkland acquisition, construction of swimming pools, and other park and recreation related construction, as well as various other park and recreation related projects. Funds are provided primarily through bond sales, interest earnings, and impact fees.

**POLICE CAPITAL PROJECT FUNDS (4055, 4060)** - The primary purpose of this fund is to account for construction and other capital project expenditures related to building police stations and funding other police related projects. Funds are provided primarily through bond sales and interest earnings.

# Capital Improvement Program

## All Capital Project Funds FY 2009 OPERATING POSITIONS

### Sources

Beginning Fund Balance (all funds)	58,540,460
Bond Proceeds	38,079,231
Intergovernmental Revenues	6,594,949
Transfers from Operating or Gas Funds	3,390,422
Interest Earned	1,824,184
Contributions	1,635,239
Other	1,273,183

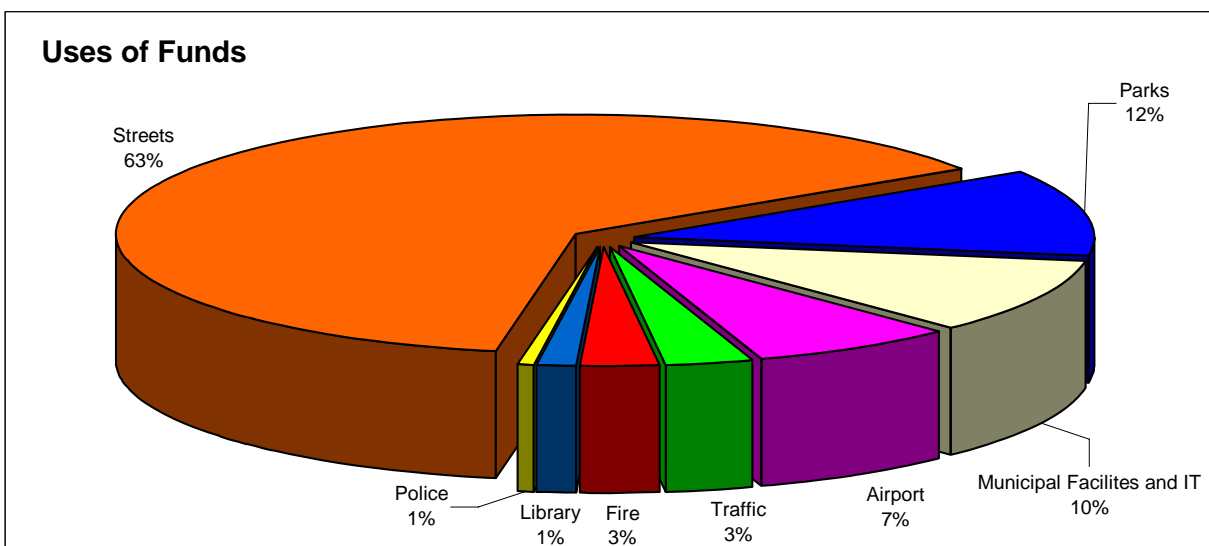
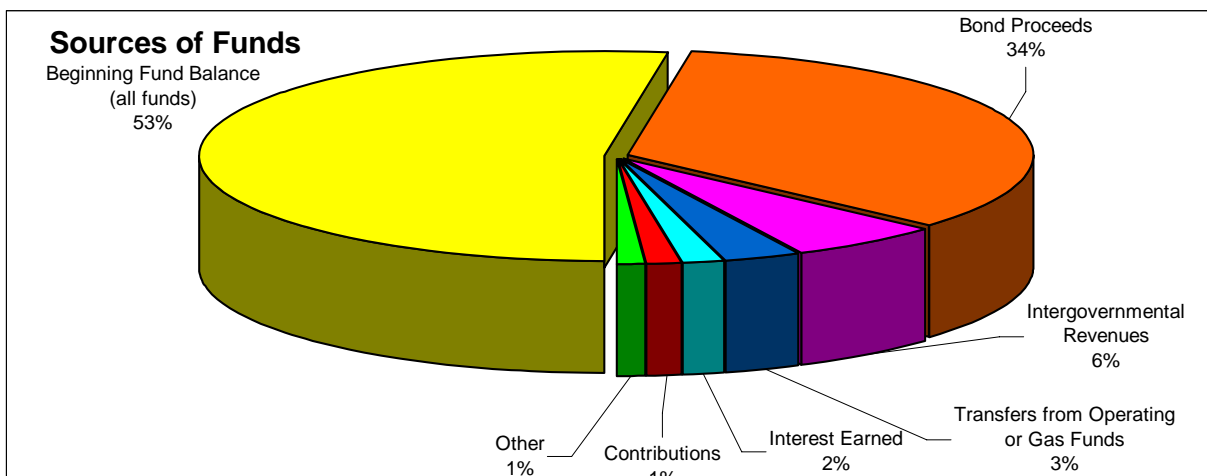
(Parks Impact Fees and Miscellaneous included in Other)

Total \$111,337,668

### Uses

Streets	39,158,836
Parks	7,320,328
Municipal Facilities and IT	6,282,105
Airport	4,515,559
Traffic	1,833,606
Fire	1,817,513
Library	844,698
Police	321,162

Total \$62,093,808



# Capital Improvement Program

<b>Fifteen Year Bond Election History by Bond Election</b>		
<b>1993 Library Bond Election</b>		
	<b>Purpose</b>	<b>Voter Authorized Amount</b>
Proposition 1	Purchase of Library Books	\$2,900,000
Proposition 2	Renovation of Libraries	\$1,445,000
Proposition 3	Construction of Libraries	\$4,420,000
Proposition 4	Mobile Library Facilities	\$570,000
TOTAL		\$9,335,000
<b>1994 Bond Election</b>		
	<b>Purpose</b>	<b>Voter Authorized Amount</b>
Proposition 1	Fire	\$3,130,000
Proposition 2	Police	\$3,600,000
Proposition 3	Parks	\$5,375,000
Proposition 4	Street, Drainage, Traffic	\$98,360,000
TOTAL		\$110,465,000
<b>1997 Parks Bond Election</b>		
	<b>Purpose</b>	<b>Voter Authorized Amount</b>
All Propositions	Parks Acquisition, Development, Renovations	\$37,860,000
TOTAL		\$37,860,000
<b>1999 Bond Election</b>		
	<b>Purpose</b>	<b>Voter Authorized Amount</b>
Proposition 1	Streets and Traffic Mobility	\$85,520,000
Proposition 2	Police Department	\$4,250,000
Proposition 3	Fire Department	\$7,605,000
Proposition 4	Libraries	\$3,725,000
TOTAL		\$101,100,000
<b>February 2003 Bond Election</b>		
	<b>Purpose</b>	<b>Voter Authorized Amount</b>
Proposition 1	Animal Shelter	\$2,665,000
Proposition 2	Fire Station Facilities	\$4,935,000
Proposition 3	Library Equipment	\$2,435,000
Proposition 4	Police Facilities	\$10,935,000
Proposition 5	Storm Drainage and Erosion	\$1,900,000
TOTAL		\$22,870,000
<b>November 2003 Bond Election</b>		
	<b>Purpose</b>	<b>Voter Authorized Amount</b>
Proposition 1	Street and Transportation Improvements	\$83,635,000
Proposition 2	Traffic Flow and Air Quality	\$400,000
TOTAL		\$84,035,000
<b>2005 Parks Bond Election</b>		
	<b>Purpose</b>	<b>Voter Authorized Amount</b>
All Propositions	Parks Acquisition, Development, Renovations	\$13,600,000
TOTAL		\$13,600,000
<b>November 2008 Bond Election</b>		
	<b>Purpose</b>	<b>Voter Authorized Amount</b>
Proposition 1	Parks and Recreation	\$15,500,000
Proposition 2	Streets and Traffic	\$103,735,000
Proposition 3	Libraries	\$500,000
Proposition 4	Fire	\$9,090,000
Proposition 5	Drainage	\$12,000,000
TOTAL		\$140,825,000

**Bond Elections Combined Total** **\$520,090,000**

# Capital Improvement Program

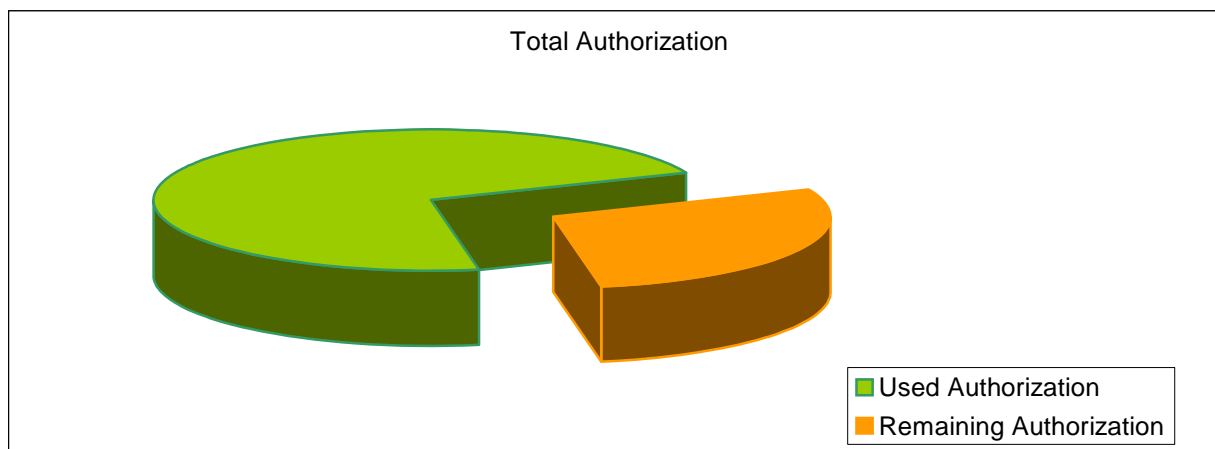
<b>Fifteen Year Bond Election History By Department</b>			
<b>Community Services</b>			
2003	Proposition 1	Animal shelter	\$2,665,000
TOTAL			\$2,665,000
<b>Fire Department</b>			
1994	Proposition 1	Fire Department	\$3,130,000
1999	Proposition 3	Fire Department	\$7,605,000
2003	Proposition 2	Fire Station Facilities	\$4,935,000
2008	Proposition 4	Fire	\$9,090,000
TOTAL			\$24,760,000
<b>Library</b>			
1993	All Propositions	Libraries	\$9,335,000
1999	Proposition 4	Libraries	\$3,725,000
2003	Proposition 3	Library Equipment	\$2,435,000
2008	Proposition 3	Libraries	\$500,000
TOTAL			\$15,995,000
<b>Parks and Recreation Department</b>			
1994	Proposition 3	Parks and Recreation	\$5,375,000
1997	All Propositions	Parks Acquisition, Development, Renovations	\$37,860,000
2005	All Propositions	Parks Acquisition, Development, Renovations	\$13,600,000
2008	Proposition 1	Parks and Recreation	\$15,500,000
TOTAL			\$72,335,000
<b>Police Department</b>			
1994	Proposition 4	Police Department	\$3,600,000
1999	Proposition 2	Police Department	\$4,250,000
2003	Proposition 4	Police Facilities	\$10,935,000
TOTAL			\$18,785,000
<b>Public Works and Transportation Department</b>			
1994	Proposition 4	Streets, Drainage, Traffic	\$98,360,000
1999	Proposition 1	Streets and Traffic Mobility	\$85,520,000
2003	Proposition 2	Traffic Flow and Air Quality	\$400,000
2003	Proposition 5	Storm Drainage and Erosion	\$1,900,000
2003	Proposition 1	Street and Transportation Improvements	\$83,635,000
2008	Proposition 5	Storm Drainage	\$12,000,000
2008	Proposition 2	Streets and Traffic	\$103,735,000
TOTAL			\$385,550,000

**Bond Elections Combined Total**

**\$520,090,000**

# Capital Improvement Program

Remaining Bond Issuance Authorization by Bond Election					
Bond Year	Proposition/ Department	Total Authorization	Used Authorization	Remaining Authorization	Percent Complete
1993	Library	\$9,335,000	\$8,765,000	\$570,000	93.89%
1994	Fire	\$3,130,000	\$3,130,000	\$0	100.00%
1994	Police	\$3,600,000	\$3,600,000	\$0	100.00%
1994	Parks	\$5,375,000	\$5,375,000	\$0	100.00%
1994	Street, Drainage, Traffic	\$98,360,000	\$98,360,000	\$0	100.00%
1997	Parks	\$37,860,000	\$37,860,000	\$0	100.00%
1999	Library	\$3,725,000	\$3,725,000	\$0	100.00%
1999	Police	\$4,250,000	\$4,250,000	\$0	100.00%
1999	Fire	\$7,605,000	\$7,605,000	\$0	100.00%
1999	Street, Drainage, Traffic	\$85,520,000	\$85,520,000	\$0	100.00%
2003	Traffic Management	\$400,000	\$0	\$400,000	0.00%
2003	Erosion Control	\$1,900,000	\$0	\$1,900,000	0.00%
2003	Library	\$2,435,000	\$2,435,000	\$0	100.00%
2003	Animal Control	\$2,665,000	\$2,665,000	\$0	100.00%
2003	Fire	\$4,935,000	\$4,935,000	\$0	100.00%
2003	Police	\$10,935,000	\$10,935,000	\$0	100.00%
2003	Street, Drainage, Traffic	\$83,635,000	\$76,799,000	\$6,836,000	91.83%
2005	Parks	\$13,600,000	\$13,600,000	\$0	100.00%
2008	Library	\$500,000	\$0	\$500,000	0.00%
2008	Fire	\$9,090,000	\$250,000	\$8,840,000	2.75%
2008	Drainage	\$12,000,000	\$0	\$12,000,000	0.00%
2008	Parks	\$15,500,000	\$2,091,000	\$13,409,000	13.49%
2008	Street, Traffic	\$103,735,000	\$0	\$103,735,000	0.00%
<b>TOTAL</b>		<b>\$520,090,000</b>	<b>\$371,900,000</b>	<b>\$148,190,000</b>	<b>71.51%</b>



# Capital Improvement Program

Certificates of Obligation Four Year History							
Fiscal Year	Department	Project	Amount	Final Cost or Cost to Date	Status	Start Date	Completion Date
2006	Information Technology	Handitran Scheduling System	\$200,000	\$45,180	In Progress		n/a
2006	Information Technology	Fiber Optic	\$350,000	\$349,098	In Progress		n/a
2006	Public Works-Traffic	I-30 Bridges Land Acquisition	\$3,231,000	\$0	In Progress	Oct-05	n/a
<b>2006 Sub-Total</b>			<b>\$3,781,000</b>	<b>\$394,278</b>			
2007	Airport	Pavement Rehabilitation	\$650,000	\$0	Complete	Oct-05	Apr-09
2007	Airport	Terminal Building (Design)	\$150,000	\$0	In Progress	Oct-05	n/a
2007	Community Services	Animal Services Center	\$1,280,590	\$5,678,375	Complete	Oct-05	Apr-09
2007	Fire	Fire Station No. 3 Rebuild	\$130,000	\$1,638,394	Complete	Aug-06	Apr-09
2007	Fire	Fire Station No. 4 Rebuild	\$125,000	\$1,775,286	Complete	Aug-06	Jun-09
2007	Public Works-Traffic	I-30 Bridges Land Acquisition	\$3,400,000	\$0	In Progress	Oct-05	n/a
<b>2007 Sub-Total</b>			<b>\$5,735,590</b>	<b>\$9,092,055</b>			
2008	Airport	Itinerant Aircraft Parking Apron	\$335,000	\$97,272	Complete	Jan-05	Oct-08
2008	Convention Center	Convention Center Roof	\$1,730,000	\$1,444,638	In Progress	Jan-05	Oct-08
2008	Police	South Arlington Public Safety Center	\$500,000	\$10,587,634	Complete	Jan-05	Oct-08
2008	Public Works	I-30 Bridges Land Acquisition	\$2,500,000	\$15,339,580	In Progress	Oct-05	n/a
<b>2008 Sub-Total</b>			<b>\$5,065,000</b>	<b>\$27,469,124</b>			
2009	Airport	Terminal Building (Construction)	\$4,080,000	\$0	In Progress	Aug-06	n/a
2009	Information Technology	Phone Switch	\$1,700,000	\$0	In Progress	Aug-06	n/a
2009	Public Works	TAC	\$3,079,231	\$3,079,231	Complete	Oct-08	Dec-08
2009	Public Works	City Hall Remodel (1st Floor)	\$2,800,000	\$0	Delayed	Oct-06	n/a
<b>2009 Sub-Total</b>			<b>\$11,659,231</b>	<b>\$3,079,231</b>			
<b>Grand Total</b>			<b>\$26,240,821</b>	<b>\$24,300,830</b>			

# Capital Improvement Program

## Projects Completed During FY2009

<u>Bond Election</u>	<u>Department</u>	<u>Project</u>	<u>Voter Authorization</u>	<u>Final Cost</u>	<u>Status</u>	<u>Start Date</u>	<u>Completion Date</u>
2003	Community Services	Animal Services Center	\$2,665,000	\$5,678,375	Complete	Oct-05	Apr-09
2003	Fire	Fire Station No. 3 Rebuild	\$1,360,000	\$1,638,394	Complete	Aug-06	Apr-09
2003	Fire	Fire Station No. 4 Rebuild	\$1,325,000	\$1,775,286	Complete	Aug-06	Jun-09
2003	Police	South Arlington Public Safety Center	\$9,485,000	\$10,587,634	Complete	Jan-05	Oct-08
2005	Parks	Southwest Nature Preserve	\$2,700,000	\$2,753,624	Complete	May-07	
2005	Parks	Dog park	\$75,000.00	\$145,547	Complete	Jun-07	Aug-08
2005	Parks	Webb Community Park Phase II	\$600,000.00	\$489,821	Complete	Jun-07	Aug-08
2005	Parks	Bowman Spring	\$25,000.00	\$26,190	Complete	May-08	Jun-08
2005	Parks	HAD Dunsworth Park	\$30,000.00	\$26,586	Complete	Feb-08	Mar-08
2005	Parks	Pirie park	\$90,000.00	\$200,750	Complete	Jul-07	Sep-07
2005	Parks	Lake Arlington/ Ditto Golf Course Renovations	\$600,000.00	\$627,590	Complete	Apr-08	Aug-08
2005	Parks	Stovall Park	\$150,000.00	\$150,000	Complete	Apr-05	May-06
2005	Parks	Clarence Foster Park	\$50,000	\$49,900	Complete	Oct-07	Sep-09
1999	Public Works	Green Oaks ( Ballpark Way-East Limit)	\$3,950,000	\$5,179,091	Complete	Mar-02	Jun-09
1999	Public Works-Traffic	Residential Safety Streetlights	\$140,000	\$154,987	Complete	Feb-00	Apr-09
2003	Public Works	2006 Sidewalk Program	\$500,000	\$471,790	Complete	Oct-05	Dec-08
2003	Public Works	2007 Residential Rebuild	\$2,850,000	\$3,261,780	Complete	Oct-06	Sep-09
2003	Public Works	GSWID-Randol Mill Rd	\$8,225,000	\$6,690,524	Complete	Feb-04	Aug-09
<b>TOTALS</b>			<b>\$34,820,000</b>	<b>\$39,907,868</b>			

# Capital Improvement Program

## How to Read the Project Report

- 1 Title-**  
Department responsible for managing the capital improvement project, Service Team, and Project Name
- 2 Basic Project Info-**  
Financial tracking project number, key dates, bond election when first authorized, and project management information
- 3 Map-**  
Shows the location in the city of the capital improvement project
- 4 Funding-**  
Lists all sources of approved funding for the capital improvement project by the capital budget year in which the funding was approved.  
Funding Source Categories
  - (GO's) General Obligation Bonds (includes interest earned)
  - (CO's) Certificate of Obligations (included interest earned)
  - Grants
    - Federal (ARRA, UASI, etc.)
    - State (TxDOT, Parks and Wildlife, etc.)
    - Tarrant County,
    - Local (NCTCOG, Arlington Tomorrow Foundation, etc.)
  - Donations (Private donations, Friends of the Library, etc.)
  - Gas Revenue
  - Other (e.g. Insurance Proceeds, Land Sell revenue, etc.)
  - Transfers from other Funds (e.g. General Fund, Water Utilities Fund, Street Maintenance Fund, etc.)
  - Fees (Park fees, Storm Water Fees, etc.)
- 5 Project Budget and Expenditures**  
The budget number is the total budget comprised of all funding sources at the time of the report. The budget can increase over time as additional approved funding is added. The budget can also decrease as the project comes to a close. If there is residual budget from a project, the residual can be transferred to another capital improvement project within the same scope. The expenditure number is the total amount spent on this project as of the date of the report.
- 6 Ongoing Costs-**  
These numbers are the average costs to maintain the capital improvement over its lifetime. For this field, it is calculated over a 30 year life time. The costs are listed at \$0.00 until the project is completed.
- 7 Comments-**  
Any additional information that is helpful to the reader.



# Capital Improvement Program

## Community Services CIP Project Report

### Neighborhood Services

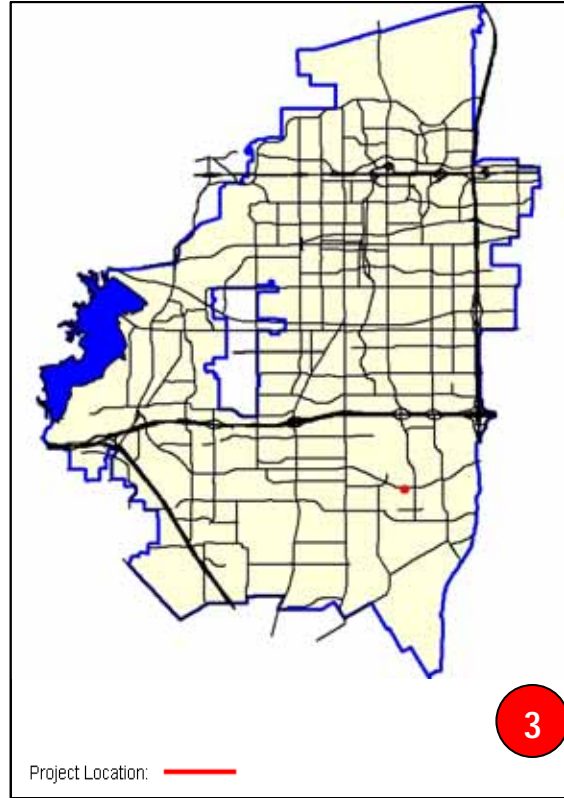
#### Project: Animal Services Center

Status Updated: 10/30/2009

1

Description	
Construction of Animal Services Center	
Project Number:	84270899
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Apr-07
Project Completion	Apr-09
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Lee Hitchcock, Mike Bass
Phone Number	(817) 459-6231
Email Address	<a href="mailto:bassm@ci.arlington.tx.us">bassm@ci.arlington.tx.us</a>
Design Firm	LBL Architects, Inc.
General Contractor	Steele-Freeman, Inc.

2



3

Project Funding				
Funding Source	FY2003	FY2004	FY2007	FY2008
General Obligation Bonds	\$325,000.00	\$2,340,000.00	\$0.00	\$368,567.00
Donations	\$0.00	\$0.00	\$693,447.71	\$244,825.29
Gas Revenue	\$0.00	\$0.00	\$0.00	\$455,135.00
Other	\$0.00	\$0.00	\$0.00	\$60,000.00
Certificates of Obligation	\$0.00	\$0.00	\$1,280,000.00	\$0.00
Grant	\$0.00	\$0.00	\$0.00	\$35,000.00

4

Animal Services Center



Project Budget & Expenditures		
Current Budget:	\$5,708,361.00	
Expended to Date:	\$5,667,591.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
General Obligation Bonds includes interest earned.		
2007 Grant Fund represents linear park shared funding of Animal Services parking spaces for adjacent dog park.		

5

6

7

# Capital Improvement Program

## Arlington Municipal Airport CIP Project Report

Capital Investment

Project: Airport Terminal Building

Status Updated: 10/30/2009

Description	
Construction of a new Airport Terminal Building. The design also incorporates a back-up data center for the Information Technology Department	
Project Number:	358602-359210
Project Number:	51310498
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	Dec-09
Project Completion	Jan-11
Current Phase	Design
Bond Election	N/A
Project Contract Information	
Project Manager	Bob Porter/Alf Bumgardner
Phone Number	817-459-5590
Email Address	<a href="mailto:bob.porter@arlingtontx.gov">bob.porter@arlingtontx.gov</a>
Design Firm	PGAL Architects/ CP&Y
General Contractor	AUI Contractors, Inc.



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Certificates of Obligation	\$150,000.00	\$0.00	\$4,080,000.00	\$0.00
IT Department UASI Grant	\$300,000.00	\$0.00	\$0.00	\$0.00
TxDOT Aviation Grant	\$600,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$5,130,000.00	
Expended to Date:	\$297,318.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual N/A	Life N/A
Comments		
Construction is scheduled to begin in January 2010.		

# Capital Improvement Program

## Arlington Municipal Airport CIP Project Report

Capital Investment

Project: Terminal Apron Construction

Status Updated: 10/30/2009

Description	
Design and construction of the Terminal Apron Expansion.	
Project Number:	51330498
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Dec-09
Project Completion	Aug-10
Current Phase	Design
Bond Election	N/A
Project Contract Information	
Project Manager	Bob Porter
Phone Number	817-459-5990
Email Address	<a href="mailto:bob.porter@arlingtontx.gov">bob.porter@arlingtontx.gov</a>
Design Firm	Chaing, Patel & Yerby
General Contractor	EAS Constructing



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Certificates of Obligation	\$335,000.00	\$0.00	\$0.00	\$0.00
TxDOT Aviation Grant	\$1,350,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$1,685,000.00	
Expended to Date:	\$97,272.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual N/A	Life N/A
Comments		
Construction is scheduled for January 2010.		

# Capital Improvement Program

## Arlington Municipal Airport CIP Project Report

Capital Investment

Project: T-hangar Construction

Status Updated: 10/30/2009

Description	
Construction of the South T-hangar building	
Project Number:	358506-51250498
Project Number:	358506-51360498
Project Number:	358501-51260498
Project Number:	358501-51310499
Project Number:	N/A
Construction Start	Jul-08
Project Completion	Nov-09
Current Phase	Construction
Bond Election	N/A
Project Contract Information	
Project Manager	Bob Porter/Alf Bumgardner
Phone Number	817-459-5990
Email Address	<a href="mailto:bob.porter@arlingtontx.gov">bob.porter@arlingtontx.gov</a>
Design Firm	David Mason & Associates
General Contractor	Turner Construction



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Certificates of Obligation	\$400,000.00	\$0.00	\$0.00	\$0.00
Insurance Proceeds	\$542,708.00	\$0.00	\$0.00	\$0.00
Gas Lease Funds - Aviation's 10%	\$0.00	\$0.00	\$699,129.00	\$0.00
Tomorrow Foundation Interest	\$0.00	\$0.00	\$283,000.00	\$0.00
Airport Improvement Funds	\$225,806.00	\$0.00	\$0.00	\$0.00
TxDOT Aviation Grant	\$50,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$2,200,643.00	
Expended to Date:	\$2,144,184.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$2,400.00	\$72,000.00
Comments		
Replacement for hangar building lost in the 2005 fire. Final insurance adjustment is pending.		
The T-hangar lease rate is \$315 for each of the 20 hangars constructed.		

# Capital Improvement Program

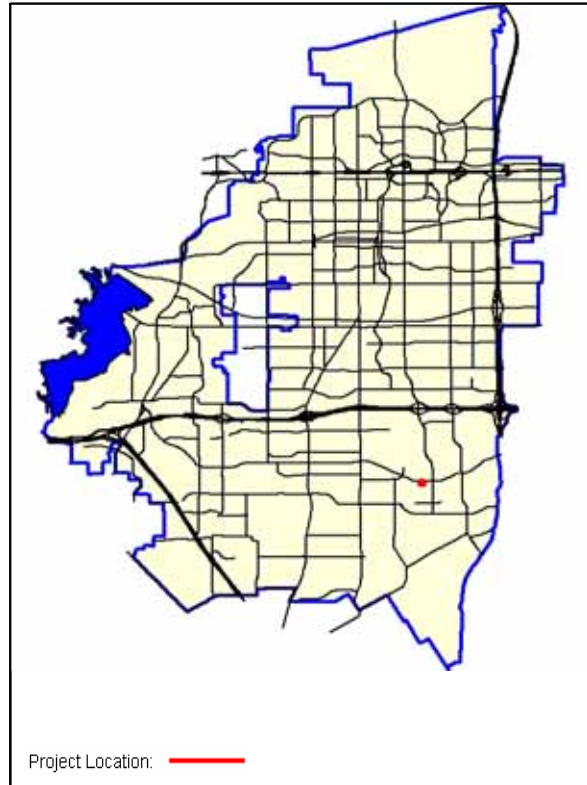
## Community Services CIP Project Report

Neighborhood Services

Project: Animal Services Center

Status Updated:10/30/2009

Description	
Construction of Animal Services Center	
Project Number:	84270899
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Apr-07
Project Completion	Apr-09
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Lee Hitchcock, Mike Bass
Phone Number	(817) 459-6231
Email Address	<a href="mailto:bassm@ci.arlington.tx.us">bassm@ci.arlington.tx.us</a>
Design Firm	LBL Architects, Inc.
General Contractor	Steele-Freeman, Inc.



Project Funding				
Funding Source	FY2003	FY2004	FY2007	FY2008
General Obligation Bonds	\$325,000.00	\$2,340,000.00	\$0.00	\$368,567.00
Donations	\$0.00	\$0.00	\$693,447.71	\$244,825.29
Gas Revenue	\$0.00	\$0.00	\$0.00	\$455,135.00
Other	\$0.00	\$0.00	\$0.00	\$60,000.00
Certificates of Obligation	\$0.00	\$0.00	\$1,280,000.00	\$0.00
Grant	\$0.00	\$0.00	\$0.00	\$35,000.00

Animal Services Center



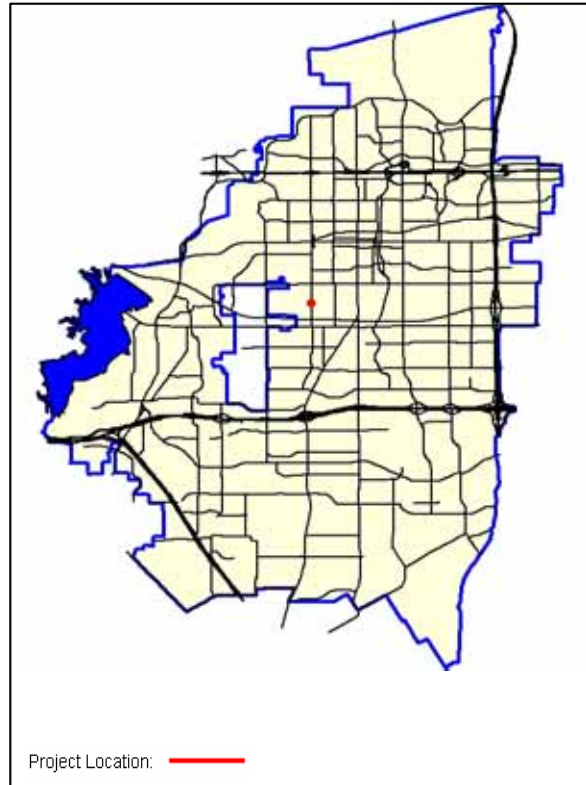
Project Budget & Expenditures		
Current Budget:	\$5,708,361.00	
Expended to Date:	\$5,667,591.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
General Obligation Bonds includes interest earned. 2007 Grant Fund represents linear park shared funding of Animal Services parking spaces for adjacent dog park.		

# Capital Improvement Program

## Fire CIP Project Report Neighborhood Services Project: Fire Station #3 Rebuild

Status Updated: 7/24/2009

Description	
Funding for the design and total rebuild of Fire Station #3 located at 1820 South Fielder Road. The current Fire Station #3 was built in 1956 and is too small to house Fire's current apparatus. The station is also too old for additional modification and does not meet the current operational needs of the Fire Department.	
Project Number:	50080399
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Dec-07
Project Completion	Apr-09
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Brian Riley
Phone Number	817-459-5516
Email Address	<a href="mailto:brian.riley@arlingtontx.gov">brian.riley@arlingtontx.gov</a>
Design Firm	ARB Architects, Inc.
General Contractor	Westland Construction, Inc



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
Certificates of Obligation	\$0.00	\$130,000.00	\$0.00	\$0.00
General Obligation Bonds	\$130,000.00	\$1,230,000.00	\$0.00	\$0.00
General Fund Transfer	\$0.00	\$0.00	\$25,000.00	\$0.00

Fire Station # 3



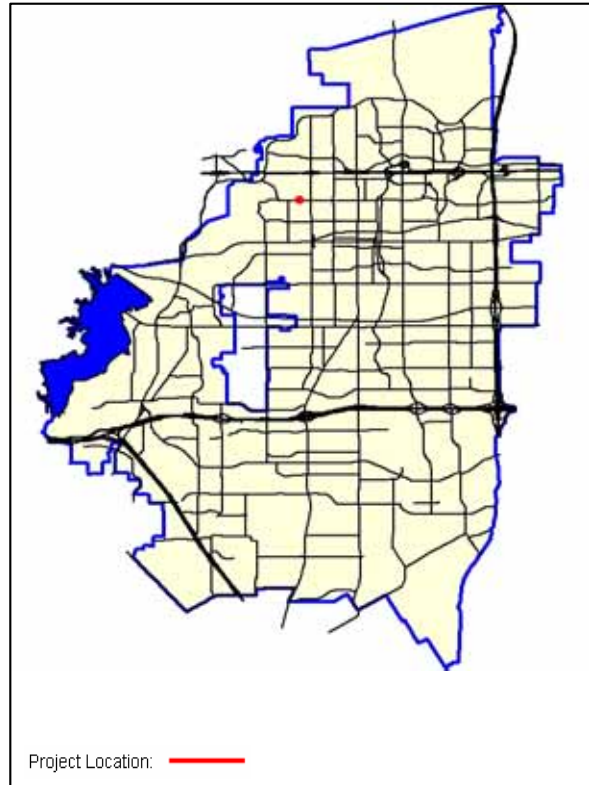
Project Budget & Expenditures		
Current Budget:	\$1,845,803.00	
Expended to Date:	\$1,638,394.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$13,500.00	\$450,000.00
Comments		
Preconstruction flyers distributed to surrounding neighborhoods. Banner placed in front of site informing of station rebuild and expected completion date. Grand re-opening ceremony and neighborhood celebration to be scheduled upon project completion (Feb/March '09). Project completed April 13, 2009. Grand re-opening and dedication ceremony held April 25, 2009.		

# Capital Improvement Program

## Fire CIP Project Report Neighborhood Services Project: Fire Station #4 Rebuild

Status Updated:10/30/2009

Description	
Funding for the design and total rebuild of Fire Station #4 located at 1733 West Randol Mill Road. The current Fire Station #4 was built in 1957 and is too small to house Fire's current apparatus. Also, the station is too old for additional modification and does not meet the current needs of the Fire Department.	
Project Number:	50090399
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Dec-07
Project Completion	Jun-09
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Brian Riley
Phone Number	817-459-5516
Email Address	<a href="mailto:brian.riley@arlingtontx.gov">brian.riley@arlingtontx.gov</a>
Design Firm	ARB Architects, Inc.
General Contractor	Westland Construction, Inc.



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
Certificates of Obligation	\$0.00	\$125,000.00	\$0.00	\$0.00
General Obligation Bonds	\$125,000.00	\$1,200,000.00	\$0.00	\$0.00
General Fund Transfer	\$0.00	\$0.00	\$303,000.00	\$0.00

Fire Station #4



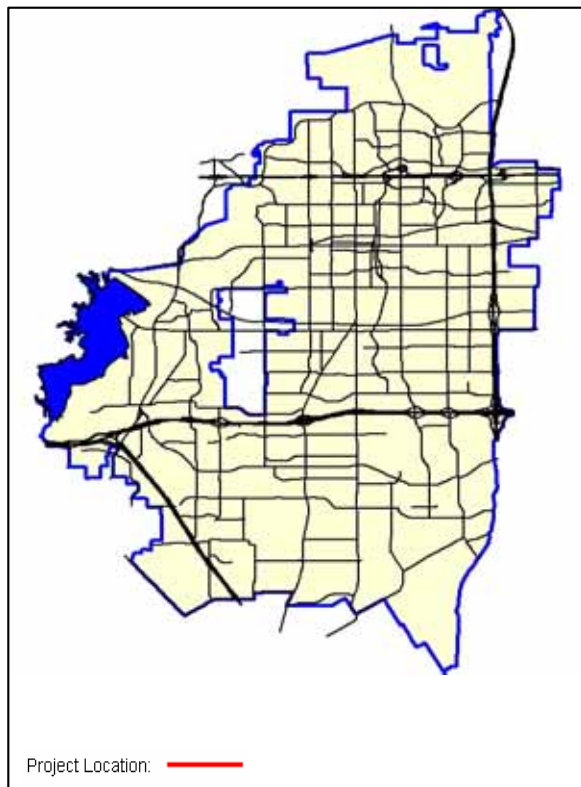
Project Budget & Expenditures		
Current Budget:	\$1,775,486.00	
Expended to Date:	\$1,775,286.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$14,100.00	Life \$465,000.00
Comments		
Preconstruction flyers distributed to surrounding neighborhoods. Banner placed in front of site informing of station rebuild and completion date. Grand re-opening ceremony and neighborhood celebration to be scheduled for August 15th.		

# Capital Improvement Program

## Fire CIP Project Report Neighborhood Services Project: Fire Station #9 Rebuild

Status Updated: 7/24/2009

Description	
Currently in the Design Phase, Fire Station #9 will be relocated and rebuilt in the 800 block of Wimbledon Drive. The station is presently located at 4929 South Cooper Street. Emergency vehicles leaving the station are often faced with heavy traffic issues on Cooper Street, causing delayed response times. In addition to foundation and structural issues, the station has also become inadequate for meeting the current operational needs of the Fire Department. The rebuild design will incorporate the current as well as future operational needs of the Fire Department.	
Project Number:	50130399
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Brian Riley
Phone Number	817-459-5516
Email Address	<a href="mailto:brian.riley@arlingtontx.gov">brian.riley@arlingtontx.gov</a>
Design Firm	TBD
General Contractor	TBD



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$250,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$250,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		



# Capital Improvement Program

## Information Technology CIP Project Report

Capital Investment

Project: Data Center Expansion

Status Updated: 10/30/2009

Description	
This project will construct a backup data center in conjunction with the new airport terminal. This data center will provide a remote location to house backup servers and systems for critical applications and functionality in support of the city's disaster recovery plan.	
Project Number:	85340999
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	May-09
Project Completion	Dec-10
Current Phase	n/a
Bond Election	n/a
Project Contract Information	
Project Manager	Beth Ann Unger
Phone Number	817-459-6706
Email Address	<a href="mailto:bethann.unger@arlingtontx.gov">bethann.unger@arlingtontx.gov</a>
Design Firm	
General Contractor	



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Certificates of Obligation	\$450,856.30	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$450,856.30	
Expended to Date:	\$3,021.07	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		

# Capital Improvement Program

## Information Technology CIP Project Report

Capital Investment

Project: Fiber Optic Infrastructure

Status Updated: 10/30/2009

Description	
The City of Arlington is being required by SBC (Now AT&T) Communications to remove all City-owned fiber optic cable from their poles. This project funds the construction of new underground fiber to replace the existing above ground fiber on AT&T poles. The funding is near exhaustion, but the project is approximately 55% complete. Additional funding must be secured to complete.	
Project Number:	85330998
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Apr-07
Project Completion	Dec-11
Current Phase	n/a
Bond Election	n/a
Project Contract Information	
Project Manager	Beth Ann Unger
Phone Number	817-459-6706
Email Address	<a href="mailto:bethann.unger@arlingtontx.gov">bethann.unger@arlingtontx.gov</a>
Design Firm	City of Arlington IT
General Contractor	Hammonds/Precision



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
Certificates of Obligation	\$350,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$350,000.00	
Expended to Date:	\$349,098.49	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Funding has been exhausted for this project, however the work is not complete.		

# Capital Improvement Program

## Information Technology CIP Project Report

Capital Investment

Project: Handitran

Status Updated: 10/30/2009

Description	
This project is to implement a system to replace the existing City of Arlington Handitran scheduling system. The proposed project includes scheduling software replacement, server hardware, scheduling software installation and training services. The project is also expected to place mobile data terminals within Handitran vehicles with GPS technology to provide electronic manifests and route management.	
Project Number:	85360999
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	n/a
Project Contract Information	
Project Manager	Bob Johnson
Phone Number	817-459-6420
Email Address	<a href="mailto:bob.johnson@arlingtontx.gov">bob.johnson@arlingtontx.gov</a>
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
Certificates of Obligation	\$200,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$200,000.00	
Expended to Date:	\$45,180.10	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		

# Capital Improvement Program

## Information Technology CIP Project Report

Capital Investment  
Project: Phone System

Status Updated: 10/30/2009

Description	
This project acquires and implements a new telephone system to replace the existing system which is over 12 year old technology. The current system is costly to support (\$112,000 annually) and has a rising degree of risk due to availability of parts and the design of the system. If our primary system (located at City Hall) failed today, approximately 80% of all COA employees would be without phone service. This project includes new phones, new features for our call centers, and a reduced risk due to the nature of the design/architecture.	
Project Number:	85400999
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Nov-09
Project Completion	Sep-11
Current Phase	n/a
Bond Election	n/a
Project Contract Information	
Project Manager	Beth Ann Unger
Phone Number	817-459-6706
Email Address	<a href="mailto:bethann.unger@arlingtontx.gov">bethann.unger@arlingtontx.gov</a>
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Certificates of Obligation	\$1,700,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$1,700,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		

# Capital Improvement Program

## Libraries CIP Project Report

Neighborhood Services

Project: Central Library

Status Updated: 11/6/2009

Description	
The George W. Hawkes Central Library opened in January 1973. Project goals are to	
1. Form a vision of what citizens want and need from Central Library services.	
2. Assess the physical condition and future viability of the Central Library.	
3. Determine future steps and the costs for achieving the vision.	
Project Number:	89441199
Project Number:	NA
Project Number:	NA
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	NA
Project Completion	Sep-10
Current Phase	NA
Bond Election	1999
Project Contract Information	
Project Manager	Cary Siegfried
Phone Number	817-459-6916
Email Address	<a href="mailto:cary.siegfried@arlingtontx.gov">cary.siegfried@arlingtontx.gov</a>
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2005	FY2006	FY2008	FY2009
General Obligation Bonds	\$0.00	\$0.00	\$0.00	\$500,000.00



Project Budget & Expenditures		
Current Budget:	\$500,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Contract awarded to Providence Associates LLC. Project scheduled to start November 2009.		

# Capital Improvement Program

**Libraries CIP Project Report**  
 Neighborhood Services  
 Project: Collection Development  
 Status Updated: 11/6/2009

Description	
The current size of the Library's collection is below established standards for libraries serving Arlington's population size. This project supplements the Library's operating budget allocation for the purchase of new library materials in all formats and will result in increases in both the quality and size of the collection, thus allowing us to better meet the needs of library patrons.	
Project Number:	89441199
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	n/a
Project Completion	Sep-10
Current Phase	NA
Bond Election	2003
Project Contract Information	
Project Manager	Cary Siegfried
Phone Number	817-459-6916
Email Address	<a href="mailto:cary.siegfried@arlingtontx.gov">cary.siegfried@arlingtontx.gov</a>
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2005	FY2006	FY2008	FY2009
General Obligation Bonds	\$250,000.00	\$250,000.00	\$500,000.00	\$250,000.00



Project Budget & Expenditures		
Current Budget:	\$1,250,000.00	
Expended to Date:	\$1,026,286.50	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Purchases of material are ongoing. The current materials per capita measure is 1.69.		

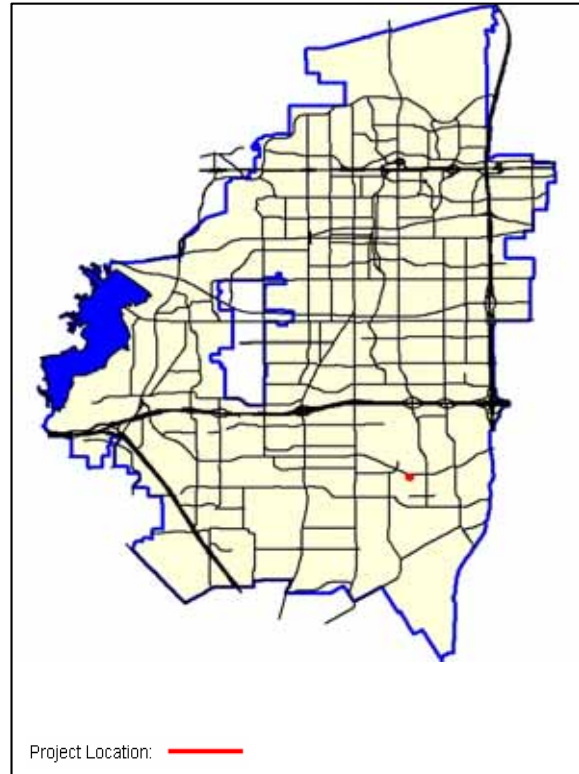
# Capital Improvement Program

## Parks and Recreation CIP Project Report

Neighborhood Services  
Project: Arlington Dog Park

Status Updated:10/30/2009

Description	
Construction of an off-leash park facility adjacent to the SE Library and new Animal Services Center.	
Project Number:	52640598
Project Number:	52640599
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jan-07
Project Completion	Dec-07
Current Phase	Complete
Bond Election	2005
Project Contract Information	
Project Manager	De'Onna Garner
Phone Number	817-459-6937
Email Address	<a href="mailto:DeOnna.Garner@arlingtontx.gov">DeOnna.Garner@arlingtontx.gov</a>
Design Firm	Parks Department- Internal
General Contractor	Greenscaping



Approved Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
Donations	\$53,283.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$145,637.00	\$0.00	\$0.00	\$0.00
Park Fees	\$0.00	\$196,745.00	\$0.00	\$0.00

Dog parks are for both people and dogs.

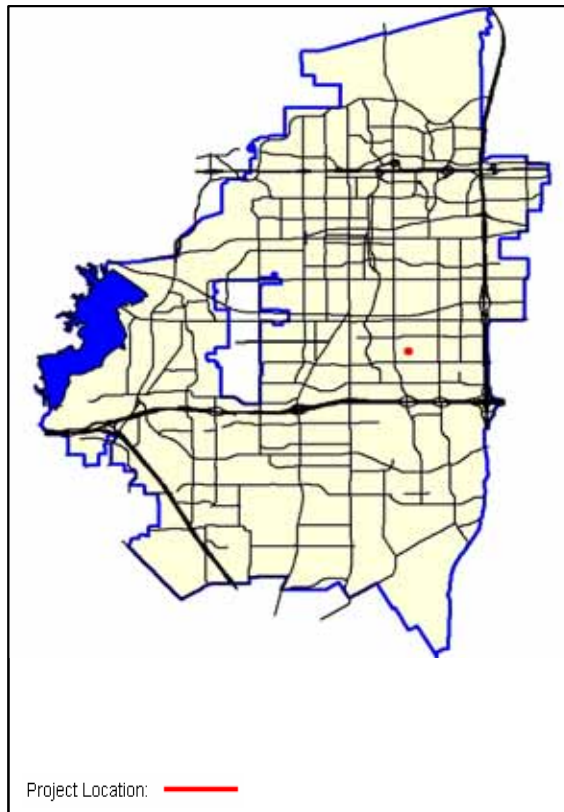


Project Budget & Expenditures		
Current Budget:	\$395,665.00	
Expended to Date:	\$395,665.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$18,409.00	Life
Comments		
The Parks Department held two public meetings and the Park Board approved the master plan in June 2006. Project is complete.		

# Capital Improvement Program

**Parks and Recreation CIP Project Report**  
 Neighborhood Services  
 Project: B.C. Barnes & Wimbledon Park Renovations  
 Status Updated: 11/5/2009

Description	
Funding will provide for renovations and new amenities for both B.C. Barnes and Wimbledon Parks.	
Master Plan for B.C. Barnes was adopted by the Parks & Recreation Board in October 2008. Phase 1 improvements include renovating the existing pavilion & playground, installation of hike/bike trail, irrigated open space, benches & area lighting.	
Renovations of Wimbledon Park include replacing the playground, repairs to existing granite trail, and small picnic shelter.	
Project Number:	52860599
Project Number:	53070599
Project Number:	N/A
Construction Start	4/1/2010 Wimbledon
Construction Start	6/1/2010 B.C. Barnes
Project Completion	8/2010 Wimbledon
Project Completion	11/2010 B.C. Barnes
Current Phase	Design
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	<a href="mailto:Jason.Landrem@arlingtontx.gov">Jason.Landrem@arlingtontx.gov</a>
Design Firm	Mycoskie McInnis Associates,
General Contractor	N/A



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$250,000.00	\$100,000.00	\$0.00	\$0.00
General Obligation Bonds	\$0.00	\$300,000.00	\$0.00	\$0.00



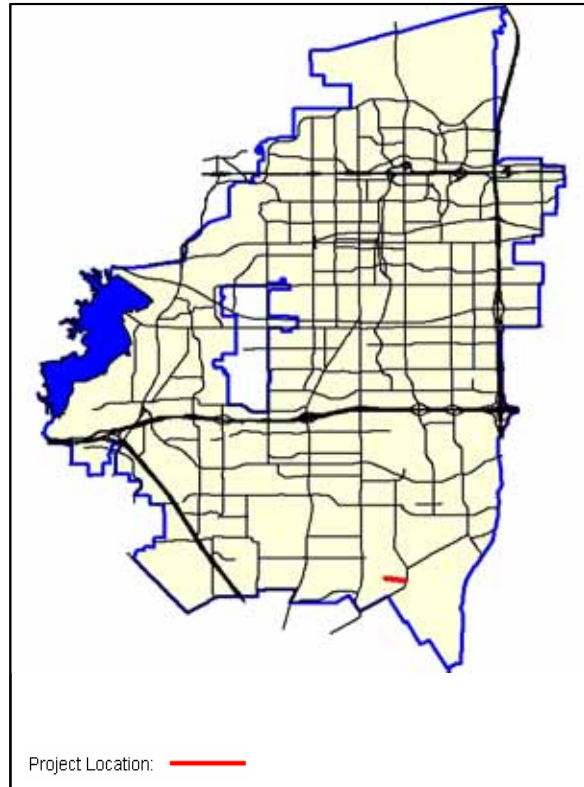
Project Budget & Expenditures		
Current Budget:	\$650,000.00	
Expended to Date:	\$43,418.05	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$35,500.00	Life \$0.00
Comments		
Average Annual maintenance cost is for both projects.		



# Capital Improvement Program

**Parks and Recreation CIP Project Report**  
 Neighborhood Services  
 Project: Bowman Branch Floodplain Acquisition  
 Status Updated: 11/5/2009

Description	
Acquisition of flood plain along Bowman Branch in southeast Arlington, particularly along Spring Miller Court, for floodplain reclamation and future linear park development.	
Project Number:	52720599
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	N/A
Project Completion	N/A
Current Phase	Acquisition
Bond Election	2005
Project Contract Information	
Project Manager	De'Onna Garner
Phone Number	817-459-6937
Email Address	<a href="mailto:Deonna.Garner@arlingtontx.gov">Deonna.Garner@arlingtontx.gov</a>
Design Firm	N/A
General Contractor	N/A



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$100,000.00	\$20,000.00	\$180,000.00	\$0.00

Acquire floodplain, particularly along Spring Miller Court, for linear



Project Budget & Expenditures		
Current Budget:	\$300,000.00	
Expended to Date:	\$12,717.50	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$2,000.00	Life \$0.00
Comments		
Funding will be used to acquire floodplain property as willing sellers are identified.		
The Parks Department is currently negotiating the purchase of 4.4 acres on Mansfield Webb Rd. along Bowman Branch.		

# Capital Improvement Program

## Parks and Recreation CIP Project Report

Neighborhood Services

Project: Linear Park Trail Development Along Bowman Branch, Rush Creek & Sublett Creek

Status Updated: 11/5/2009

Description	
Construction of linear park trail along Bowman Branch, Rush Creek & Sublett Creek.	
Project Number:	53010599
Project Number:	53100599
Project Number:	53110598
Project Number:	N/A
Project Number:	N/A
Construction Start	Jun-10
Project Completion	Dec-10
Current Phase	Design
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817-459-5478
Email Address	<a href="mailto:Kurt.Beilharz@arlingtontx.gov">Kurt.Beilharz@arlingtontx.gov</a>
Design Firm	Schrickel, Rollins & Associates
General Contractor	N/A



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$1,190,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$0.00	\$600,000.00	\$0.00	\$0.00
Other	\$0.00	\$196,500.00	\$0.00	\$0.00
Park Fees	\$392,000.00	\$0.00	\$0.00	\$0.00

Construct approximately 1 linear mile of trail.



Project Budget & Expenditures		
Current Budget:	\$2,378,500.00	
Expended to Date:	\$74,524.90	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$46,000.00	Life \$0.00
Comments		

# Capital Improvement Program

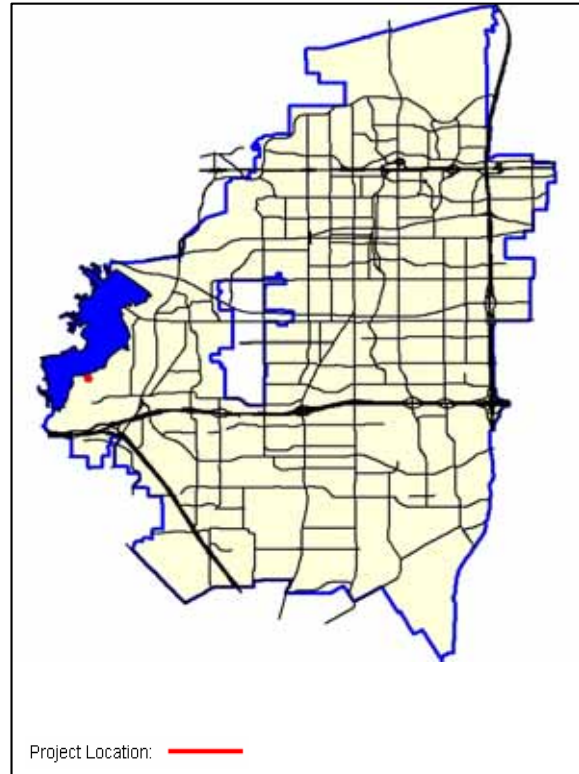
## Parks and Recreation CIP Project Report

Neighborhood Services

Project: Bowman Springs Park

Status Updated: 10/30/2009

Description	
Proposed improvements include a new pedestrian walkway from Poly Webb Road into the park.	
Project Number:	52740599
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Aug-06
Project Completion	Sep-06
Current Phase	Complete
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817-459-5478
Email Address	<a href="mailto:kurt.beilharz@arlingtontx.gov">kurt.beilharz@arlingtontx.gov</a>
Design Firm	In-house Design
General Contractor	Reliable Paving



Approved Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$25,000.00	\$0.00	\$0.00	\$0.00

Popular lakeside park is currently difficult for pedestrians to access



Project Budget & Expenditures		
Current Budget:	\$26,190.00	
Expended to Date:	\$26,190.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$1,000.00	Life
Comments		
Public meetings associated with the 2005 bond program demonstrated need for improved pedestrian access from Poly Webb Road into the park interior. Project is complete.		

# Capital Improvement Program

## Parks and Recreation CIP Project Report

Neighborhood Services

Project: Clarence Foster Park

Status Updated: 11/5/2009

Description	
Funding will be utilized to construct area lighting along the walking trail.	
Project Number:	52870599
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Feb-09
Project Completion	Sep-09
Current Phase	Construction
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	<a href="mailto:Jason.Landrem@arlingtontx.gov">Jason.Landrem@arlingtontx.gov</a>
Design Firm	N/A
General Contractor	N/A



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$50,000.00	\$0.00	\$0.00	\$0.00

A lighted walking trail at this park is a common request of neighbor



Project Budget & Expenditures		
Current Budget:	\$50,000.00	
Expended to Date:	\$49,900.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$2,500.00	Life \$0.00
Comments		
This project is complete.		

# Capital Improvement Program

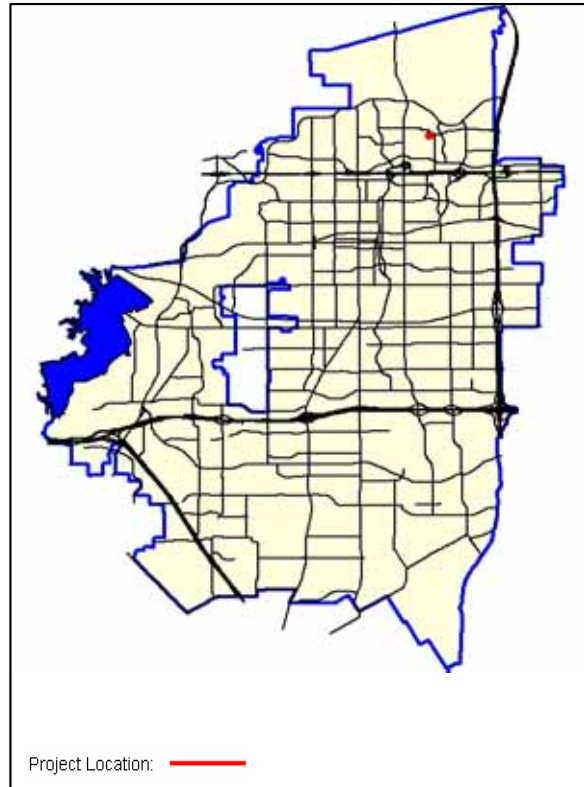
## Parks and Recreation CIP Project Report

Neighborhood Services

Project: Clarence Thompson Park

Status Updated: 11/5/2009

Description	
Renovations and improvements include reconstruction of the existing parking lot and irrigation for the athletic field.	
Project Number:	53020599
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jul-11
Project Completion	Nov-11
Current Phase	NA
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	<a href="mailto:Jason.Landrem@arlingtontx.gov">Jason.Landrem@arlingtontx.gov</a>
Design Firm	N/A
General Contractor	N/A



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$150,000.00	\$0.00	\$0.00	\$0.00

Renovate the existing parking lot and add irrigation for the athletic f



Project Budget & Expenditures		
Current Budget:	\$150,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$13,000.00	Life \$0.00
Comments		

# Capital Improvement Program

**Parks and Recreation CIP Project Report**  
 Neighborhood Services  
 Project: Cliff Nelson & Dottie Lynn Recreation Center Renovations  
 Status Updated: 11/5/2009

Description	
This funding will be used to expand classroom space and renovate the patio/deck area at Cliff Nelson.	
Improvements to Dottie Lynn Recreation Center include funding will be utilized to expand classroom space, renovate the kitchen, and improve the exterior appearance of the building.	
Project Number:	52880597
Project Number:	52880599
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Nov-09
Project Completion	Apr-10
Current Phase	Construction
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	<a href="mailto:Jason.Landrem@arlingtontx.gov">Jason.Landrem@arlingtontx.gov</a>
Design Firm	Kilpatrick
General Contractor	Innovative Services



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Gas Revenue	\$0.00	\$200,000.00	\$0.00	\$0.00
General Obligation Bonds	\$500,000.00	\$0.00	\$0.00	\$0.00

Cliff Nelson Recreation Center will soon have expanded classroom space and a new shaded deck.



Project Budget & Expenditures		
Current Budget:	\$700,000.00	
Expended to Date:	\$107,751.10	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life
Comments		

# Capital Improvement Program

## Parks and Recreation CIP Project Report

Neighborhood Services

Project: Cravens Park

Status Updated: 11/5/2009

Description	
Renovations include existing trail, volleyball court drainage repairs, erosion repair, bridge replacement and pond dredging.	
Project Number:	53030599
Project Number:	NA
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	Jul-11
Project Completion	Nov-11
Current Phase	NA
Bond Election	2005
Project Contract Information	
Project Manager	De'Onna Garner
Phone Number	817-459-6937
Email Address	<a href="mailto:DeOnna.Garner@arlingtontx.gov">DeOnna.Garner@arlingtontx.gov</a>
Design Firm	NA
General Contractor	NA



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$400,000.00	\$0.00	\$0.00	\$0.00

Renovate existing trail, volleyball court drainage repairs, erosion repair, bridge replacement and pond dredging.

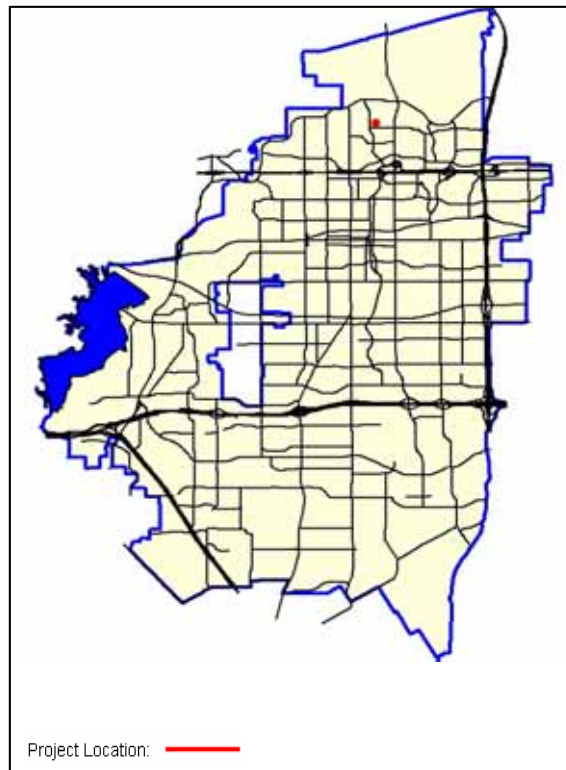


Project Budget & Expenditures		
Current Budget:	\$400,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
This project was approved as part of the 2005 Parks Bond program.		

# Capital Improvement Program

**Parks and Recreation CIP Project Report**  
 Neighborhood Services  
 Project: Ditto and Lake Arlington Golf Course Renovations  
 Status Updated: 11/5/2009

Description	
Improvements at Ditto Golf Course will include the renovation of the irrigation system and a pond. The greens at Lake Arlington Golf Course will be completely reconstructed.	
Project Number:	52800599
Project Number:	NA
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	Feb-08
Project Completion	Jun-08
Current Phase	NA
Bond Election	2005
Project Contract Information	
Project Manager	Evonne Sandas
Phone Number	817-478-8500
Email Address	<a href="mailto:Evonne.Sandas@arlingtontx.gov">Evonne.Sandas@arlingtontx.gov</a>
Design Firm	Steve Plummer Associates
General Contractor	Robinson Landscape Construc



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$400,000.00	\$227,590.13	\$0.00	\$0.00

Improvements at Ditto Golf Course are intended to help improve fairway conditions and complete a signature water feature.



Project Budget & Expenditures		
Current Budget:	\$627,590.13	
Expended to Date:	\$627,590.13	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Irrigation renovation has been completed at Ditto. Pond & well improvements are still pending.		
Lake Arlington Greens renovation project is complete.		



# Capital Improvement Program

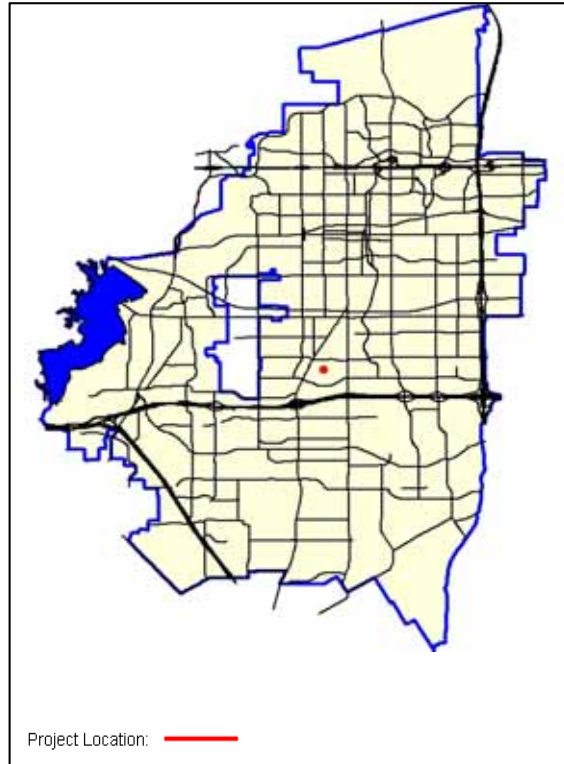
## Parks and Recreation CIP Project Report

Neighborhood Services

Project: HAD Dunsworth Park

Status Updated: 10/30/2009

Description	
Funding for this project will be used to construct additional trail and playground improvements.	
Project Number:	52890598
Project Number:	52890599
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jun-08
Project Completion	Aug-08
Current Phase	Complete
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817-459-5478
Email Address	<a href="mailto:Kurt.Beilharz@arlingtontx.gov">Kurt.Beilharz@arlingtontx.gov</a>
Design Firm	Keith Hamilton Engineering
General Contractor	



Approved Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$30,000.00	\$0.00	\$0.00	\$0.00
Park Fees	\$45,000.00	\$0.00	\$0.00	\$0.00

The addition of a basketball court at this park was requested by resi



Project Budget & Expenditures		
Current Budget:	\$69,025.00	
Expended to Date:	\$69,025.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$2,500.00	Life
Comments		
Project is complete. This project was approved as part of the 2005 Parks Bond program. A public meeting was held in February 2008 to discuss the project with the surrounding neighborhood. Public input determined that the proposed plan to install a basketball court was not viable. The community would be better served by the installation of additional concrete trail		

# Capital Improvement Program

**Parks and Recreation CIP Project Report**  
 Neighborhood Services  
 Project: Harold Patterson Sports Center Phase I Renovations  
 Status Updated: 11/5/2009

Description	
Funding for this project will be utilized to construct a new parking lot, replace one irrigation pump, and renovate five soccer fields.	
Construction is underway.	
Project Number:	52900599
Project Number:	53080598
Project Number:	52900597
Project Number:	53190599
Project Number:	n/a
Construction Start	May-09
Project Completion	Feb-10
Current Phase	Construction
Bond Election	2005/2008
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	<a href="mailto:Jason.Landrem@arlingtontx.gov">Jason.Landrem@arlingtontx.gov</a>
Design Firm	Carter & Burgess
General Contractor	Mart, Inc.



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Land Sell Revenue	\$0.00	\$2,105,521.00	\$0.00	\$0.00
General Obligation Bonds (2005)	\$950,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds (2008)	\$0.00	\$0.00	\$1,000,000.00	\$0.00

This popular sports venue requires parking lot repairs and field renovations.



Project Budget & Expenditures		
Current Budget:	\$4,055,521.00	
Expended to Date:	\$2,079,614.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$10,000.00	Life
Comments		
This project was approved as part of the 2005 Parks Bond program. New Master Plan for the sports complex was adopted by the Park & Recreation Board in August 2007.		

# Capital Improvement Program

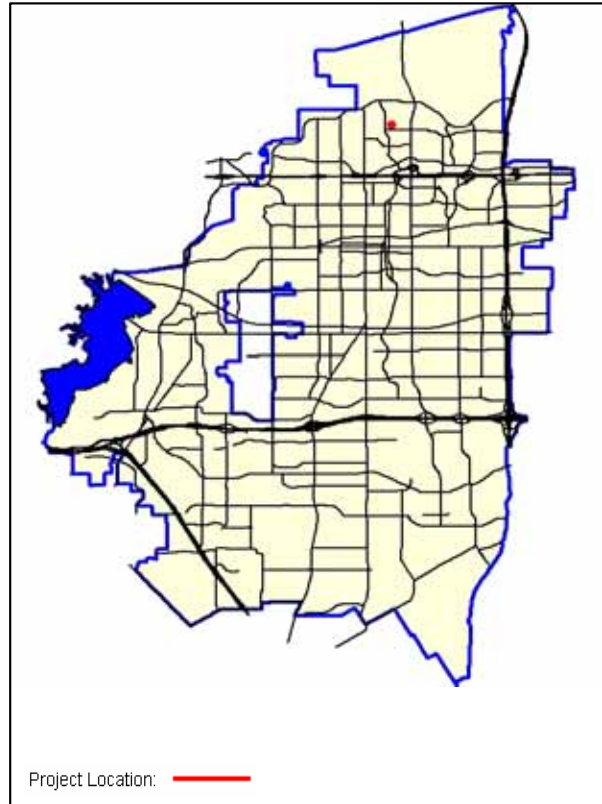
## Parks and Recreation CIP Project Report

### Neighborhood Services

#### Project: Ditto and Lake Arlington Golf Course Renovations

Status Updated: 10/30/2009

Description	
Improvements at Ditto Golf Course will include the renovation of the irrigation system and a pond. The greens at Lake Arlington Golf Course will be completely reconstructed.	
Project Number:	52800599
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Feb-08
Project Completion	Jun-08
Current Phase	Complete
Bond Election	2005
Project Contract Information	
Project Manager	Evonne Sandas
Phone Number	817-478-8500
Email Address	<a href="mailto:Evonne.Sandas@arlingontx.gov">Evonne.Sandas@arlingontx.gov</a>
Design Firm	Steve Plummer Associates
General Contractor	Robinson Landscape Construct



Approved Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
Gas Revenue	\$0.00	\$0.00	\$342,462.00	\$0.00
General Obligation Bonds	\$400,000.00	\$200,000.00	\$0.00	\$0.00

Improvements at Ditto Golf Course are intended to help improve fair



Project Budget & Expenditures		
Current Budget:	\$942,462.00	
Expended to Date:	\$833,806.13	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life
Comments		
Project elements were determined in meetings with the City's Golf Advisory Committee and the 2005 Parks Bond Committee. Project is complete. Irrigation renovation has been completed at Ditto. Pond & well improvements are still pending. Lake Arlington Greens renovation project is complete.		

# Capital Improvement Program

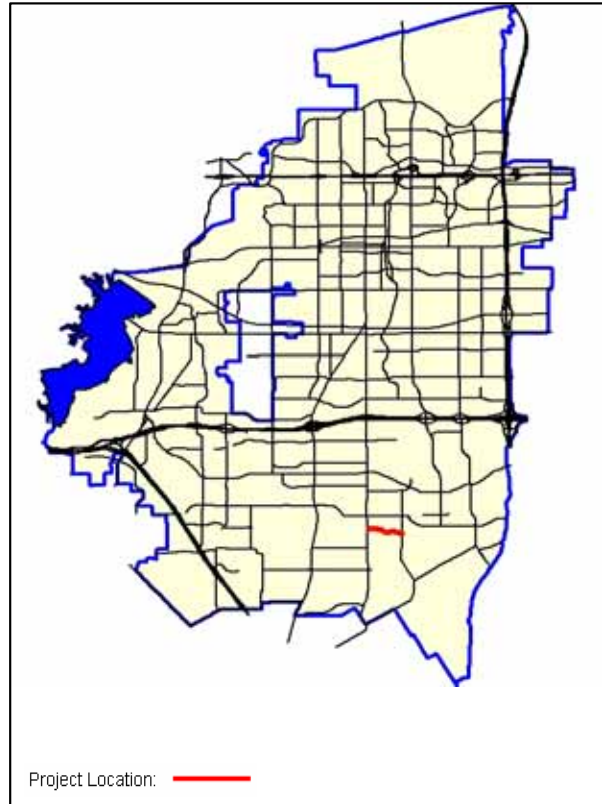
## Parks and Recreation CIP Project Report

Neighborhood Services

Project: Lynn Creek Trail Connection

Status Updated: 7/30/2009

Description	
Extend the existing linear park trail west to Silo Road and east to Matlock Road, and include pedestrian amenities such as benches and trash receptacles.	
Project Number:	53040599
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jan-09
Project Completion	Feb-09
Current Phase	Construction
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817-459-5478
Email Address	<a href="mailto:Kurt.Beilharz@arlingtontx.gov">Kurt.Beilharz@arlingtontx.gov</a>
Design Firm	N/A
General Contractor	Reliable Paving



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$200,000.00	\$0.00	\$0.00	\$0.00
Park Fees	\$17,100.00	\$0.00	\$0.00	\$0.00

Extend the existing linear park trail west to Silo Road and east to Matlock Road.



Project Budget & Expenditures		
Current Budget:	\$217,100.00	
Expended to Date:	\$189,336.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$18,000.00	\$0.00
Comments		
This project is complete.		

# Capital Improvement Program

## Parks and Recreation CIP Project Report Neighborhood Services Project: Marrow Bone Springs Renovations

Status Updated: 11/5/2009

Description	
This project involves the removal and replacement of asphalt trail along Johnson Creek.	
Project Number:	52440599
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	May-10
Project Completion	Oct-10
Current Phase	Design
Bond Election	1997
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	<a href="mailto:jason.landrem@arlingtontx.gov">jason.landrem@arlingtontx.gov</a>
Design Firm	Graham Associates, Inc.
General Contractor	N/A



Project Funding				
Funding Source	FY 2002	FY 2003	FY 2004	FY 2005
General Obligation Bonds	\$400,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$400,000.00	
Expended to Date:	\$80,715.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		

# Capital Improvement Program

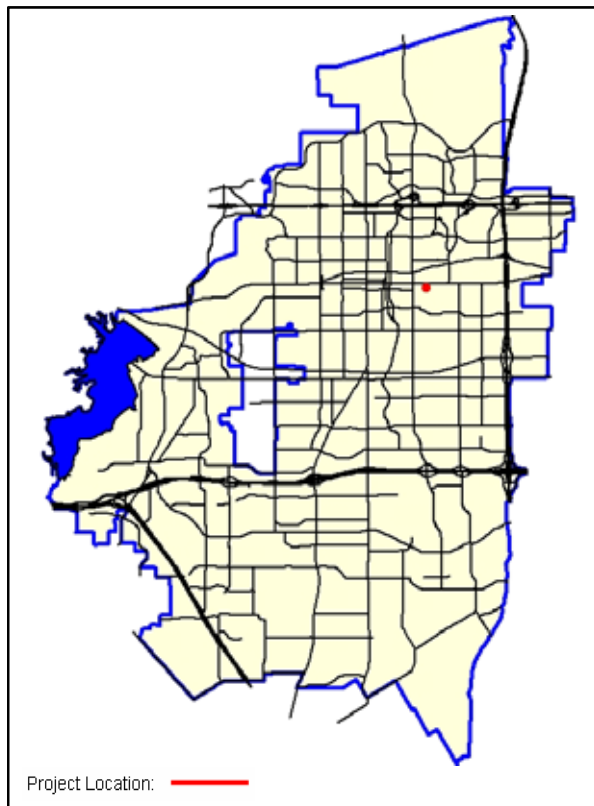
## Parks and Recreation CIP Project Report

Neighborhood Services

Project: Meadowbrook Park Improvements

Status Updated: 11/5/2009

Description	
Proposed improvements include the installation of a shelter to house portable toilets.	
Project Number:	52780599
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	Dec-09
Project Completion	Mar-10
Current Phase	Design
Bond Election	1997
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817-459-5478
Email Address	<a href="mailto:Kurt.Beilharz@arlingtontx.gov">Kurt.Beilharz@arlingtontx.gov</a>
Design Firm	Graham Associates, Inc.
General Contractor	N/A



Project Funding				
Funding Source	FY 2006	FY 2007	FY 2008	FY 2009
General Obligation Bonds	\$250,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$250,000.00	
Expended to Date:	\$108,093.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		

# Capital Improvement Program

## Parks and Recreation CIP Project Report

Neighborhood Services

Project: O.S Gray Park

Status Updated: 11/5/2009

Description	
Phase 1 improvements include a parking lot, playground, landscaping, trail & irrigated open space.	
Project Number:	52990598
Project Number:	52990599
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	Mar-10
Project Completion	Aug-10
Current Phase	Design
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817-459-5478
Email Address	<a href="mailto:Kurt.Beilharz@arlingtontx.gov">Kurt.Beilharz@arlingtontx.gov</a>
Design Firm	Oliver Windham Landscape Ar
General Contractor	N/A



Funding Source	FY2008	FY2009	FY2010	FY2011
Park Fees	\$150,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$200,000.00	\$65,000.00	\$0.00	\$0.00

Develop a masterplan of the park. Design and construct phase I park improvements.



Project Budget & Expenditures		
Current Budget:	\$415,000.00	
Expended to Date:	\$70,000.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$40,200.00	
Comments		

# Capital Improvement Program

## Parks and Recreation CIP Project Report

Neighborhood Services

Project: Park Partnership Funds

Status Updated: 11/5/2008

Description	
Matching funds to leverage improvements in various parks with neighborhood groups, rotary clubs and other civic-minded organizations.	
Project Number:	52790599
Project Number:	NA
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	NA
Project Completion	NA
Current Phase	NA
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	<a href="mailto:Jason.Landrem@arlingtontx.gov">Jason.Landrem@arlingtontx.gov</a>
Design Firm	NA
General Contractor	NA



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$95,000.00	\$80,000.00	\$80,000.00	\$0.00

The J.W. Dunlop Creative Playground is a great example of the type of partnership intended for this funding.



Project Budget & Expenditures		
Current Budget:	\$225,000.00	
Expended to Date:	\$172,504.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$69,500.00	Life
Comments		
The Parks Department accepted nine applications for these funds in October 2006.		



# Capital Improvement Program

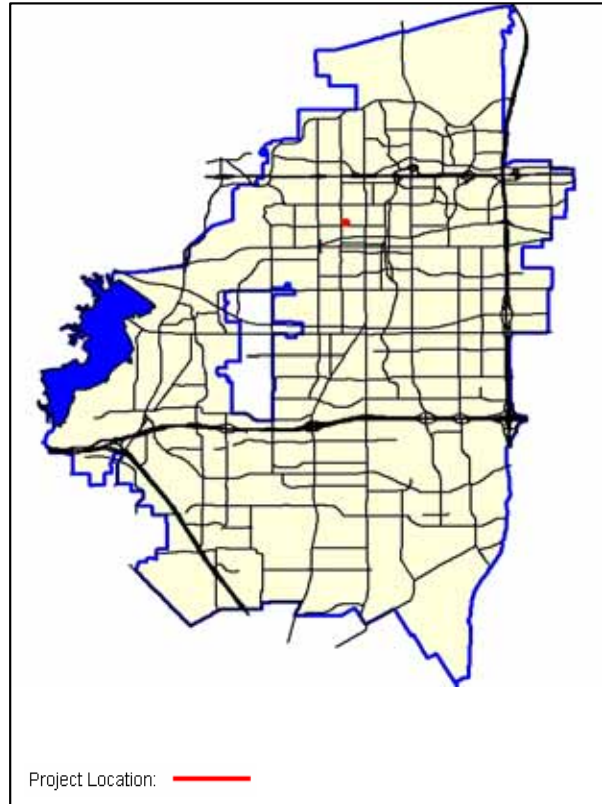
## Parks and Recreation CIP Project Report

Neighborhood Services

Project: Pirie Park

Status Updated: 10/30/2009

Description	
Funding for this project will be utilized to replace the park playground.	
Project Number:	52920599
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jul-07
Project Completion	Dec-07
Current Phase	Complete
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	<a href="mailto:Jason.Landrem@arlingtontx.gov">Jason.Landrem@arlingtontx.gov</a>
Design Firm	Oliver Windham Landscape Ar
General Contractor	Site Planning Site Developer



Approved Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$90,000.00	\$0.00	\$0.00	\$0.00

Pirie Park's playground equipment is outdated.



Project Budget & Expenditures		
Current Budget:	\$200,750.00	
Expended to Date:	\$200,750.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life
Comments		
This project was approved as part of the 2005 Parks Bond program.		
Project is complete.		

# Capital Improvement Program

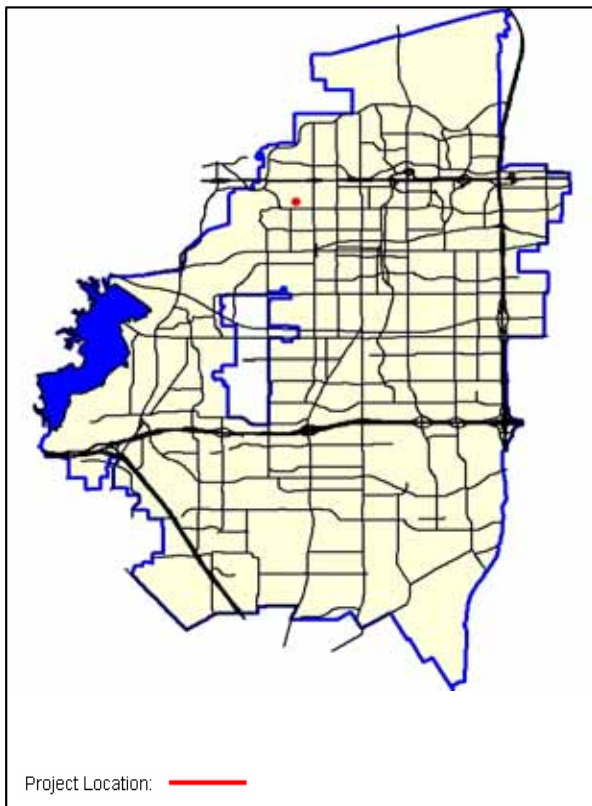
## Parks and Recreation CIP Project Report

Neighborhood Services

Project: Randol Mill Park Playground and Parking Lot Improvements

Status Updated: 11/5/2009

Description	
Proposed renovations include the construction of a barrier free playground and parking lot.	
Project Number:	52810599
Project Number:	52810598
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	Jun-10
Project Completion	Nov-10
Current Phase	Design
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817-459-5478
Email Address	<a href="mailto:Kurt.Beilharz@arlingtontx.gov">Kurt.Beilharz@arlingtontx.gov</a>
Design Firm	La Terra Design
General Contractor	N/A



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
Grant Fund	\$0.00	\$0.00	\$100,000.00	\$0.00
General Obligation Bonds	\$500,000.00	\$0.00	\$0.00	\$0.00
Park Fees	\$0.00	\$0.00	\$0.00	\$35,000.00

This outdated play structure and adjacent restroom facility will be reconstructed.



Project Budget & Expenditures		
Current Budget:	\$635,000.00	
Expended to Date:	\$38,465.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$9,000.00	Life
Comments		
Restroom facility has been deleted from program. Additional parking will be constructed instead.		
The \$100,000 from ATF Grant has not been transferred into account yet.		

# Capital Improvement Program

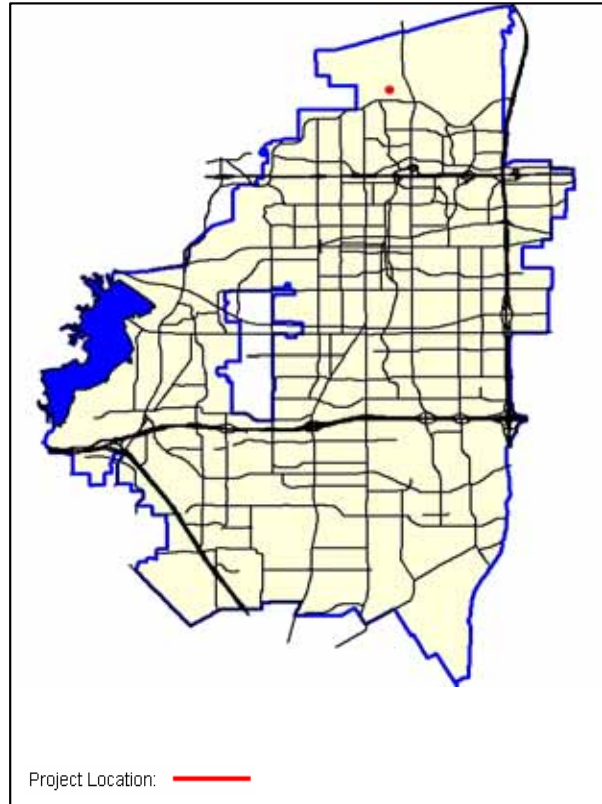
## Parks and Recreation CIP Project Report

Neighborhood Services

Project: River Legacy Parks

Status Updated: 11/5/2008

Description	
Proposed renovations and improvements include reconstructing a portion of the park roadways, parking lots and playground.	
Project Number:	53050599
Project Number:	NA
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	Jan-11
Project Completion	Jun-11
Current Phase	NA
Bond Election	2005
Project Contract Information	
Project Manager	De'Onna Garner
Phone Number	817-459-6937
Email Address	<a href="mailto:DeOnna.Garner@arlingtontx.gov">DeOnna.Garner@arlingtontx.gov</a>
Design Firm	NA
General Contractor	NA



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$400,000.00	\$0.00	\$0.00	\$600,000.00

Renovations and improvements include reconstructing a portion of the park roadways, parking lots and playground.

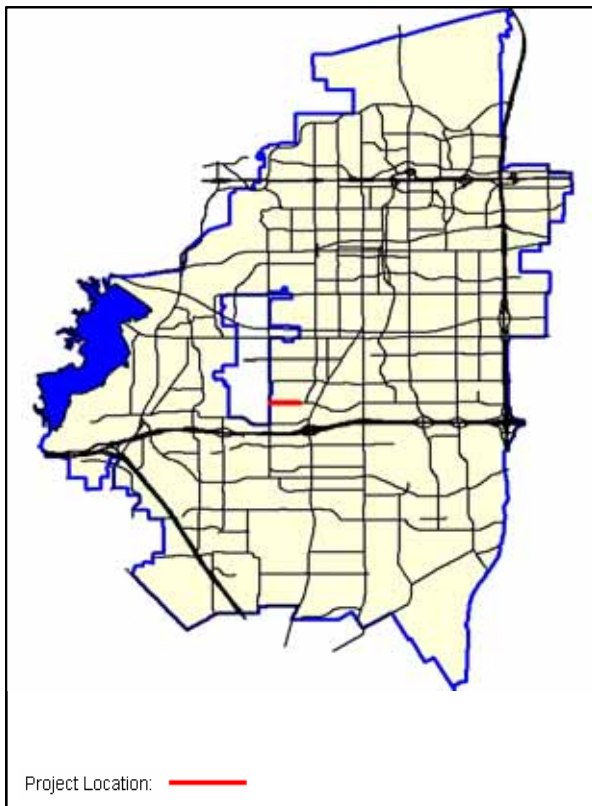


Project Budget & Expenditures		
Current Budget:	\$400,000.00	
Expended to Date:	\$434.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$9,500.00	Life
Comments		

# Capital Improvement Program

**Parks and Recreation CIP Project Report**  
 Neighborhood Services  
 Project: Six Flags Subarea Land Acquisition  
 Status Updated: 11/5/2009

Description	
Proposed improvements include the installation of a shelter to house portable toilets.	
Project Number:	52660599
Project Number:	52660597
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	N/A
Project Completion	N/A
Current Phase	Acquisition
Bond Election	1997
Project Contract Information	
Project Manager	Matt Young
Phone Number	817-459-5486
Email Address	<a href="mailto:matt.young@arlingtontx.gov">matt.young@arlingtontx.gov</a>
Design Firm	N/A
General Contractor	N/A



Project Funding				
Funding Source	FY 1997	FY 1998	FY 1999	2009
General Obligation Bonds	\$529,618.20	\$0.00	\$0.00	\$0.00
Park Fees	\$0.00	\$0.00	\$0.00	\$400,000.00



Project Budget & Expenditures		
Current Budget:	\$929,618.00	
Expended to Date:	\$435,706.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$1,200.00	Life \$0.00
Comments		

# Capital Improvement Program

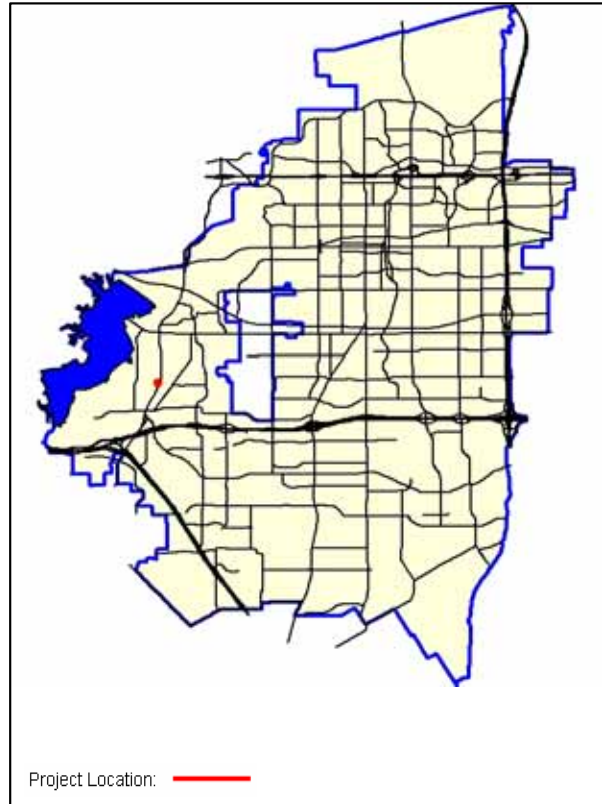
## Parks and Recreation CIP Project Report

Neighborhood Services

Project: Thora Hart

Status Updated: 11/5/2009

Description	
Improvements include the installation of a new park sign and a retaining wall along Green Oaks to correct an erosion problem at the front of the park.	
Project Number:	53060598
Project Number:	53060599
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Oct-09
Project Completion	Feb-10
Current Phase	Construction
Bond Election	2005
Project Contract Information	
Project Manager	Kurt Beilharz
Phone Number	817-459-5478
Email Address	<a href="mailto:Kurt.Beilharz@arlingtontx.gov">Kurt.Beilharz@arlingtontx.gov</a>
Design Firm	Oliver Windham Landscape Ar
General Contractor	Henneberger Construction



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Gas Revenue	\$50,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$100,000.00	\$0.00	\$0.00	\$0.00
Park Fees	\$30,000.00	\$0.00	\$0.00	\$0.00
Water Dept. Funding	\$20,000.00	\$0.00	\$0.00	\$0.00

Improvements include the installation of a new park sign and a retaining wall along Green Oaks to correct an erosion problem at the front of the park.



Project Budget & Expenditures		
Current Budget:	\$200,000.00	
Expended to Date:	\$48,602.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$4,000.00	Life
Comments		

# Capital Improvement Program

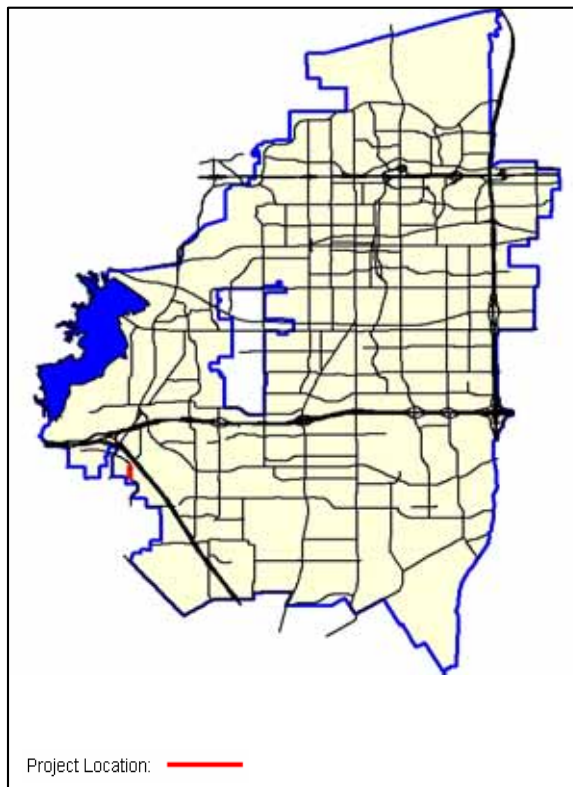
## Parks and Recreation CIP Project Report

Neighborhood Services

Project: Treepoint Park

Status Updated: 11/5/2009

Description	
Develop a masterplan of the park. Design and construct phase I park improvements.	
Phase 1 improvements include a parking lot, playground, landscaping, trail & irrigated open space.	
Project Number:	52970599
Project Number:	52970598
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	Apr-10
Project Completion	Oct-10
Current Phase	Design
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	<a href="mailto:Jason.Landrem@arlingtontx.gov">Jason.Landrem@arlingtontx.gov</a>
Design Firm	Schricket, Rollins & Associates
General Contractor	N/A



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Gas Revenue	\$58,803.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$675,000.00	\$75,000.00	\$0.00	\$0.00
Funding from KISD	\$71,500.00			

Develop a masterplan of the park. Design and construct phase I



Project Budget & Expenditures		
Current Budget:	\$880,303.00	
Expended to Date:	\$54,751.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$46,500.00	
Comments		

# Capital Improvement Program

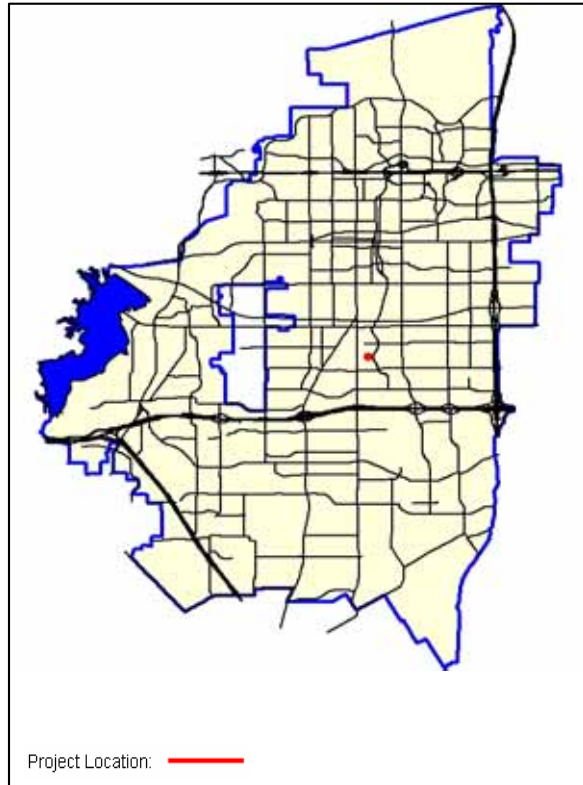
## Parks and Recreation CIP Project Report

Neighborhood Services

Project: Vandergriff Park Improvements

Status Updated: 11/5/2009

Description	
Construct a restroom / concession building, renovations of existing ballfields and renovations of existing roadway.	
Project Number:	52830599
Project Number:	52830597
Project Number:	52830598
Project Number:	n/a
Project Number:	n/a
Construction Start	Mar-09
Project Completion	Mar-10
Current Phase	Construction
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	<a href="mailto:Jason.Landrem@arlingtontx.gov">Jason.Landrem@arlingtontx.gov</a>
Design Firm	Schricket Rollins Associates
General Contractor	2L Construction



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$1,300,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$344,931.00	\$0.00	\$0.00	\$0.00
Gas Funds	\$625,001.00	\$0.00	\$0.00	\$0.00

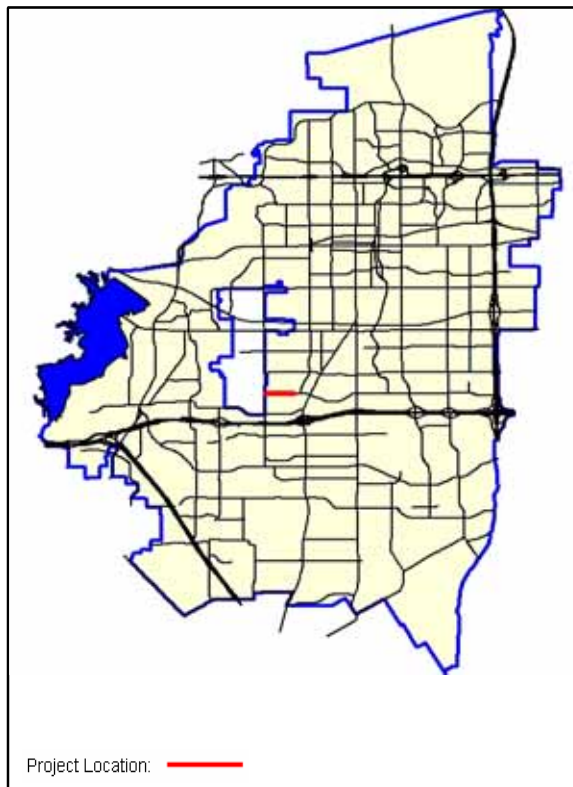


Project Budget & Expenditures		
Current Budget:	\$2,269,931.00	
Expended to Date:	\$1,063,999.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Construction of the Restroom/concession building and ballfield renovations are complete.		
Construction of the roadway improvements are under way.		

# Capital Improvement Program

**Parks and Recreation CIP Project Report**  
 Neighborhood Services  
 Project: Rush/Village Creek Land Acquisition  
 Status Updated: 11/5/2009

Description	
Acquisition of flood plain along Village and Rush Creeks in west Arlington for floodplain reclamation and future linear park development.	
Project Number:	52680599
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	N/A
Project Completion	N/A
Current Phase	Acquisition
Bond Election	1997
Project Contract Information	
Project Manager	Matt Young
Phone Number	817-459-5486
Email Address	<a href="mailto:matt.young@arlingtontx.gov">matt.young@arlingtontx.gov</a>
Design Firm	N/A
General Contractor	N/A



Project Funding				
Funding Source	FY 2005	FY 2006	FY 2007	FY 2008
General Obligation Bonds	\$145,000.00	\$0.00	\$630,000.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$775,000.00	
Expended to Date:	\$151,962.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$4,000.00	\$0.00
Comments		
Reimbursement of \$96,148.72 to this account is scheduled for FY 2010.		



# Capital Improvement Program

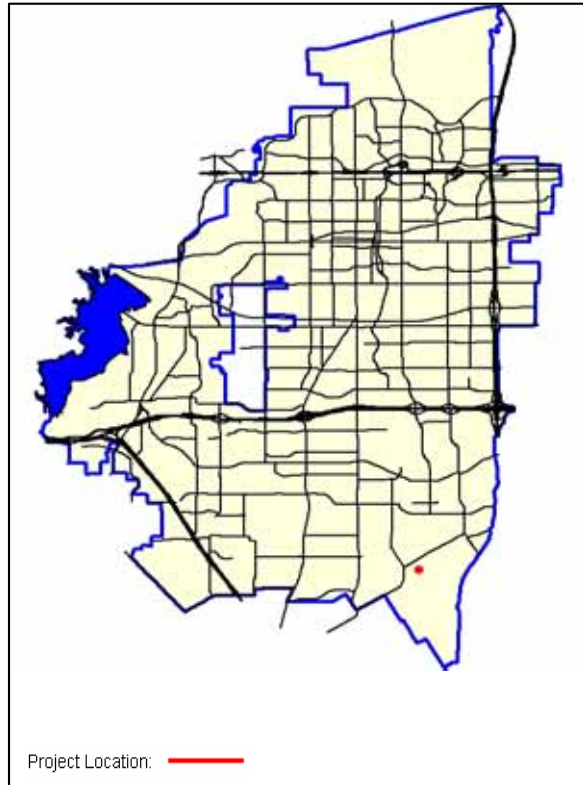
## Parks and Recreation CIP Project Report

Neighborhood Services

Project: Webb Community Park Phase II

Status Updated:10/30/2009

Description	
Funds will allow the Parks Department to continue with the phased development of this community park in southeast Arlington. Additional parking, athletic fields, walking trails and other amenities are planned.	
Project Number:	52850599
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Apr-07
Project Completion	Dec-07
Current Phase	Complete
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	<a href="mailto:Jason.Landrem@arlingtontx.gov">Jason.Landrem@arlingtontx.gov</a>
Design Firm	Schricket and Rollins and Assc
General Contractor	Greenscaping



Approved Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$358,000.00	\$0.00	\$0.00	\$0.00

Webb Community Park was recently opened in southeast Arlington.



Project Budget & Expenditures		
Current Budget:	\$599,531.00	
Expended to Date:	\$489,821.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$90,000.00	
Comments		
This project was approved as part of the 2005 Parks Bond program. In addition, Parks staff have held two community meetings in 2006 to discuss development priorities for this park. Project is complete.		

# Capital Improvement Program

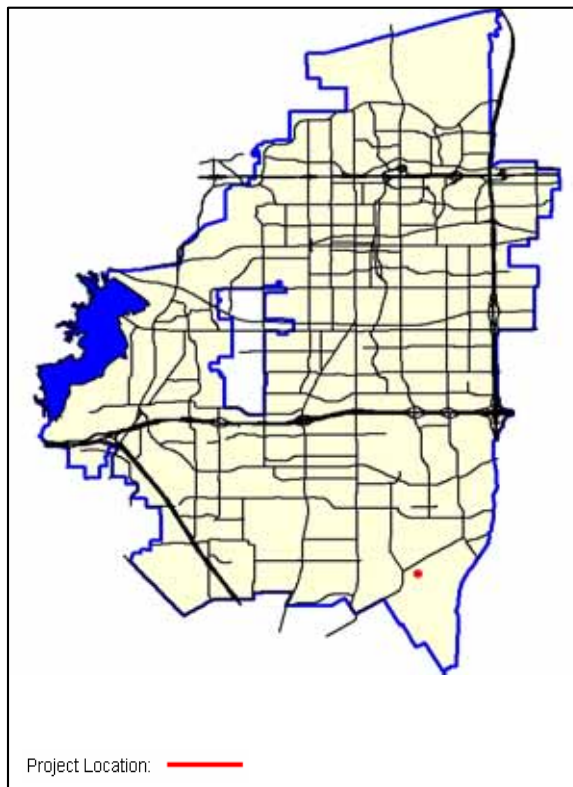
## Parks and Recreation CIP Project Report

Neighborhood Services

Project: Webb Community Park Phase III

Status Updated: 11/5/2009

Description	
Improvements include a second park entrance, a restroom building, additional parking spaces with lighting, additional concrete trail, one youth baseball field, additional irrigation.	
Project Number:	52850597
Project Number:	52850599
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	Jun-10
Project Completion	Dec-10
Current Phase	Design
Bond Election	2005
Project Contract Information	
Project Manager	Jason Landrem
Phone Number	817-459-5489
Email Address	<a href="mailto:Jason.Landrem@arlingtontx.gov">Jason.Landrem@arlingtontx.gov</a>
Design Firm	Schricket Rollins & Associates
General Contractor	NA



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$109,710.00	\$0.00	\$0.00	\$0.00
Park Fees	\$1,648,713.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$600,000.00	\$0.00	\$0.00	\$0.00
Park Fees	\$400,000.00	\$0.00	\$0.00	\$0.00

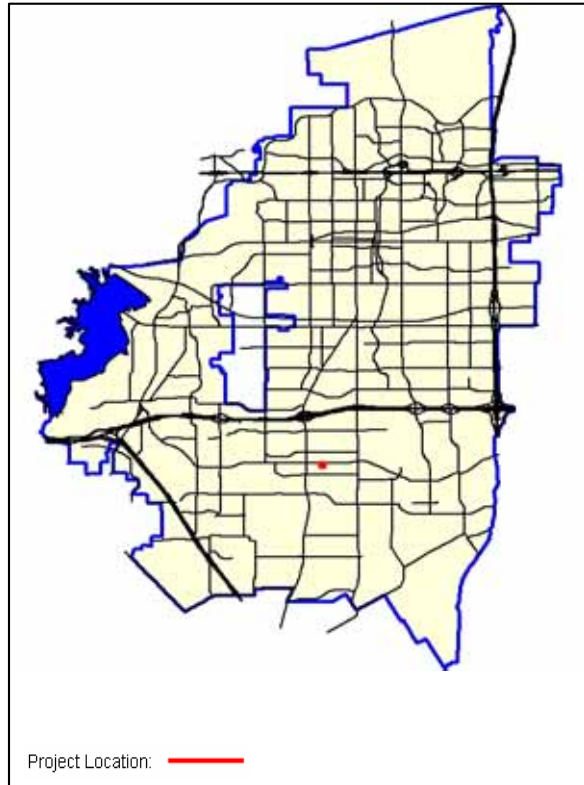


Project Budget & Expenditures		
Current Budget:	\$1,758,423.00	
Expended to Date:	\$271,301.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$21,000.00	
Comments		
The design of this project was approved as part of the 2005 Parks Bond program. Parks staff has held two community meetings in 2006 to discuss development priorities for this park.		

# Capital Improvement Program

**Police CIP Project Report**  
 Neighborhood Services  
 Project: South Arlington Public Safety Center  
 Status Updated: 10/30/2009

Description	
The facility will serve as a police sub-station, similar in form and function to the East and West sub-stations. The facility will feature a police service desk (staffed 24 hours a day and accessible to the public) and community room for public gatherings. Community Services will have office space and personnel assigned to this facility. This bond sale will fund furnishings and equipment for the facility.	
Project Number:	86351097
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Oct-06
Project Completion	Oct-08
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Larry Barclay
Phone Number	817-459-5705
Email Address	<a href="mailto:barclay@ci.arlington.tx.us">barclay@ci.arlington.tx.us</a>
Design Firm	LBL Architects
General Contractor	Steele Freeman



Project Funding				
Funding Source	FY2003	FY2005	FY2006	FY2008
Certificates of Obligation	\$0.00	\$0.00	\$0.00	\$1,100,000.00
General Obligation Bonds	\$820,000.00	\$6,700,000.00	\$1,965,000.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$10,611,734.00	
Expended to Date:	\$10,587,634.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$106,460.00	\$13,193,800.00
Comments		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

Capital Investment

Project: Citywide Signal Timing

Status Updated: 1/27/2009

Description	
Signal timing on main corridors throughout the City. This project will synchronize signals to reduce stops and minimize delay.	
Project Number:	80290799
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	N/A
Project Completion	N/A
Current Phase	N/A
Bond Election	1999
Project Contract Information	
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	<a href="mailto:iwuchukwup@ci.arlington.tx.us">iwuchukwup@ci.arlington.tx.us</a>
Design Firm	N/A
General Contractor	N/A



Project Funding				
Funding Source	FY1999	FY2000	FY2001	FY2002
General Obligation Bonds	\$253,659.00	\$0.00	\$0.00	\$0.00
Grant Fund	\$486,826.00	\$0.00	\$0.00	\$0.00

Signalized Intersection



Project Budget & Expenditures		
Current Budget:	\$740,485.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Awaiting Phase II Fiber and Signal Controller Upgrade projects to be completed.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

### Capital Investment

Project: Expanded Intelligent Transportation System for Entertainment District

Status Updated: 1/27/2009

Description	
Project expands on ITS elements in the Entertainment District and will add CCTV cameras, Dynamic Message Signs, Changeable Lane Assignment Systems, Traveler Information Systems, Event Location Traffic Management Center, Traffic Management Plans, Parking Management System, Way Finding Sign System, and Non-interactive Kiosks to manage traffic in this area.	
Project Number:	92270102
Project Number:	NA
Project Number:	NA
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	NA
Project Completion	NA
Current Phase	Construction
Bond Election	NA
Project Contract Information	
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	<a href="mailto:paul.iwuchukwu@arlingtontx.gov">paul.iwuchukwu@arlingtontx.gov</a>
Design Firm	PBS&J; Kimley-Horn Associates
General Contractor	COA,



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Grant Fund	\$0.00	\$140,868.00	\$1,157,268.00	\$0.00
TIRZ Funds	\$3,250,864.00	\$2,500,000.00	\$2,500,000.00	\$0.00

Traffic Monitoring Camera



Project Budget & Expenditures		
Current Budget:	\$9,549,000.00	
Expended to Date:	\$600,000.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
PBS&J and Kimley-Horn Associates were awarded contracts to provide design and construction management services. Design is complete and construction is in progress.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

### Capital Investment

Project: Initial Intelligent Transportation System for Entertainment District

Status Updated: 1/27/2009

Description	
Install 12 traffic monitoring cameras and 4 Dynamic Message Signs at selected locations within the Entertainment District to manage special event traffic.	
Project Number:	0778-041-3127-4108
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	N/A
Project Completion	N/A
Current Phase	Complete
Bond Election	1999
Project Contract Information	
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	<a href="mailto:iwuchukwup@ci.arlington.tx.us">iwuchukwup@ci.arlington.tx.us</a>
Design Firm	PB Farradyne
General Contractor	COA



Project Funding				
Funding Source	FY1999	FY2000	FY2001	FY2002
General Obligation Bonds	\$232,634.00	\$0.00	\$0.00	\$0.00
Grant Fund	\$332,704.00	\$0.00	\$0.00	\$0.00

Traffic Monitoring Camera



Project Budget & Expenditures		
Current Budget:	\$565,338.00	
Expended to Date:	\$547,100.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
\$48,000 has been spent on design that is not included in the current budget above. Construction is complete.		

# Capital Improvement Program

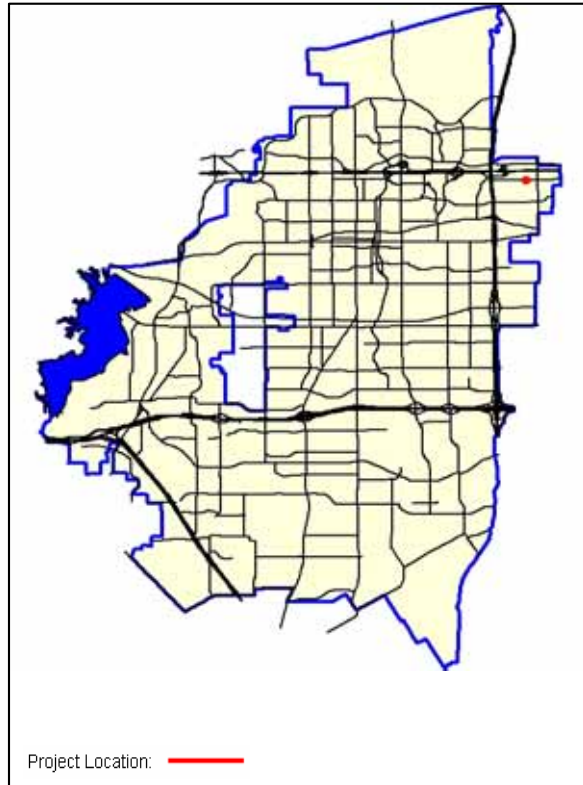
## Public Works and Transportation CIP Project Report

### Capital Investment

Project: Railroad Crossing Reliability Partnership Program Avenue E

Status Updated: 1/27/2009

Description	
Grant-funded program to improve safety at railroad crossing on Avenue E. This project will include the installation of a wayside horn and will install median barriers at the gates to prevent cars from maneuvering around gates that are already down.	
Project Number:	80370799
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	N/A
Project Completion	N/A
Current Phase	N/A
Bond Election	2003
Project Contract Information	
Project Manager	Mike Blake
Phone Number	817-459-6356
Email Address	<a href="mailto:blake1@ci.arlington.tx.us">blake1@ci.arlington.tx.us</a>
Design Firm	COA
General Contractor	N/A



Project Funding				
Funding Source	FY2003	FY2004	FY2005	FY2006
General Obligation Bonds	\$32,000.00	\$0.00	\$0.00	\$0.00
Grant Fund	\$128,000.00	\$0.00	\$0.00	\$0.00

Wayside Horn



Project Budget & Expenditures		
Current Budget:	\$160,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
LAPFA in place. Wayside horn agreement is in place. UPRR has issued a work order for their part of the work. Once complete, City will hire installation contractor for wayside horn.		

# Capital Improvement Program

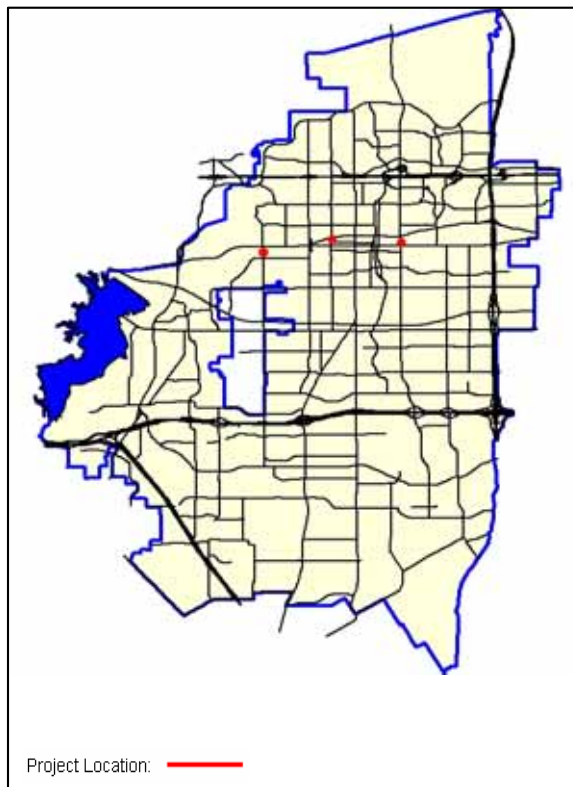
## Public Works and Transportation CIP Project Report

### Capital Investment

Project: Railroad Crossing Reliability Partnership Program Union Pacific Mainline

Status Updated: 1/27/2009

Description	
Grant-funded program to improve safety along Union Pacific Railroad mainline at railroad crossings at Bowen, Davis, Center, Mesquite, and Collins. This project will install median barriers at the gates to prevent cars from maneuvering around gates that are already down.	
Project Number:	80370799
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	Jan-10
Project Completion	May-10
Current Phase	N/A
Bond Election	2003
Project Contract Information	
Project Manager	Mike Blake
Phone Number	817-459-6356
Email Address	<a href="mailto:blakel@ci.arlington.tx.us">blakel@ci.arlington.tx.us</a>
Design Firm	COA
General Contractor	N/A



Project Funding				
Funding Source	FY2003	FY2004	FY2005	FY2006
General Obligation Bonds	\$434,775.00	\$0.00	\$0.00	\$0.00
Grant Fund	\$818,960.00	\$0.00	\$0.00	\$0.00

UPRR crossing



Project Budget & Expenditures		
Current Budget:	\$1,253,735.00	
Expended to Date:	\$125,000.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
UPRR agreement complete. Plans are being revised for the roadwork to be performed by City contract. TxDOT agreements are complete. UPRR work has begun.		



# Capital Improvement Program

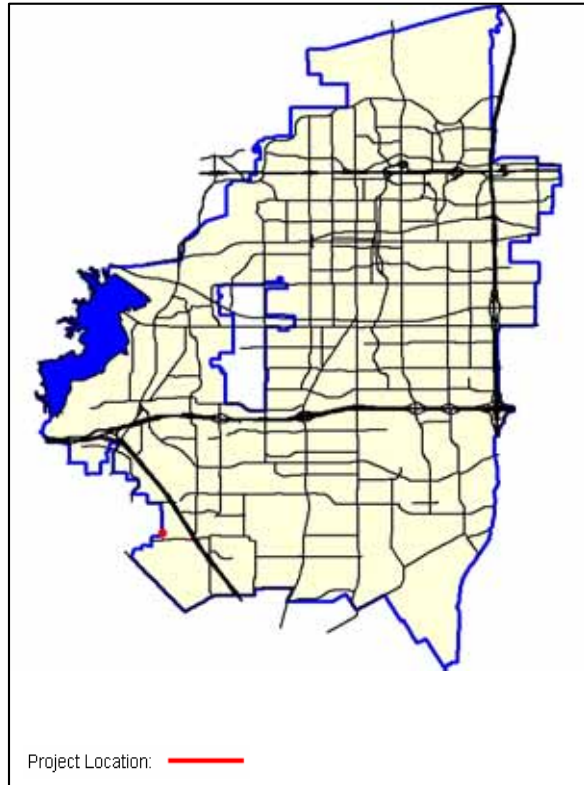
## Public Works and Transportation CIP Project Report

Capital Investment

Project: Residential Street Lighting

Status Updated: 1/27/2009

Description	
Provide for intersection or mid-block illumination for residential streets.	
Project Number:	80320799
Project Number:	NA
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	NA
Project Completion	NA
Current Phase	NA
Bond Election	1999
Project Contract Information	
Project Manager	Chris Baker
Phone Number	817-459-6357
Email Address	<a href="mailto:bakerc@ci.arlington.tx.us">bakerc@ci.arlington.tx.us</a>
Design Firm	NA
General Contractor	NA



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00

Streetlight



Project Budget & Expenditures		
Current Budget:	\$75,000.00	
Expended to Date:	\$7,630.37	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Adds to existing street lights in response to citizen requests in neighborhoods.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

Capital Investment

Project: Right-of-Way Protection

Status Updated: 10/30/2009

Description	
These funds allow for the purchase of small parcels of right-of-way for future turn lanes, installation of signal control equipment, and to eliminate view obstructions.	
Project Number:	80400799
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	N/A
Project Completion	N/A
Current Phase	N/A
Bond Election	1999/2003
Project Contract Information	
Project Manager	Keith Melton
Phone Number	817-459-6553
Email Address	<a href="mailto:meltonk@ci.arlington.tx.us">meltonk@ci.arlington.tx.us</a>
Design Firm	NA
General Contractor	NA



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds (2003)	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00
General Obligation Bonds (1999)	\$70,600.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$220,600.00	
Expended to Date:	\$18,684.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Funds used as needed for purchasing right-of-way throughout the year.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

Capital Investment

Project: Signal Controller Upgrade

Status Updated: 1/27/2009

Description	
Funds will replace 259 signal cabinets, 211 2070 controllers, and install 211 Ethernet switches at intersections throughout the City. This project will improve efficiency of operations and reduce maintenance.	
Project Number:	80290799
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	Jun-05
Project Completion	Sep-10
Current Phase	Construction
Bond Election	1999
Project Contract Information	
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	<a href="mailto:iwuchukwup@ci.arlington.tx.us">iwuchukwup@ci.arlington.tx.us</a>
Design Firm	NA
General Contractor	COA



Project Funding				
Funding Source	FY1999	FY2000	FY2001	FY2002
General Obligation Bonds	\$905,199.00	\$0.00	\$0.00	\$0.00
Grant Fund	\$0.00	\$2,049,482.00	\$0.00	\$0.00

2070 Signal Controller



Project Budget & Expenditures		
Current Budget:	\$2,954,681.00	
Expended to Date:	\$2,224,008.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Construction is in progress and TxDOT has begun inspection.		

# Capital Improvement Program

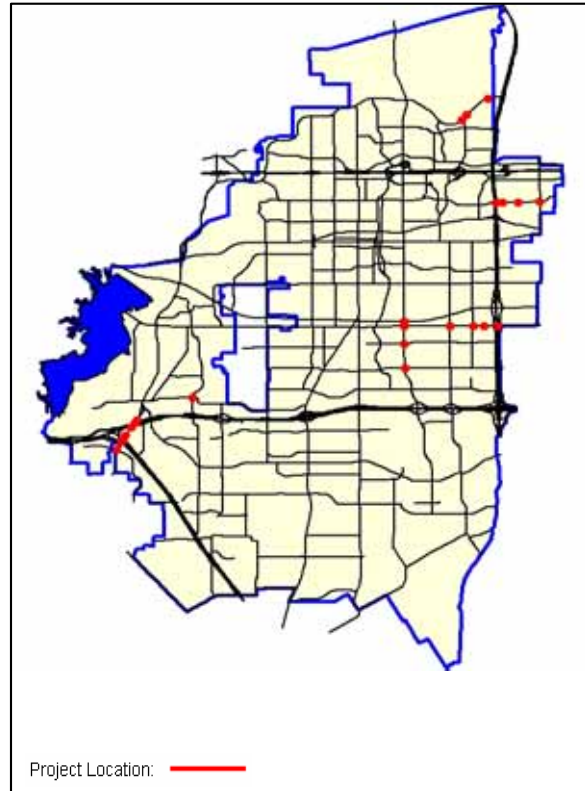
## Public Works and Transportation CIP Project Report

### Capital Investment

#### Project: Signal Rebuilds and Modifications

Status Updated: 10/30/2009

Description	
Funds would provide for rebuild and modification of traffic signals affected by street construction / capital improvement projects. The affected intersections will be Arkansas at Sherry, New York, Carter, and 360; Collins at Pioneer, Arkansas, Timberview, and Mayfield; Kelly Elliott at Pleasant Ridge; Little at Poly Webb, IH20 N & S frontages, Arborgate, US 287 N & S frontages, and Treepoint; Randol Mill at SH 360, 106th, 109th, and Great Southwest; Abram at Collins, Stadium, New York, Tom Vandergriff, and Sherry; and Division at Stadium.	
Project Number:	80340799
Project Number:	NA
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	NA
Project Completion	NA
Current Phase	NA
Bond Election	2003
Project Contract Information	
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	<a href="mailto:iwuchukwu@ci.arlington.tx.us">iwuchukwu@ci.arlington.tx.us</a>
Design Firm	NA
General Contractor	NA



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$350,000.00	\$130,000.00	\$40,000.00	\$370,000.00

Signalized intersection



Project Budget & Expenditures		
Current Budget:	\$645,000.00	
Expended to Date:	\$610,551.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$8,000.00	Life \$200,000.00
Comments		
Once construction on these roadway projects begins, the signals will then be rebuilt/modified in conjunction.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

Capital Investment

Project: Signal System Expansion and Upgrades

Status Updated: 10/30/2009

Description	
Funds would extend computer control monitoring and traffic signal control at various intersections for the purpose of reduced vehicle delays and improving air quality.	
Project Number:	80290799
Project Number:	80300799
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	Jan-08
Project Completion	Sep-10
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	<a href="mailto:iwuchukwup@ci.arlington.tx.us">iwuchukwup@ci.arlington.tx.us</a>
Design Firm	COA
General Contractor	Northeast Services, Inc.



Project Funding				
Funding Source	FY2004	FY2005	FY2006	FY2007
General Obligation Bonds	\$1,108,815.00	\$0.00	\$0.00	\$0.00
Grant Fund	\$1,173,908.00	\$0.00	\$0.00	\$0.00

Fiber Optic Cable



Project Budget & Expenditures		
Current Budget:	\$2,282,723.00	
Expended to Date:	\$1,260,000.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Design is complete and \$320,000 has been spent on design that is not included in the current budget above. Federal letter of Authorization received. Construction began January 2008.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

Capital Investment

Project: Street Light Upgrades

Status Updated: 10/30/2009

Description	
Funds would provide for parkway or median roadway illumination on various roadways.	
Project Number:	80390799
Project Number:	80490799
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	NA
Project Completion	NA
Current Phase	NA
Bond Election	2003, 2008
Project Contract Information	
Project Manager	Chris Baker
Phone Number	817-459-6357
Email Address	<a href="mailto:bakerc@ci.arlington.tx.us">bakerc@ci.arlington.tx.us</a>
Design Firm	COA
General Contractor	COA



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$280,968.62	\$785,000.00	\$175,000.00	\$0.00

### Streetlight



Project Budget & Expenditures		
Current Budget:	\$1,240,968.62	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Streetlight construction will come at the end of the roadway construction once that begins.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

Capital Investment  
Project: Traffic Calming

Status Updated: 10/30/2009

Description	
Develop policy guidelines to incorporate traffic calming techniques into existing and new developments.	
Project Number:	80450799
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	N/A
Project Completion	N/A
Current Phase	N/A
Bond Election	N/A
Project Contract Information	
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	<a href="mailto:paul.iwuchukwu@arlingtontx.gov">paul.iwuchukwu@arlingtontx.gov</a>
Design Firm	COA
General Contractor	NA



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$100,000.00	\$0.00	\$0.00	\$0.00

Traffic Circle



Project Budget & Expenditures		
Current Budget:	\$100,000.00	
Expended to Date:	\$14,200.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Working with Community Development & Planning to revise Subdivision Rules and Regulations and Design Criteria Manual. Consultant recommended roundabout for Debbie Lane & Collins St intersection, but development contract was already in place so it will not happen. Investigating candidates for neighborhood traffic calming. Because of configuration of existing neighborhood, consultant does not recommend traffic circles for Briarhill neighborhood.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

Capital Investment

Project: Traffic Monitoring Cameras

Status Updated: 10/30/2009

Description	
Install cameras at 22 selected locations to monitor traffic and incidents throughout the City.	
Project Number:	80430799
Project Number:	NA
Project Number:	NA
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	NA
Project Completion	NA
Current Phase	NA
Bond Election	2003
Project Contract Information	
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	<a href="mailto:iwuchukwu@ci.arlington.tx.us">iwuchukwu@ci.arlington.tx.us</a>
Design Firm	COA
General Contractor	COA



Project Funding				
Funding Source	FY2005	FY2006	FY2007	FY2008
General Obligation Bonds	\$400,000.00	\$0.00	\$0.00	\$0.00

Traffic Monitoring Camera



Project Budget & Expenditures		
Current Budget:	\$400,000.00	
Expended to Date:	\$99,659.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Awaiting Phase II Fiber and Signal Controller Upgrade projects to be completed. Five locations installed for IH-20 shopping corridor for efficient management of holiday traffic.		



# Capital Improvement Program

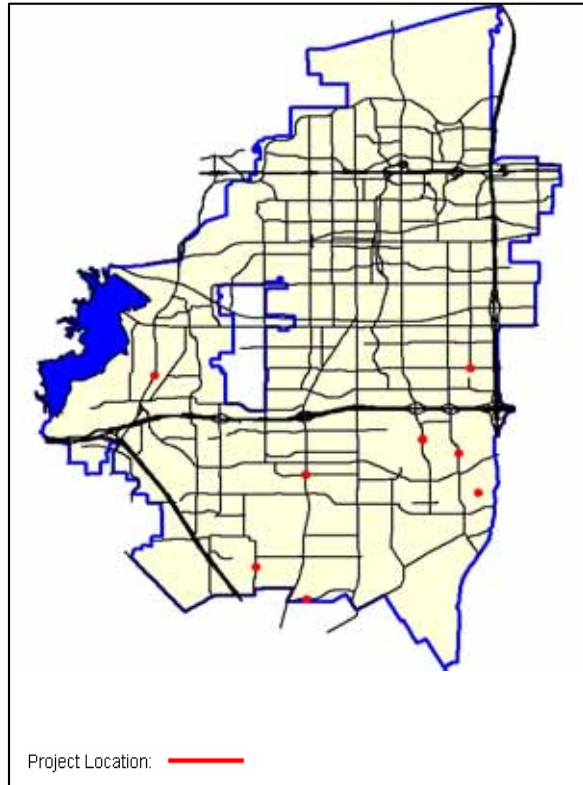
## Public Works and Transportation CIP Project Report

Capital Investment

Project: Traffic Signal Construction

Status Updated: 10/30/2009

Description	
These funds would allow for construction of new traffic signals for the purpose of improving traffic safety and traffic flow at the intersections of Mayfield/Sherry, Highbank/New York, Caplin/Collins, Calender/Russell, Turner Warnell/Walnut Creek, Nathan Lowe/Cooper, Mayfield/Green Oaks, Prescott/Sublett, Park Springs/Pleasant Ridge, Green Oaks/Shadow Ridge (Burney), and Pleasant Ridge/Kelly Perkins.	
Project Number:	80510799
Project Number:	80420799
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	Apr-06
Project Completion	Sep-10
Current Phase	Design, Construction
Bond Election	2003, 2008
Project Contract Information	
Project Manager	Paul Iwuchukwu
Phone Number	817-459-6376
Email Address	<a href="mailto:iwuchukwup@ci.arlington.tx.us">iwuchukwup@ci.arlington.tx.us</a>
Design Firm	COA
General Contractor	COA



Project Funding				
Funding Source	FY2005	FY2007	FY2008	FY2009
General Obligation Bonds	\$300,000.00	\$315,000.00	\$340,000.00	\$340,000.00

Mayfield Road at Sherry Street



Project Budget & Expenditures		
Current Budget:	\$1,295,000.00	
Expended to Date:	\$820,000.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$5,000.00	Life \$125,000.00
Comments		
Construction is complete for all intersections except Nathan Lowe/Cooper, Park Springs/Pleasant Ridge, Green Oaks/Shadow Ridge (Burney), and Pleasant Ridge/Kelly Perkins.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

Capital Investment

Project: City Hall First Floor Remodel

Status Updated: 10/30/2009

Description	
Remodel first floor of City Hall to include the lobby, map room, restrooms, Hall of Mayors, and Council Chambers. Project cost estimates are being developed to determine the scope of work prior to beginning design.	
Project Number:	PWT-0804
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Oct-09
Project Completion	Oct-10
Current Phase	Design
Bond Election	n/a
Project Contract Information	
Project Manager	Alf Bumgardner
Phone Number	817-459-6558
Email Address	<a href="mailto:Alf.Bumgardner@arlingtontx.gov">Alf.Bumgardner@arlingtontx.gov</a>
Design Firm	TBA
General Contractor	TBA



Project Funding				
Funding Source	FY 2009	FY 2010	FY 2011	FY 2012

Rendering of conceptual design



Project Budget & Expenditures		
Current Budget:	\$2,800,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		

# Capital Improvement Program

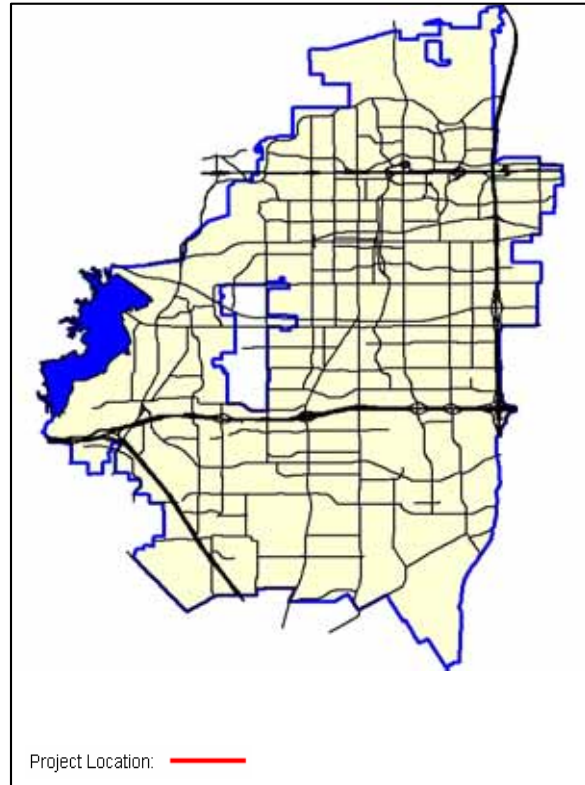
## Public Works and Transportation CIP Project Report

Capital Investment

Project: Abram (SH360 to City Limit) ST09-08

Status Updated: 10/30/2009

Description	
This project will rebuild and widen the existing major arterial from four lanes to six lanes.	
Project Number:	65230698
Project Number:	65230699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jun-12
Project Completion	Dec-13
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Keith Brooks
Phone Number	817-459-6535
Email Address	<a href="mailto:keith.brooks@arlingtontx.gov">keith.brooks@arlingtontx.gov</a>
Design Firm	Schricket Rollins
General Contractor	TBD



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$450,000.00	\$0.00	\$0.00	\$0.00
Other Street Funds	\$572,060.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$9,941,000.00	
Expended to Date:	\$99,236.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$18,812.00	Life \$564,353.00
Comments		
Design contract was authorized by City Council on 3/24/2009. This project has received funding from the Tarrant County Transportation Bond Program.		

# Capital Improvement Program

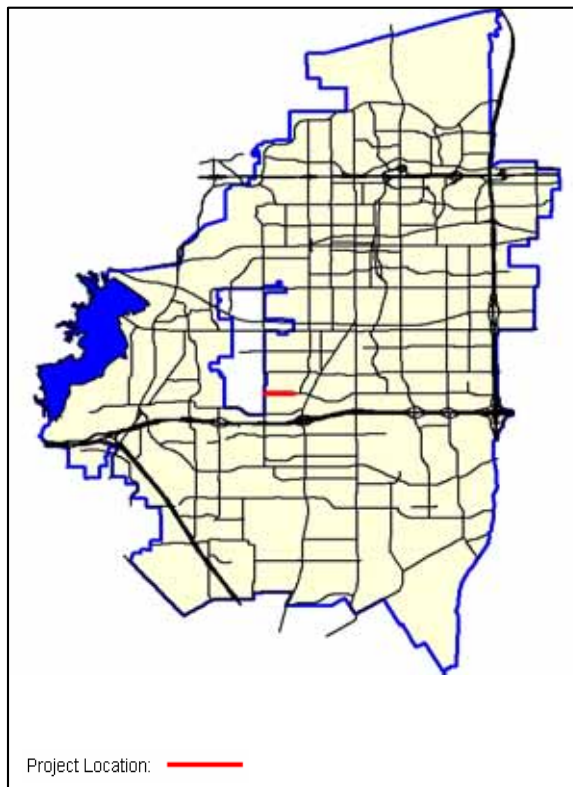
## Public Works and Transportation CIP Project Report

### Capital Investment

#### Project: Arbrook and Melear Drainage ST90-16

Status Updated: 10/30/2009

Description	
This project will upsize existing culverts in Arbrook and Melear and construct channel improvements to alleviate residential flooding. This project was originally a street improvement project; but funds beyond those necessary for the drainage improvements are proposed to be reallocated to other projects around the city.	
Project Number:	64810699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jun-10
Project Completion	Jun-11
Current Phase	Design
Bond Election	2003
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	<a href="mailto:daniel.burnham@arlingtontx.gov">daniel.burnham@arlingtontx.gov</a>
Design Firm	Jerry Parche Consulting Engine
General Contractor	N/A



Project Funding				
Funding Source	FY2005	FY2007	FY2008	FY2009
General Obligation Bonds	\$175,000.00	\$280,000.00	\$0.00	\$0.00

Arbrook Blvd (Bowen Rd to Melear Dr)



Project Budget & Expenditures		
Current Budget:	\$2,355,000.00	
Expended to Date:	\$396,522.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$6,368.00	\$191,032.00
Comments		
Funding for FY 2005 (Design), FY 2007 (ROW) & FY 2010 (Const) approved in 2003 Bond Election. Funding for FY 2010 is contingent upon approval of Capital Budget.		

# Capital Improvement Program

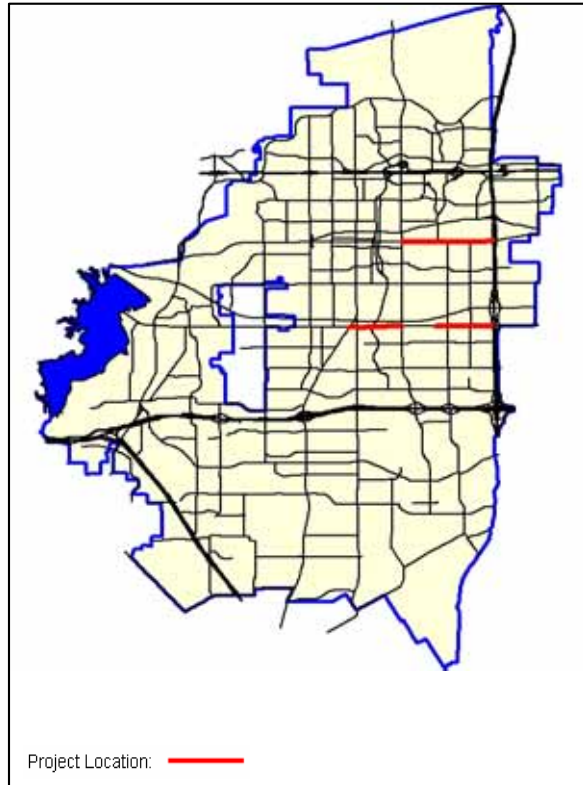
## Public Works and Transportation CIP Project Report

### Capital Investment

Project: 2007 Arterial and Collector Rebuild/Abram Street ST07-01

Status Updated: 10/30/2009

Description	
Would rebuild major collector and arterial streets that have deteriorated beyond general maintenance and are not funded by the sales tax for street maintenance. This sheet is for Abram Street from SH360 to Collins Street.	
Project Number:	64980699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Dec-11
Project Completion	Jun-13
Current Phase	Design
Bond Election	2003
Project Contract Information	
Project Manager	Stu Bauman
Phone Number	817-459-6577
Email Address	<a href="mailto:stu.bauman@arlingtontx.gov">stu.bauman@arlingtontx.gov</a>
Design Firm	Wier and Associates
General Contractor	



Project Funding				
Funding Source	FY2007	FY2009	FY2010	FY2011
General Obligation Bonds	\$3,600,000.00	\$3,800,000.00	\$0.00	\$0.00

Abram St (Collins St. to SH360)



Project Budget & Expenditures		
Current Budget:	\$11,000,000.00	
Expended to Date:	\$415,076.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	<b>Avg. Annual</b> \$34,174.00	<b>Life</b> \$1,025,220.00
Comments		
A total of \$3.6M was allocated for Arterial Rebuilds in the 2007 Capital Budget. Funds are designated for the design of Abram Street from Collins to SH360 (\$1M) and additional construction funding for the Arkansas Lane projects (\$2.6M). Information on this sheet is for Abram St (Collins to SH360). \$2.6M has been transferred to 64860699. \$3.8M in 2009 for ROW acquisition.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

### Capital Investment

Project: Arterial Rebuild: Arkansas Lane: Cooper to Collins ST05-07

Status Updated: 10/30/2009

Description	
Would rebuild major collector and arterial streets that have deteriorated beyond general maintenance and are not funded by the sales tax for street maintenance. This project is funded from 2006, 2007 Arterial and Collector Rebuild funds.	
Project Number:	64860699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Sep-08
Project Completion	Dec-09
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	<a href="mailto:daniel.burnham@arlingtontx.gov">daniel.burnham@arlingtontx.gov</a>
Design Firm	Schrickel Rollins and Associates
General Contractor	McMahon Contractors



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$2,600,000.00	\$2,600,000.00	\$0.00	\$0.00

Arkansas Lane: Cooper Street to Collins Street



Project Budget & Expenditures		
Current Budget:	\$4,400,000.00	
Expended to Date:	\$3,153,202.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	<b>Avg. Annual</b> \$17,425.00	<b>Life</b> \$522,750.00
Comments		
Expenditures for design include Arkansas Lane from Browning to SH360, ST02-07. Construction will be bid as separate projects. Additional funding from 2007 Arterial Rebuilds (\$2.6M) to account for construction cost increases. Construction contract awarded by Council on September 2, 2008. Construction began on September 29, 2008.		

# Capital Improvement Program

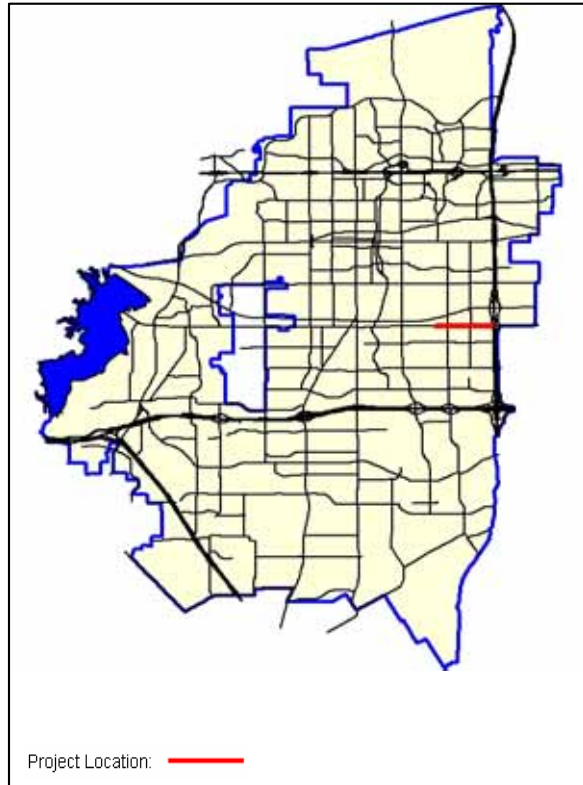
## Public Works and Transportation CIP Project Report

Capital Investment

Project: Arkansas Ln (Browning Dr to SH 360) ST02-06

Status Updated: 10/30/2009

Description	
Rebuild existing four lane divided arterial. This project is funded from 2002, 2003, and 2004 Arterial and Collector Rebuild funds.	
Project Number:	80440799
Project Number:	65320698
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jan-10
Project Completion	Jun-11
Current Phase	Design
Bond Election	1999/2008
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	<a href="mailto:daniel.burnham@arlingtontx.gov">daniel.burnham@arlingtontx.gov</a>
Design Firm	Schrickel, Rollins & Associates
General Contractor	TBD



Project Funding				
Funding Source	FY2002	FY2003	FY2004	FY2009
General Obligation Bonds	\$500,000.00	\$510,000.00	\$1,000,000.00	\$4,440,000.00
General Obligation Bonds	\$0.00	\$0.00	\$0.00	\$70,000.00

Arkansas Ln (Browning to SH 360)

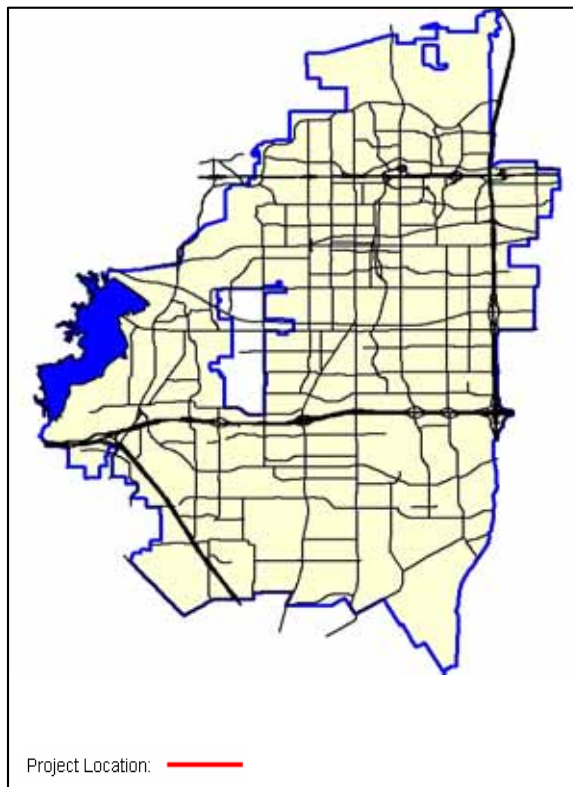


Project Budget & Expenditures		
Current Budget:	\$6,520,000.00	
Expended to Date:	\$844.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$21,339.00	Life \$640,159.00
Comments		
Design expenditures tracked under Arkansas Lane, Cooper to Collins, ST05-07. Projects will be bid under separate construction contracts.		

# Capital Improvement Program

**Public Works and Transportation CIP Project Report**  
 Capital Investment  
 Project: Arterial Rebuild (Park Row- SH360 to City Limits) ST09-10  
 Status Updated: 10/30/2009

Description	
This funding allows for the rebuilding of major arterial and collector streets that have deteriorated	
Project Number:	65250698
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	July, 2010
Project Completion	October, 2011
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Stu Bauman
Phone Number	817-459-6577
Email Address	<a href="mailto:stu.bauman@arlingtontx.gov">stu.bauman@arlingtontx.gov</a>
Design Firm	Freese & Nichols
General Contractor	n/a



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$545,000.00	\$0.00	\$0.00	\$0.00



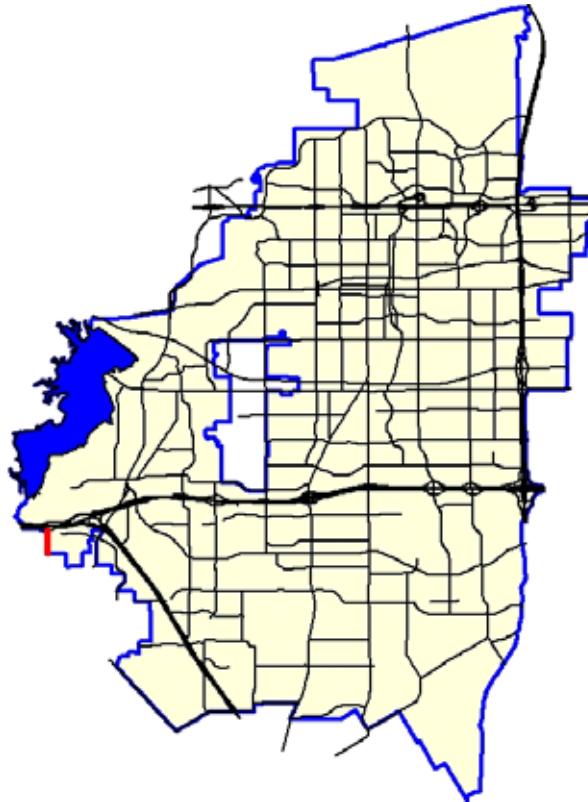
Project Budget & Expenditures		
Current Budget:	\$5,125,000.00	
Expended to Date:	\$76,744.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	<b>Avg. Annual</b> \$12,351.00	<b>Life</b> \$370,558.00
Comments		
Design contract awarded by Council on June 9, 2009. Funding for construction will need to be included in the 2010 Capital Budget for this project to progress.		



# Capital Improvement Program

**Public Works and Transportation CIP Project Report**  
 Capital Investment  
 Project: Bowman Springs Rd (IH20 to City Limits) ST09-03  
 Status Updated: 10/30/2009

Description	
This project will reconstruct and widen Bowman Springs Road from IH20 to the Kennedale City Limits as a minor arterial.	
Project Number:	65190698
Project Number:	65190699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jan-11
Project Completion	Mar-12
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Mindy Carmichael
Phone Number	817-459-6552
Email Address	<a href="mailto:mindy.carmichael@arlingtontx.gov">mindy.carmichael@arlingtontx.gov</a>
Design Firm	Teaque Nall and Perkins
General Contractor	n/a



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$0.00	\$175,000.00	\$0.00	\$0.00
Other Street Funds	\$0.00	\$250,000.00	\$0.00	\$0.00

Bowman Springs Rd Realignment & New Bridge

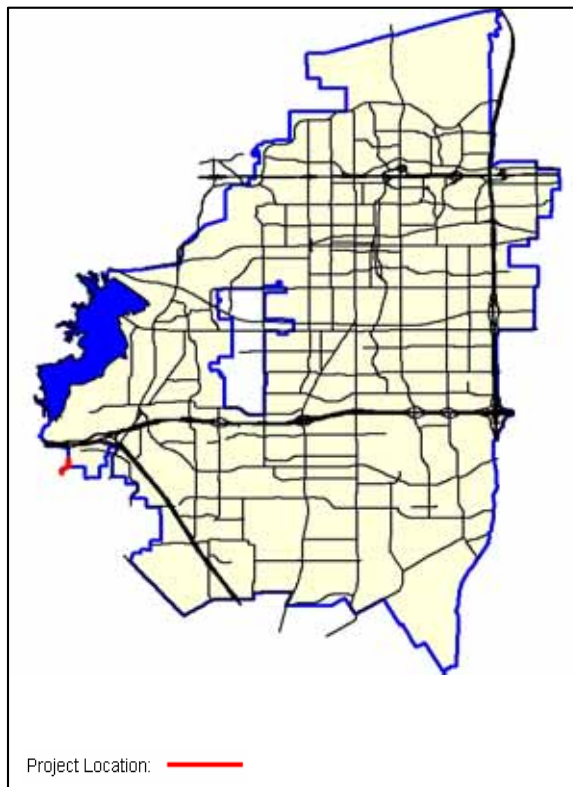


Project Budget & Expenditures		
Current Budget:	\$3,760,000.00	
Expended to Date:	\$84,609.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$6,950.00	\$208,334.00
Comments		
Design contract was authorized by City Council on 3/24/2009. This project has received funding from the Tarrant County Transportation Bond Program.		

# Capital Improvement Program

**Public Works and Transportation CIP Project Report**  
 Capital Investment  
 Project: Bowman Springs Rd Realignment & Bridge ST99-16  
 Status Updated: 10/30/2009

Description	
Local share for realignment of roadway including reconstruction of bridge. This is a Texas Department of Transportation (TxDOT) project with participation from the City of Arlington and the City of Kennedale.	
Project Number:	64780699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	Design
Bond Election	2003/2008
Project Contract Information	
Project Manager	Jill House
Phone Number	817-459-6560
Email Address	<a href="mailto:jill.house@arlingtontx.gov">jill.house@arlingtontx.gov</a>
Design Firm	Parsons Brinckerhoff Quade &
General Contractor	TBD



Project Funding				
Funding Source	FY2005	FY2009	FY2010	FY2011
General Obligation Bonds	\$250,000.00	\$0.00	\$0.00	\$0.00

Bowman Springs Rd Realignment & New Bridge



Project Budget & Expenditures		
Current Budget:	\$250,000.00	
Expended to Date:	\$250,000.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	<b>Avg. Annual</b>	<b>Life</b>
	\$0.00	\$0.00
Comments		
Funding for FY 2005 was approved in 2003 Bond Election and represents City's maximum contribution to the project. Construction contract will be administered by TxDOT. Project was on hold because design contract administered by TxDOT has expired. TxDOT has since negotiated a new design contract with PB America's.		

# Capital Improvement Program

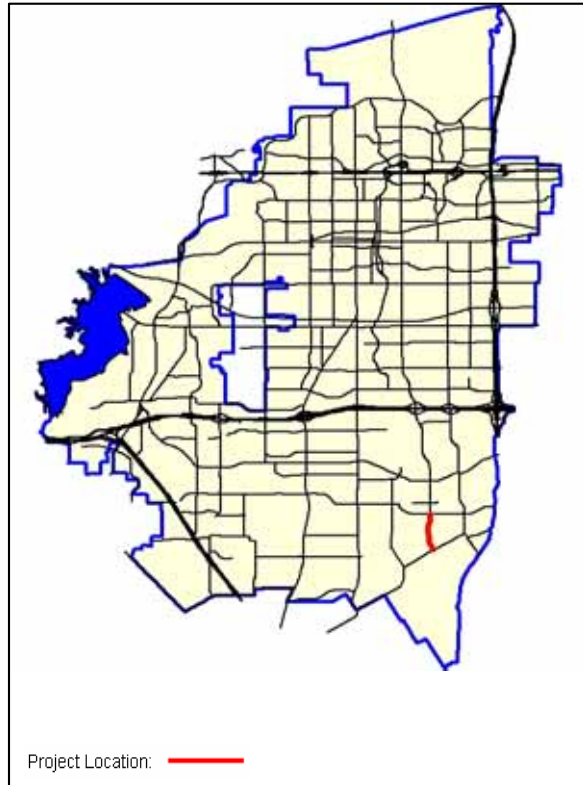
## Public Works and Transportation CIP Project Report

### Capital Investment

Project: Collins St (Southeast Parkway to Mansfield Webb Rd) ST99-07

Status Updated: 10/30/2009

Description	
This project will extend S. Collins Street southward to serve the growing southeast Arlington area. This project consist of constructing one half of a future six lane boulevard section and two bridges over major creeks. This project also includes a portion of S. Collins St south of Mansfield Webb Rd to Ballweg Rd. Additional funding is anticipated from Tarrant County to complete Collins to the south into Mansfield.	
Project Number:	64670699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Mar-10
Project Completion	Oct-11
Current Phase	Right of Way
Bond Election	1999
Project Contract Information	
Project Manager	Andrea Ruales
Phone Number	817-459-6368
Email Address	<a href="mailto:andrea.ruales@arlingtontx.gov">andrea.ruales@arlingtontx.gov</a>
Design Firm	Halff and Associates, Inc.
General Contractor	n/a



Project Funding				
Funding Source	FY2003	FY2007	FY2008	FY2009
General Obligation Bonds	\$370,000.00	\$400,000.00	\$6,830,000.00	\$0.00

S. Collins St (Southeast Pkwy to Mansfield Webb Rd)



Project Budget & Expenditures		
Current Budget:	\$8,500,000.00	
Expended to Date:	\$706,290.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	<b>Avg. Annual</b> \$15,435.00	<b>Life</b> \$463,042.00
Comments		
Funding for design was elected in 1999 Bond Election and sold in FY 2003. Funding for ROW was approved in FY 2007 Budget. Construction was approved in 2003 Bond Election. This project has received Tarrant County Transportation Bond funding. A design contract amendment was approved by Council on 7/24/07 to include the southern portion into		

# Capital Improvement Program

**Public Works and Transportation CIP Project Report**  
 Capital Investment  
 Project: Developer Participation Projects (1999 Bond Election) ST00-31  
 Status Updated: 10/30/2009

Description	
City participation in roadways and drainage constructed with developments.	
Project Number:	64570699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	1999
Project Contract Information	
Project Manager	Jill R. House
Phone Number	817-459-6560
Email Address	<a href="mailto:jill.house@arlingtontx.gov">jill.house@arlingtontx.gov</a>
Design Firm	NA
General Contractor	NA



Project Funding				
Funding Source	FY2001	FY2002	FY2003	FY2004
General Obligation Bonds	\$1,000,000.00	\$0.00	\$0.00	\$0.00

Collins St. at Debbie Lane (Harris Crossing)



Project Budget & Expenditures		
Current Budget:	\$1,000,000.00	
Expended to Date:	\$856,618.26	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	<b>Avg. Annual</b>	<b>Life</b>
	\$0.00	\$0.00
Comments		
Portion of the funding (\$642,245) was used for the IH 30 geometric layout, for drainage Improvements by Coldwater Creek development, for Collins St by Harris Crossing development, and for drainage analysis on Rush Creek Tributary. An additional \$234,571 was transferred to pay Siemens Impact Fees.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

Capital Investment

Project: Developer Participation Projects (2003 Bond Election) ST05-05

Status Updated: 10/30/2009

Description	
City participation in roadways and drainage constructed with developments.	
Project Number:	64830699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	2003
Project Contract Information	
Project Manager	Jill R. House
Phone Number	817-459-6560
Email Address	<a href="mailto:jill.house@arlingtontx.gov">jill.house@arlingtontx.gov</a>
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2005	FY2006	FY2007	FY2008
General Obligation Bonds	\$400,000.00	\$500,000.00	\$550,000.00	\$250,000.00

Collins Street at Debbie Lane (Harris Crossing)



Project Budget & Expenditures		
Current Budget:	\$1,700,000.00	
Expended to Date:	\$536,742.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Payments have been made to Harris Crossing and Arlington Memorial Hospital. A portion of the remainder of the funding is committed to Harris Crossing. Also, \$430,000 is committed to Arlington Commerce Center and \$80,000 is committed to Forum 303 Improvements.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

Capital Investment

Project: 2009 Direct Project Management ST09-02

Status Updated: 10/30/2009

Description	
These funds provide engineering, inspection and survey services necessary for the implementation of street bond projects. Without proposed authorization, department would not be able to implement capital street program.	
Project Number:	65300698
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	n/a
Bond Election	2003
Project Contract Information	
Project Manager	Jill House
Phone Number	817-459-6560
Email Address	<a href="mailto:jill.house@arlingtontx.gov">jill.house@arlingtontx.gov</a>
Design Firm	n/a
General Contractor	n/a



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$1,500,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$1,500,000.00	
Expended to Date:	\$1,026,318.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
General fund reimbursement scheduled for October 2009		

# Capital Improvement Program

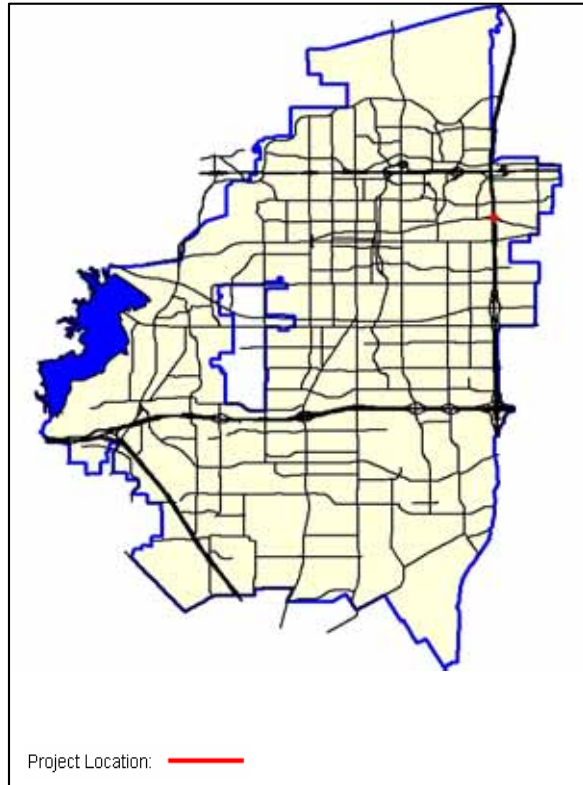
## Public Works and Transportation CIP Project Report

Capital Investment

Project: Division/SH360 Design\*\* ST06-01

Status Updated: 10/30/2009

Description	
Provide local funding for the design of interchange improvements at Division/SH360 to eliminate the current bottleneck.	
Project Number:	64870699
Project Number:	65120699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Mar-09
Project Completion	Jan-11
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Keith Brooks
Phone Number	817-459-6535
Email Address	<a href="mailto:keith.brooks@arlingtontx.gov">keith.brooks@arlingtontx.gov</a>
Design Firm	Half and Associates, Inc.
General Contractor	W. W. Webber



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
Certificates of Obligation	\$5,000,000.00	\$0.00	\$0.00	\$0.00
Other Street Funds	\$100,000.00	\$0.00	\$0.00	\$0.00

SH360 @ Division



Project Budget & Expenditures		
Current Budget:	\$5,100,000.00	
Expended to Date:	\$4,717,544.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
City of Arlington provided design plans to TxDOT. Construction contract being administered by TxDOT. Bids opened February 7, 2008. Utility relocations have caused delays.		

# Capital Improvement Program

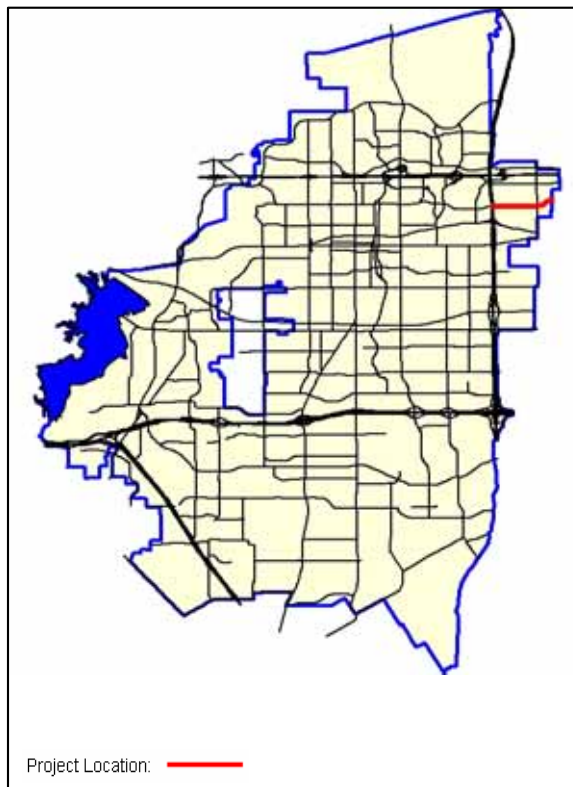
## Public Works and Transportation CIP Project Report

Capital Investment

Project: GSWID Street Improvements\*\* ST05-03

Status Updated: 10/30/2009

Description	
These funds have been designated for reconstruction and widening of Randol Mill Road from SH360 to the City Limits. This project was selected based on input from GSWID focus group.	
Project Number:	64800699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jul-08
Project Completion	Aug-09
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Stu Bauman
Phone Number	817-459-6577
Email Address	<a href="mailto:stu.bauman@arlingtontx.gov">stu.bauman@arlingtontx.gov</a>
Design Firm	HDR Engineering, Inc.
General Contractor	Tiseo Construction



Project Funding				
Funding Source	FY2005	FY2006	FY2008	FY2009
General Obligation Bonds	\$1,100,000.00	\$2,675,000.00	\$2,242,000.00	\$0.00

Randol Mill Road in GSWID



Project Budget & Expenditures		
Current Budget:	\$6,900,000.00	
Expended to Date:	\$5,699,399.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	<b>Avg. Annual</b> \$21,800.00	<b>Life</b> \$654,000.00
Comments		
This project has received Tarrant County Transportation Bond funding. Construction is substantially complete. Currently working on completing streetlights, railroad crossing signalization, and punch list items.		



# Capital Improvement Program

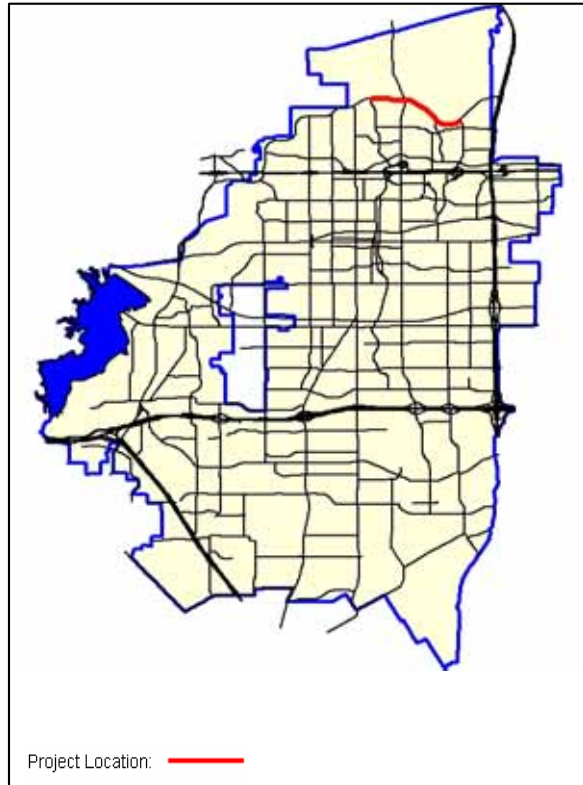
## Public Works and Transportation CIP Project Report

### Capital Investment

Project: Green Oaks Blvd 5th & 6th Lanes (Lincoln to Ballpark Way) ST99-09

Status Updated: 10/30/2009

Description	
Widen Green Oaks Boulevard from a four lane divided roadway to a six lane divided boulevard. The additional lanes will be taken from the existing median. The Collins Street intersection will be also be reconstructed with this project.	
Project Number:	64600699
Project Number:	65260699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Sep-09
Project Completion	Nov-10
Current Phase	Construction
Bond Election	1999
Project Contract Information	
Project Manager	Andrea Ruales
Phone Number	817-459-6368
Email Address	<a href="mailto:andrea.ruales@arlingtontx.gov">andrea.ruales@arlingtontx.gov</a>
Design Firm	HNTB
General Contractor	LH Lacy



Project Funding				
Funding Source	FY2002	FY2009	FY2010	FY2011
Other Street Funds	\$0.00	\$1,410,000.00	\$0.00	\$0.00
General Obligation Bonds	\$190,000.00	\$2,800,000.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$4,400,000.00	
Expended to Date:	\$355,386.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$9,000.00	Life \$270,000.00
Comments		
This project has Tarrant County participation. Construction contract is scheduled for Council authorization on 11/17/2009.		

# Capital Improvement Program

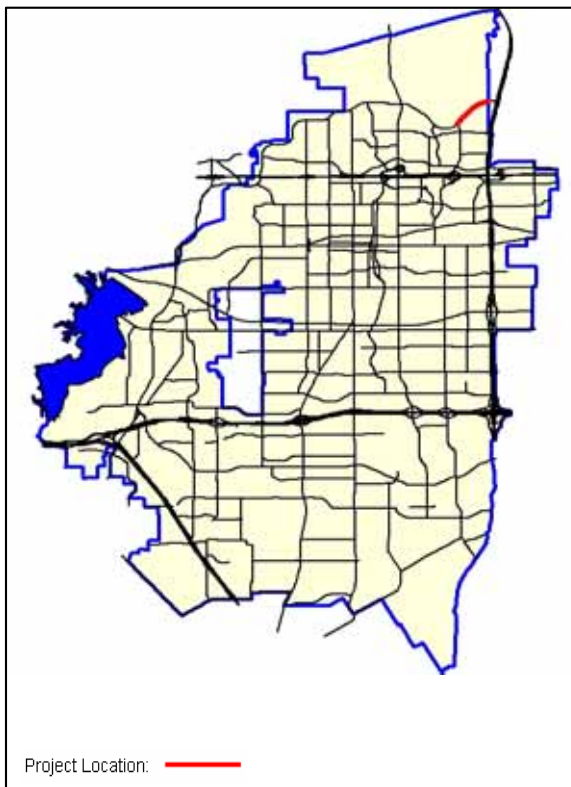
## Public Works and Transportation CIP Project Report

### Capital Investment

Project: Green Oaks Blvd (Ballpark Way to SH 360) 5th & 6th Lanes ST99-10

Status Updated: 10/30/2009

Description	
Reconstruct and widen Green Oaks Boulevard from a four lane divided roadway to a six lane divided boulevard. The additional lanes will be taken from the existing median.	
Project Number:	64610699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jun-08
Project Completion	Dec-09
Current Phase	Construction
Bond Election	1999
Project Contract Information	
Project Manager	Andrea Ruales
Phone Number	817-459-6368
Email Address	<a href="mailto:andrea.ruales@arlingtontx.gov">andrea.ruales@arlingtontx.gov</a>
Design Firm	Wier & Associates, Inc.
General Contractor	JLB Contracting



Project Funding				
Funding Source	FY2002	FY2008	FY2009	FY2010
General Obligation Bonds	\$325,000.00	\$4,900,680.00	\$0.00	\$0.00

Green Oaks Blvd (Ballpark Way to SH 360) 5th & 6th Lanes



Project Budget & Expenditures		
Current Budget:	\$5,225,680.00	
Expended to Date:	\$4,462,981.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	<b>Avg. Annual</b> \$31,315.00	<b>Life</b> \$939,453.00
Comments		
Funding for design was approved in FY 2002. Funding for ROW & Const were approved in the 1999 Bond Election and 2008 Capital Budget. This project has received Tarrant County Transportation Bond funding. Construction contract awarded by Council on August 5, 2008. Construction began on September 1, 2008.		

# Capital Improvement Program

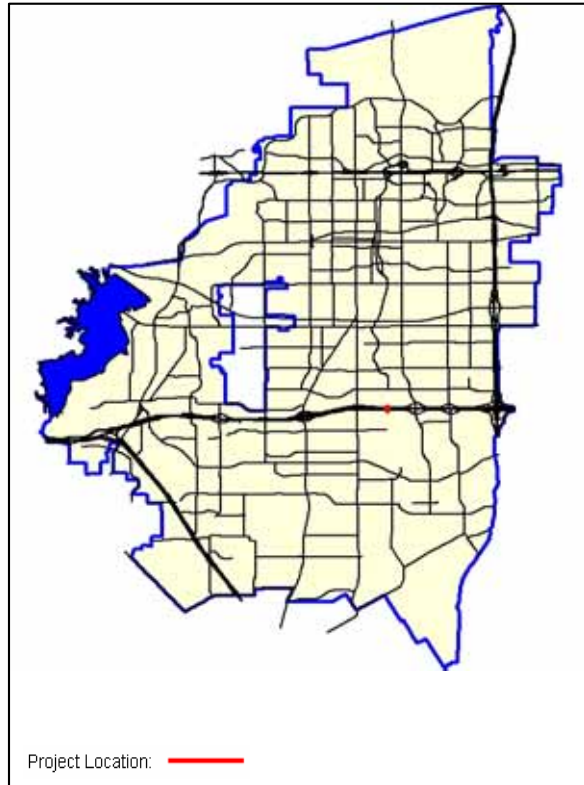
## Public Works and Transportation CIP Project Report

Capital Investment

Project: IH20 / Center St Bridge ST07-08

Status Updated: 10/30/2009

Description	
Design of Center Street Bridge over IH20.	
Project Number:	65050698
Project Number:	65050699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	Design
Bond Election	n/a
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	<a href="mailto:bob.watson@arlingtontx.gov">bob.watson@arlingtontx.gov</a>
Design Firm	AECOM
General Contractor	n/a



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Fund	\$750,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$243,791.00	\$0.00	\$0.00	\$0.00

Center Street Bridge @ IH20



Project Budget & Expenditures		
Current Budget:	\$755,991.00	
Expended to Date:	\$476,507.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
ROW and Construction funding will need to be secured for this project to move forward.		

# Capital Improvement Program

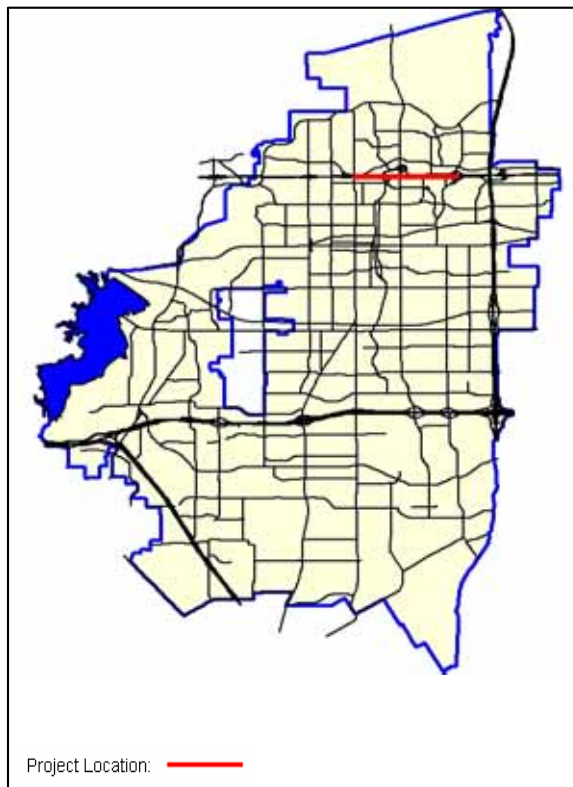
## Public Works and Transportation CIP Project Report

Capital Investment

Project: IH30 Three Bridges Project ST01-02

Status Updated: 10/30/2009

Description	
Provide local funds for the design and right-of-way acquisition for freeway improvements along IH 30 to include bridges at Collins St., Center St. and Baird Farm Rd. to improve safety and access to many Arlington attractions.	
Project Number:	64460698
Project Number:	64460699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jun-07
Project Completion	Oct-10
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Keith Brooks
Phone Number	817-459-6535
Email Address	<a href="mailto:keith.brooks@arlingtontx.gov">keith.brooks@arlingtontx.gov</a>
Design Firm	Graham Assoc. and Schrickel,
General Contractor	Zachary (Ph 1) & Webber (Ph



Project Funding				
Funding Source	FY2005	FY2006	FY2007	FY2008
Certificates of Obligation	\$0.00	\$0.00	\$3,400,000.00	\$2,500,000.00
General Obligation Bonds	\$3,135,000.00	\$3,231,000.00	\$0.00	\$0.00
TIRZ Funds	\$0.00	\$0.00	\$0.00	\$4,102,178.00

IH 30 Three Bridges Project



Project Budget & Expenditures		
Current Budget:	\$16,000,000.00	
Expended to Date:	\$15,660,081.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
TIRZ funding applied to reimbursement of expenditures (\$4,102,178). Construction contract let by TxDOT in phases beginning 1/07. First phase includes construction of Center Street Bridge and is 100% complete. Phase 2 let by TxDOT in August, 2008 and is 50% complete. Entire project is estimated to be completed in Fall 2010.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

Capital Investment

Project: Irrigation Contract ST09-11

Status Updated: 10/30/2009

Description	
Annual contract to repair damaged irrigation during construction of capital street projects.	
Project Number:	65280698
Project Number:	NA
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	Sep-09
Project Completion	Sep-10
Current Phase	NA
Bond Election	2008
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	<a href="mailto:daniel.burnham@arlingtontx.gov">daniel.burnham@arlingtontx.gov</a>
Design Firm	NA
General Contractor	NA



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$110,000.00	\$0.00	\$0.00	\$0.00

Annual Irrigation Contract



Project Budget & Expenditures		
Current Budget:	\$72,635.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		

# Capital Improvement Program

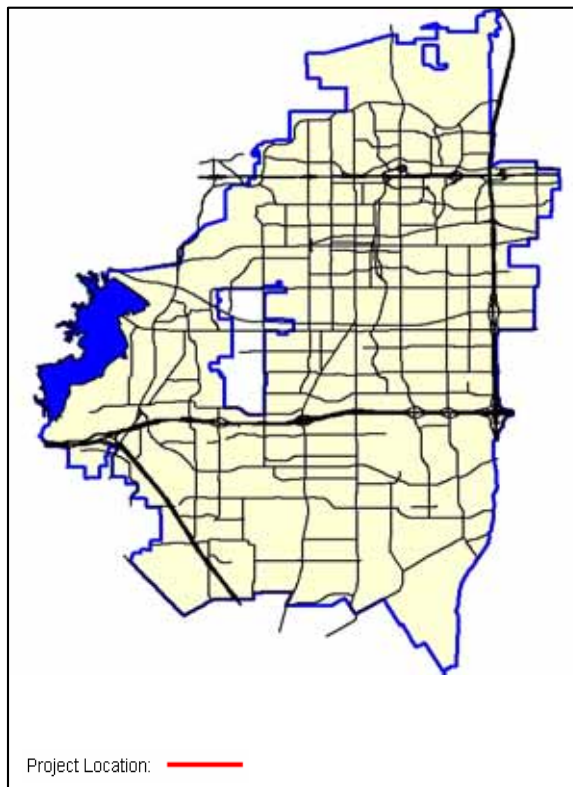
## Public Works and Transportation CIP Project Report

Capital Investment

Project: Lamar (Collins to Ballpark Way) ST09-05

Status Updated: 10/30/2009

Description	
This project will rebuild and widen Lamar Blvd. between Collins St and Ballpark Way from four lanes to six lanes	
Project Number:	65200698
Project Number:	65200699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Apr-13
Project Completion	Oct-14
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	<a href="mailto:daniel.burnham@arlingtontx.gov">daniel.burnham@arlingtontx.gov</a>
Design Firm	Halff Associates
General Contractor	TBD



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$695,000.00	\$0.00	\$0.00	\$0.00
Other Street Funds	\$600,000.00	\$0.00	\$0.00	\$0.00

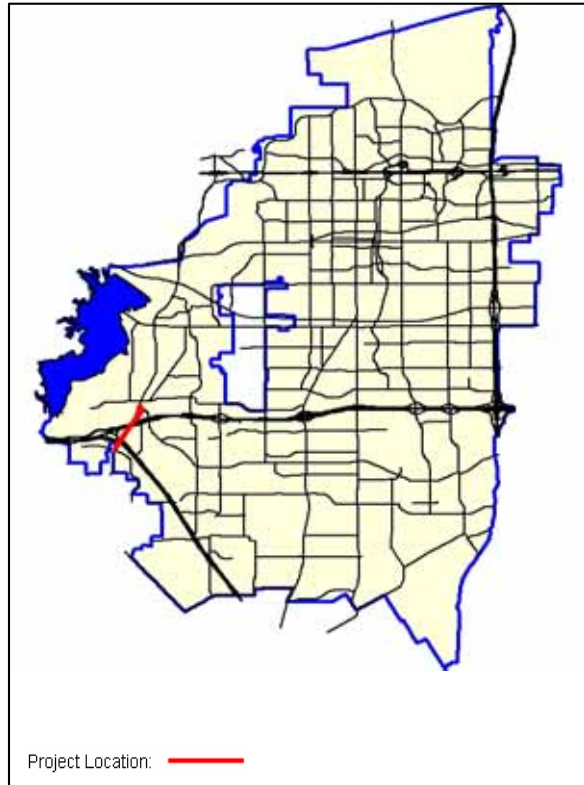


Project Budget & Expenditures		
Current Budget:	\$8,757,000.00	
Expended to Date:	\$11,880.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$25,401.00	\$762,042.00
Comments		
Design contract was authorized by City Council on 3/24/2009. This project has received funding from the Tarrant County Transportation Bond Program.		

# Capital Improvement Program

**Public Works and Transportation CIP Project Report**  
 Capital Investment  
 Project: Little Road (Green Oaks to Treepoint)\*\* ST04-02  
 Status Updated: 10/30/2009

Description	
Construction of two additional lanes to make this portion of Little Road a six-lane divided arterial. Project will include proposed Wal Mart improvements. Wal Mart reimbursement received 4/08.	
Project Number:	64700699
Project Number:	64700698
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	May-07
Project Completion	May-08
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Keith Brooks
Phone Number	817-459-6535
Email Address	<a href="mailto:keith.brooks@arlingtontx.gov">keith.brooks@arlingtontx.gov</a>
Design Firm	HNTB Corporation
General Contractor	McMahon Contracting



Project Funding				
Funding Source	FY2004	FY2006	FY2007	FY2008
General Obligation Bonds	\$140,000.00	\$1,660,000.00	\$436,901.98	\$0.00
Other Street Funds	\$0.00	\$0.00	\$167,336.00	\$0.00

Little Road at US287



Project Budget & Expenditures		
Current Budget:	\$2,404,237.98	
Expended to Date:	\$2,404,237.98	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$7,500.00	Life \$225,000.00
Comments		
Project is complete.		

# Capital Improvement Program

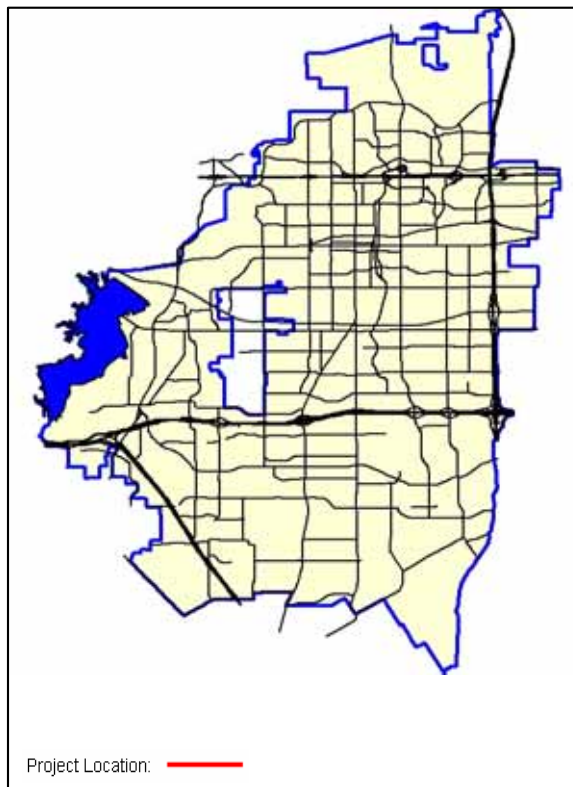
## Public Works and Transportation CIP Project Report

Capital Investment

Project: Mansfield/Webb Silo Intersection ST07-09

Status Updated: 10/30/2009

Description	
Intersection realignment and signal installation to improve safety. This project will be funded by the Federal Hazard Elimination Program administered by TxDOT. The city will provide local match.	
Project Number:	65270698
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Sep-09
Project Completion	Mar-10
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	<a href="mailto:daniel.burnham@arlingtontx.gov">daniel.burnham@arlingtontx.gov</a>
Design Firm	Walter P Moore
General Contractor	O. Trevino



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$380,000.00	\$0.00	\$0.00	\$0.00



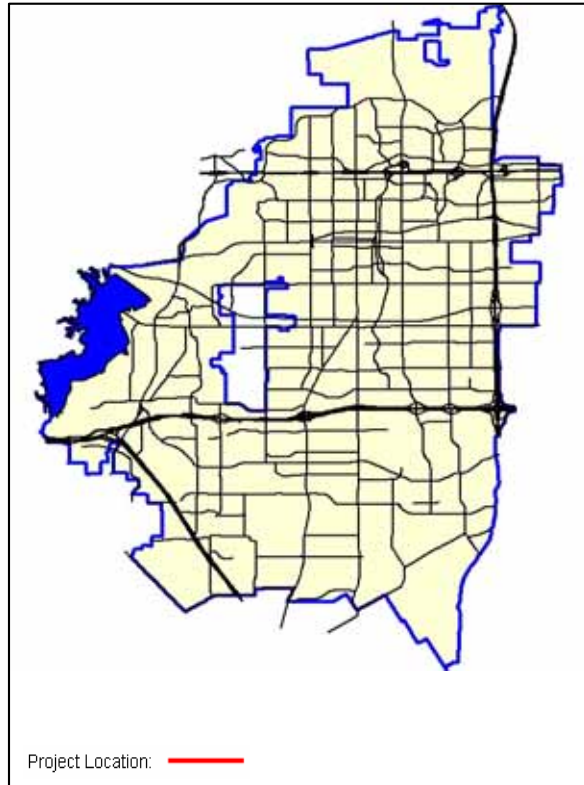
Project Budget & Expenditures		
Current Budget:	\$380,000.00	
Expended to Date:	\$263,421.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		



# Capital Improvement Program

**Public Works and Transportation CIP Project Report**  
 Capital Investment  
 Project: Matlock 5th/6th Lanes (Mayfield to Bardin) ST09-06  
 Status Updated: 10/30/2009

Description	
This project provides design and construction to widen an existing four lane divided roadway to six lanes within the existing median. In addition, intersection improvements at Mayfield Road will also be designed and constructed with this project.	
Project Number:	65210698
Project Number:	65210699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	TBD
Phone Number	n/a
Email Address	<a href="#">n/a</a>
Design Firm	TBD
General Contractor	TBD



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$250,000.00	\$0.00	\$0.00	\$0.00
Other Street Funds	\$300,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$3,687,000.00	
Expended to Date:	\$89,245.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$9,417.00	\$282,521.00
Comments		
Design contract was authorized by City Council on 3/24/2009. This project has received funding from the Tarrant County Transportation Bond Program.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

Capital Investment

Project: Median Arts Project ST06-02

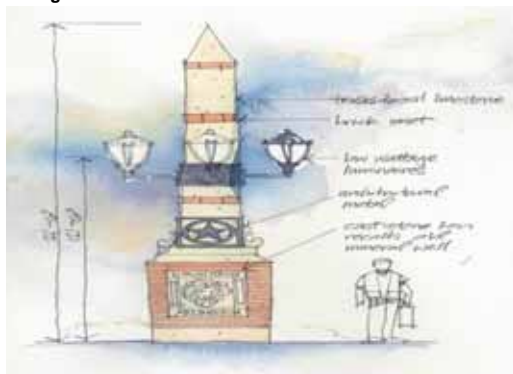
Status Updated: 10/30/2009

Description	
Provide for the design of entry monuments at 6 locations around the city. The 6 locations are: Division St near SH 360; NE Green Oaks Blvd near the east City Limits; Lamar Blvd near Ballpark Way; S Collins St near Southeast Parkway; E. Randol Mill Rd at Great Southwest Industrial District; and Little Rd near IH 20. Monuments will be constructed as part of each street improvement project.	
Project Number:	64880699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	Design
Bond Election	n/a
Project Contract Information	
Project Manager	Jenette Hull
Phone Number	817-459-6579
Email Address	<a href="mailto:jenette.hull@arlingtontx.gov">jenette.hull@arlingtontx.gov</a>
Design Firm	Schrickel, Rollins & Associates
General Contractor	n/a



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$50,250.00	\$68,000.00	\$0.00	\$0.00

Arlington Obelisk at Center Street



Project Budget & Expenditures		
Current Budget:	\$118,250.00	
Expended to Date:	\$66,957.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Conceptual monument design for each location presented to Council on August 14, 2007. Project funded from miscellaneous street bond funds. GSWID Monument was included in construction contract for Randol Mill Road. Trinity Trails monument included in the contract for Green Oaks Blvd.		

# Capital Improvement Program

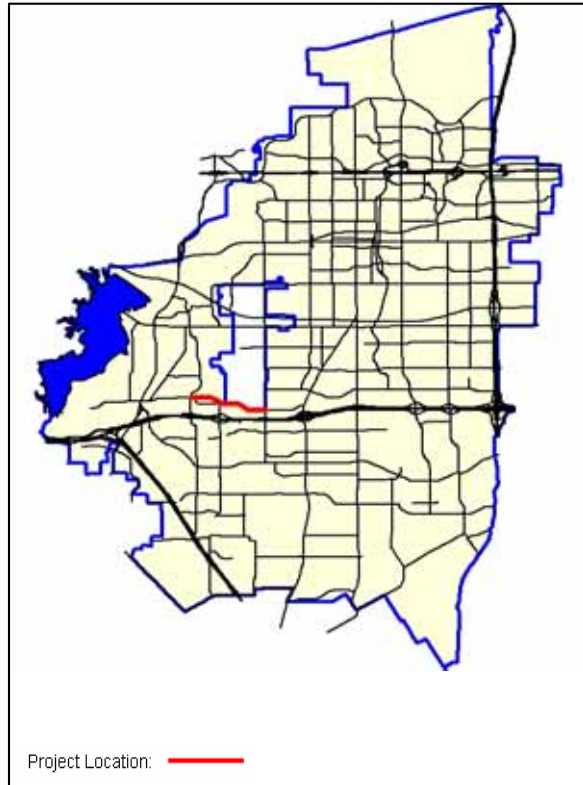
## Public Works and Transportation CIP Project Report

Capital Investment

Project: Pleasant Ridge Rd and Park Springs ST91-11

Status Updated: 10/30/2009

Description	
This project includes the reconstruction and widening of Pleasant Ridge from Bowen to Kelly Elliott as well as Park Springs Blvd from Pleasant Ridge to IH20. The roadways are being widened from an existing two lane county type roadway to four lane divided boulevards.	
Project Number:	64650699
Project Number:	65090699
Project Number:	64430698
Project Number:	64620699
Project Number:	n/a
Construction Start	Nov-07
Project Completion	Jun-10
Current Phase	Construction
Bond Election	1999
Project Contract Information	
Project Manager	Keith Brooks
Phone Number	817-459-6535
Email Address	<a href="mailto:keith.brooks@arlingtontx.gov">keith.brooks@arlingtontx.gov</a>
Design Firm	Wier & Associates, Inc.
General Contractor	Lacy Construction



Project Funding				
Funding Source	FY2002	FY2003	FY2008	FY2009
General Obligation Bonds	\$1,850,000.00	\$5,075,000.00	\$1,000,000.00	\$0.00
Other Street Funds	\$0.00	\$0.00	\$3,956,000.00	\$0.00

Pleasant Ridge Rd (Glen Springs Dr to Bowen Rd)

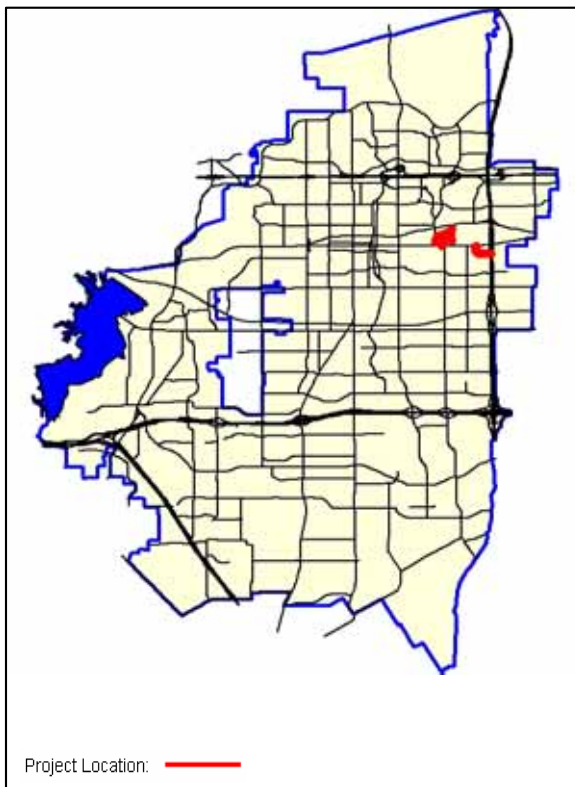


Project Budget & Expenditures		
Current Budget:	\$11,881,000.00	
Expended to Date:	\$11,019,175.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$13,156.00	Life \$394,677.00
Comments		
Funding for ROW was sold in FY 2002 and construction in FY 2003. Council authorized redesign contract to Weir and Associates on 4/4/06. Council authorized construction contract with Lacy on 1/8/08. A public meeting was held on February 11, 2008. Construction began in 4/08 due to utility delays. This project has received funding from the Tarrant County		

# Capital Improvement Program

**Public Works and Transportation CIP Project Report**  
**Capital Investment**  
**Project: 2007 Residential Street Rebuild Program ST07-03**  
 Status Updated: 10/30/2009

Description	
Rebuild existing residential streets that have deteriorated beyond general maintenance. Streets within the Parkview Addition and Hollandale Circle will be reconstructed with this project.	
Project Number:	64910698
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Sep-08
Project Completion	Sep-09
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	<a href="mailto:bob.watson@arlingtontx.gov">bob.watson@arlingtontx.gov</a>
Design Firm	Elder Engineering
General Contractor	Gilco Contracting



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
General Obligation Bonds	\$2,850,000.00	\$515,000.00	\$0.00	\$0.00

Residential Street Rebuild



Project Budget & Expenditures		
Current Budget:	\$3,365,000.00	
Expended to Date:	\$2,974,867.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$7,000.00	Life \$210,000.00
Comments		
Construction contract was approved by Council on September 16, 2008. A public meeting was held on October 6, 2008. Construction began on October 13, 2008. Currently working on punch list items to final the contract.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

Capital Investment

Project: 2008 Residential Rebuilds ST08-01

Status Updated: 10/30/2009

Description	
Rebuild existing residential streets that have deteriorated beyond general maintenance. Streets include: Field Street (Abram St to Ruth St), Ruth Street (1910 Ruth St to Sherry St), Glenhaven Street (New York Ave to Field St), Menefee Street (New York Ave to Sherry St), Cloverdale Street (Hillcrest Dr to Sherry St), Huntington Drive (Hillcrest Dr to Sherry St), Ridgeway Street (New York Ave to Hillcrest Dr), Countryside Drive (Littlestone Dr to Springmeadows Dr). The project also includes a Ponding Rehabilitation on 708 Levelland Drive and the Brown Blvd/Leasey Drive intersection.	
Project Number:	65140699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jun-09
Project Completion	Jun-10
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	<a href="mailto:bob.watson@arlingtontx.gov">bob.watson@arlingtontx.gov</a>
Design Firm	Elder Engineering
General Contractor	Stabile & Winn



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$2,500,000.00	\$505,000.00	\$0.00	\$0.00

### Residential Street Rebuild



Project Budget & Expenditures		
Current Budget:	\$3,005,000.00	
Expended to Date:	\$220,989.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$7,000.00	Life \$210,000.00
Comments		
Council authorized construction on August 4, 2009.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

Capital Investment

Project: 2009 Residential Rebuild ST09-01

Status Updated: 10/30/2009

Description	
Rebuild existing residential streets that have deteriorated beyond general maintenance. The 2009 program includes: Cardinal - Sunnyvale to Perrin Melissa - Menefee to Sherry Buena Vista - Greenway to SH360 Dawn Dr - Valley View to Coke Marilyn - Hillcrest to Carter	
Project Number:	65290698
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jan-10
Project Completion	Jan-11
Current Phase	Design
Bond Election	2003/2008
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	<a href="mailto:bob.watson@arlingtontx.gov">bob.watson@arlingtontx.gov</a>
Design Firm	Elder Engineering
General Contractor	



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$2,205,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$2,205,000.00	
Expended to Date:	\$93,632.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$8,900.00	\$267,000.00
Comments		
Design contract was authorized by City Council on May 5, 2009. A public meeting will be held prior to construction.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

Capital Investment

Project: 2006/2007 Sidewalk Program SW06-01

Status Updated: 10/30/2009

Description	
Rebuild existing sidewalks that can no longer be repaired by general maintenance and construct new sidewalks for the purpose of enhancing pedestrian safety.	
Project Number:	64920699
Project Number:	65130699
Project Number:	350302
Project Number:	720101
Project Number:	n/a
Construction Start	Jul-07
Project Completion	Dec-08
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	<a href="mailto:daniel.burnham@arlingtontx.gov">daniel.burnham@arlingtontx.gov</a>
Design Firm	H.R. Gray
General Contractor	KenDo Contracting



Project Funding				
Funding Source	FY2006	FY2007	FY2008	FY2009
General Obligation Bonds	\$500,000.00	\$500,000.00	\$0.00	\$0.00
Other General Fund	\$0.00	\$50,000.00	\$0.00	\$0.00
Other Street Funds	\$0.00	\$135,500.00	\$0.00	\$0.00
Street Sales Tax	\$0.00	\$802,214.92	\$0.00	\$0.00

2006 Sidewalk Program



Project Budget & Expenditures		
Current Budget:	\$1,800,000.00	
Expended to Date:	\$1,364,321.81	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$30,000.00	Life \$900,000.00
Comments		
This project is to address ADA compliance. Project complete December, 2008.		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

Capital Investment

Project: 2008 Sidewalk Program SW08-01

Status Updated: 10/30/2009

Description	
Rebuild existing sidewalks that can no longer be repaired by general maintenance and construct new sidewalks for the purpose of enhancing pedestrian safety.	
Project Number:	65150699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Apr-09
Project Completion	Jan-10
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Daniel Burnham
Phone Number	817-459-6597
Email Address	<a href="mailto:daniel.burnham@arlingtontx.gov">daniel.burnham@arlingtontx.gov</a>
Design Firm	Elder Engineering
General Contractor	KenDo Contracting



Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
General Obligation Bonds	\$500,000.00	\$0.00	\$0.00	\$0.00

2008 Sidewalk Program



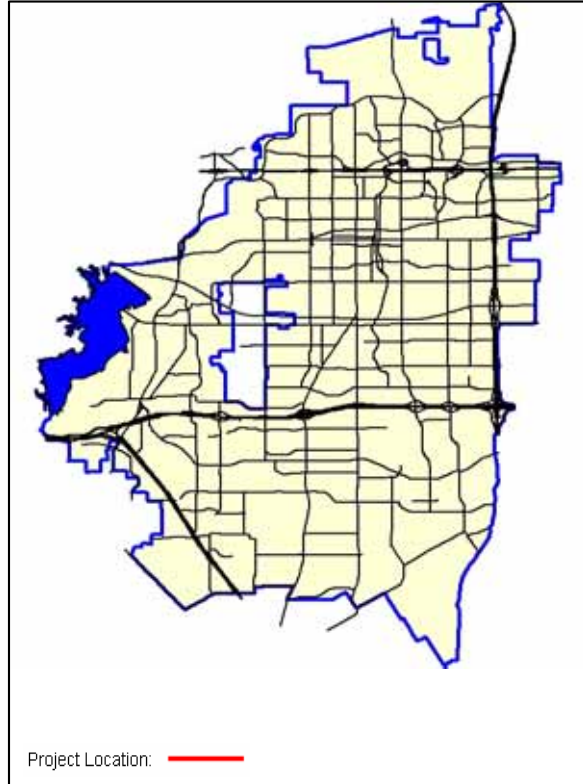
Project Budget & Expenditures		
Current Budget:	\$500,000.00	
Expended to Date:	\$71,057.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$5,000.00	\$150,000.00
Comments		
Construction contract authorized by Council on August 18, 2009.		



# Capital Improvement Program

**Public Works and Transportation CIP Project Report**  
 Capital Investment  
 Project: Stadium Drive Phase II (Division to Abram) ST09-09  
 Status Updated: 10/30/2009

Description	
This project will construct Stadium Drive as a major arterial from Division Street to Abram Street. The project also includes an underpass at the Union Pacific Railroad.	
Project Number:	65240698
Project Number:	65240699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jun-14
Project Completion	Jun-16
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	<a href="mailto:bob.watson@arlingtontx.gov">bob.watson@arlingtontx.gov</a>
Design Firm	Graham Associates
General Contractor	TBD



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
General Obligation Bonds	\$1,535,000.00	\$0.00	\$0.00	\$0.00
Other Street Funds	\$2,205,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$19,587,000.00	
Expended to Date:	\$268,510.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	<b>Avg. Annual</b> \$8,540.00	<b>Life</b> \$256,223.00
Comments		
Design contract was authorized by City Council on 3/24/2009. This project has received funding from the Tarrant County Transportation Bond Program.		

# Capital Improvement Program

Capital Investment  
 Project: TAC Energy Solutions  
 Status Updated: 10/30/2009

Description	
this project will fund purchases of capital equipment for selected City facilities. These purchases will be part of the City's energy savings contract with TAC Energy Solutions.	
Project Number:	84340899
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	N/A
Project Completion	N/A
Current Phase	N/A
Bond Election	N/A
Project Contract Information	
Project Manager	
Phone Number	
Email Address	
Design Firm	N/A
General Contractor	TAC



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Certificates of Obligation	\$3,079,231.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$3,079,231.00	
Expended to Date:	\$3,079,231.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		

# Capital Improvement Program

## Public Works and Transportation CIP Project Report

Capital Investment

Project: Construction Testing ST07-06

Status Updated: 10/30/2009

Description	
Provide material testing for all roadway infrastructure construction. Without testing, quality of infrastructure could deteriorate causing long-term maintenance costs.	
Project Number:	65020699
Project Number:	65020698
Project Number:	10410199
Project Number:	n/a
Project Number:	n/a
Construction Start	May-07
Project Completion	May-10
Current Phase	Construction
Bond Election	2003
Project Contract Information	
Project Manager	Clark George
Phone Number	817-459-6564
Email Address	<a href="mailto:clark.george@arlingtontx.gov">clark.george@arlingtontx.gov</a>
Design Firm	n/a
General Contractor	Team Consultants



Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Storm Water Utility Fee	\$0.00	\$100,000.00	\$0.00	\$0.00
Other Street Funds	\$0.00	\$500,000.00	\$0.00	\$0.00
General Obligation Bonds	\$500,000.00	\$547,000.00	\$0.00	\$0.00

### Construction Testing



Project Budget & Expenditures		
Current Budget:	\$1,500,000.00	
Expended to Date:	\$685,015.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Council authorized contract on 4/10/07. Contract was renewed by Council on 4/22/2008 and 4/21/2009.		

# Capital Improvement Program

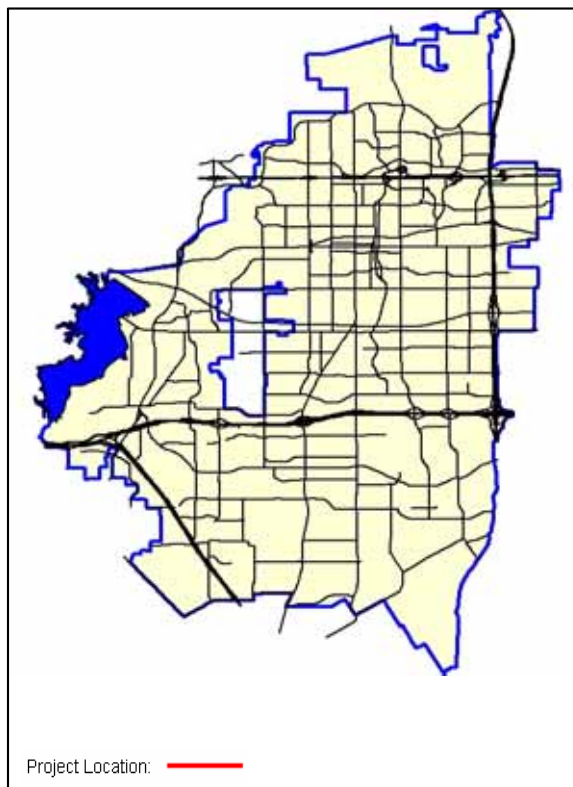
## Public Works and Transportation CIP Project Report

Capital Investment

Project: TxDOT Intersections Improvements (4) ST09-07

Status Updated: 10/30/2009

Description	
This project will include intersection improvements at the following intersections: Cooper & Mayfield North Collins & Green Oaks North Collins & Road to Six Flags South Cooper & Green Oaks	
The North Collins @ Green Oaks intersection improvements will be designed and constructed with the Green Oaks Blvd (Lincoln to Ballpark Way) project.	
Project Number:	65220698
Project Number:	65220699
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Dec-10
Project Completion	Dec-11
Current Phase	Design
Bond Election	2008
Project Contract Information	
Project Manager	Bob Watson
Phone Number	817-459-6582
Email Address	<a href="mailto:bob.watson@arlingtontx.gov">bob.watson@arlingtontx.gov</a>
Design Firm	Dannenbaum
General Contractor	TBD



Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Other Street Funds	\$150,000.00	\$0.00	\$0.00	\$0.00
General Obligation Bonds	\$140,000.00	\$0.00	\$0.00	\$0.00

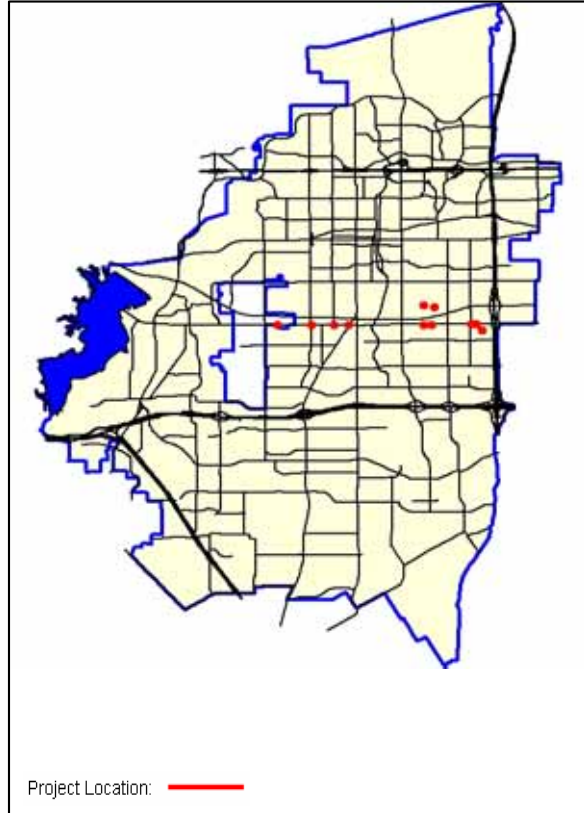


Project Budget & Expenditures		
Current Budget:	\$1,401,000.00	
Expended to Date:	\$29,916.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$445.00	Life \$13,300.00
Comments		
This project has received funding from the Tarrant County Transportation Bond Program as well as from NCTCOG. The design contract was authorized by City Council on March 24, 2009.		

# Capital Improvement Program

**Water Utilities CIP Project Report**  
 Capital Investment  
 Project: 2008 Upper Pressure Plane Expansion  
 Status Updated: 11/13/2009

Description	
Miscellaneous Piping Improvements for eleven sites along the proposed Upper Pressure Plane Boundary from Bowen Road to S.H.360	
Project Number:	17380205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Feb-09
Project Completion	May-09
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	John Morgan
Phone Number	817-459-6609
Email Address	<a href="mailto:John.DMorgan@arlingtontx.gov">John.DMorgan@arlingtontx.gov</a>
Design Firm	Elder Engineering, Inc.
General Contractor	TBDT



Approved Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Water Utilities Operating Budg	\$30,785.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$30,785.00	
Expended to Date:	\$299,684.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Completed.		

# Capital Improvement Program

**Water Utilities CIP Project Report**  
 Capital Investment  
 Project: Abram Street: Cooper - Collins  
 Status Updated: 11/13/2009

Description	
Water and Sanitary Sewer Adjustments along Abram Street from Cooper to Collins.	
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	Jun-13
Project Completion	Dec-14
Current Phase	NA
Bond Election	
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	817-459-6608
Email Address	<a href="mailto:dean.yanagi@arlingtontx.gov">dean.yanagi@arlingtontx.gov</a>
Design Firm	TBD
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$150,000.00	\$0.00	\$0.00	\$0.00

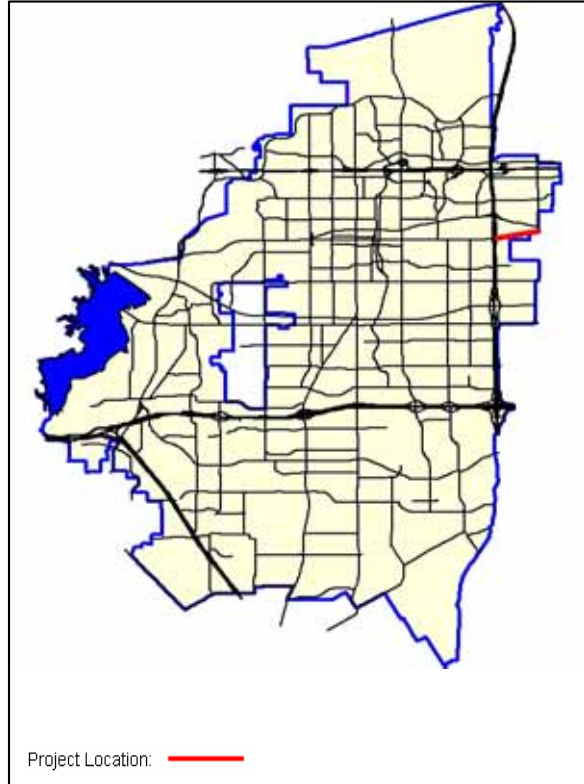


Project Budget & Expenditures		
Current Budget:	\$150,000.00	
Expended to Date:		
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design Phase expected to begin 2nd quarter FY 2010.		

# Capital Improvement Program

**Water Utilities CIP Project Report**  
 Capital Investment  
 Project: Abram Street: SH360 - City Limits  
 Status Updated: 11/13/2009

Description	
Water and Sanitary Sewer Adjustments along Abram Street from SH360 to City Limits.	
Project Number:	17830204
Project Number:	17830205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jun-12
Project Completion	Dec-13
Current Phase	Design
Bond Election	n/a
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	817-459-6608
Email Address	<a href="mailto:dean.yanagi@arlingtontx.gov">dean.yanagi@arlingtontx.gov</a>
Design Firm	Schrickel Rollins & Associates
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$150,000.00	\$0.00	\$0.00	\$0.00

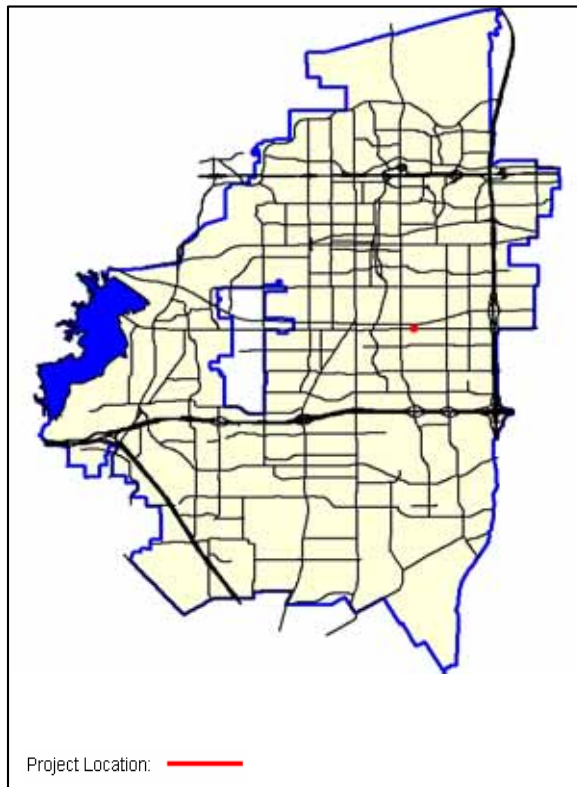


Project Budget & Expenditures		
Current Budget:	\$150,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Design Phase started in the 4th quarter of FY 2009.		

# Capital Improvement Program

**Water Utilities CIP Project Report**  
 Capital Investment  
 Project: Arkansas Lane Transfer Pump Station  
 Status Updated: 11/13/2009

Description	
Project consists of the design and construction of one 7 million gallon per day pump station to be located at the Arkansas Lane Elevated Storage Tank at 1103 E. Arkansas Lane.	
Project Number:	17930205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Feb-10
Project Completion	Oct-10
Current Phase	Design
Bond Election	n/a
Project Contract Information	
Project Manager	Dean Yanagi, P.E.
Phone Number	(817) 459-6608
Email Address	<a href="mailto:dean.yanagi@arlingtontx.gov">dean.yanagi@arlingtontx.gov</a>
Design Firm	Freese & Nichols
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Water Bond Fund	\$600,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$600,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Negotiation with design consultant began during the 2nd quarter FY09.		



# Capital Improvement Program

**Water Utilities CIP Project Report**  
 Capital Investment  
 Project: Arkansas Lane: Cooper - Collins  
 Status Updated: 11/13/2009

Description	
This project includes the design and construction of water and sanitary sewer adjustments needed for paving and drainage improvements for Arkansas Lane from Cooper Street to Collins Street.	
Project Number:	16721205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Oct-08
Project Completion	Dec-09
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	John Morgan
Phone Number	(817)459-6609
Email Address	<a href="mailto:John.DMorgan@arlingtontx.gov">John.DMorgan@arlingtontx.gov</a>
Design Firm	Schrickel Rollins & Associates
General Contractor	McMahon Contracting, L.P.



Approved Project Funding				
Funding Source	FY2005	FY2007	FY2008	FY2009
Revenue Bonds	\$169,000.00	\$685,000.00	\$1,380,000.00	\$630,000.00

Arkansas Lane: Cooper Street to Collins Water and Sewer



Project Budget & Expenditures		
Current Budget:	\$2,864,000.00	
Expended to Date:	\$2,572,596.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design completed during the 4th quarter of FY 2008. Construction of utilities began the 1st quarter of FY 2009 and was completed the 4th quarter of FY 2009. The project will be finalled in the 1st quarter FY 2010.		

# Capital Improvement Program

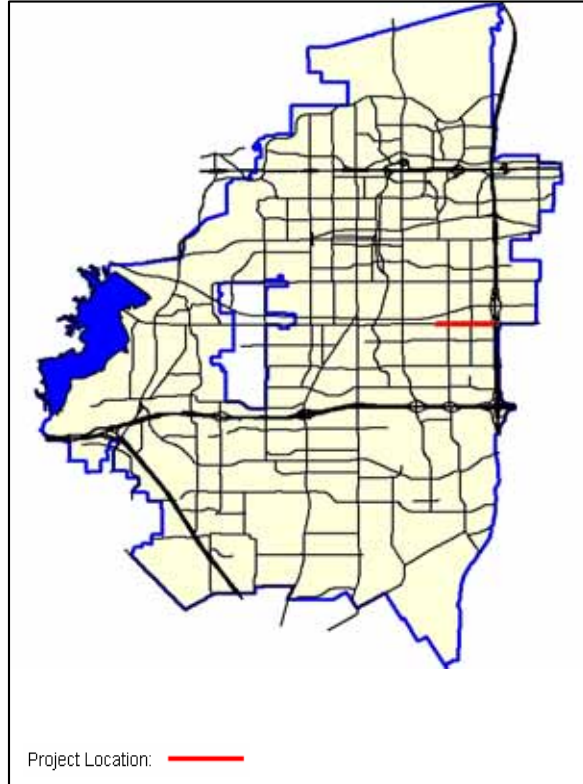
## Water Utilities CIP Project Report

Capital Investment

Project: Arkansas: Browning-360 W&S Adjustments

Status Updated: 11/13/2009

Description	
Water and sewer renewals along Arkansas Lane from Browning to 360.	
Project Number:	15800204
Project Number:	15800205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jul-10
Project Completion	Apr-11
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	John Morgan
Phone Number	(817)459-6609
Email Address	<a href="mailto:John.DMorgan@arlingtontx.gov">John.DMorgan@arlingtontx.gov</a>
Design Firm	LopezGarcia Group
General Contractor	TBDT



Approved Project Funding				
Funding Source	FY2007	FY2009	FY2010	FY2011
Revenue Bonds	\$1,310,800.00	\$1,400,000.00	\$0.00	\$0.00

Arkansas Lane (Browning-360)

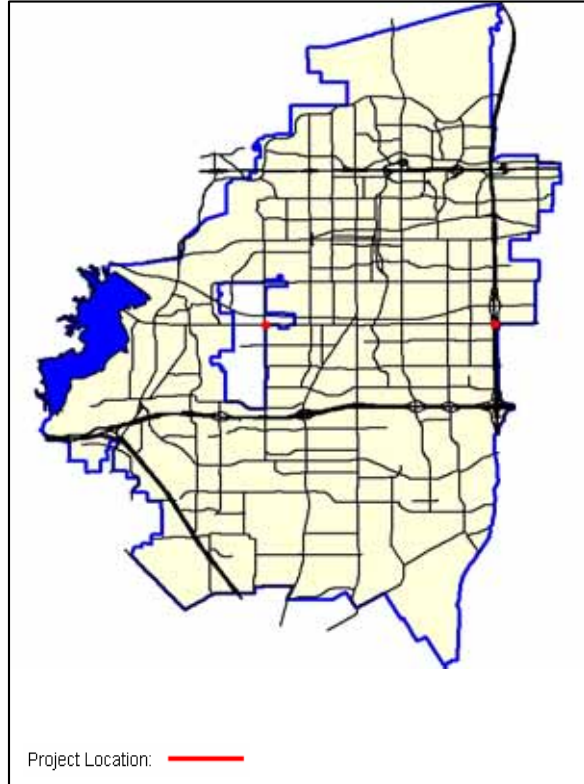


Project Budget & Expenditures		
Current Budget:	\$2,710,800.00	
Expended to Date:	\$84,282.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Construction plans 100% complete. This project will be bid with Public Works.		

# Capital Improvement Program

**Water Utilities CIP Project Report**  
 Capital Investment  
 Project: Bowen & SH360 Transfer Valves  
 Status Updated: 11/13/2009

Description	
This project includes the design and construction of transfer valves at Bowen Road/Arkansas Lane and SH360/Arkansas Lane.	
Project Number:	16750205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Aug-09
Project Completion	Apr-10
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Lori Du
Phone Number	(817) 459-6636
Email Address	<a href="mailto:Lori.Du@arlingtontx.gov">Lori.Du@arlingtontx.gov</a>
Design Firm	CDM
General Contractor	AUI Contractors, Inc.



Approved Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Revenue Bonds	\$60,000.00	\$59,000.00	\$106,711.00	\$0.00

Arkansas Lane at SH360: Transfer Valve



Project Budget & Expenditures		
Current Budget:	\$225,711.00	
Expended to Date:	\$180,335.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Construction started August 09.		

# Capital Improvement Program

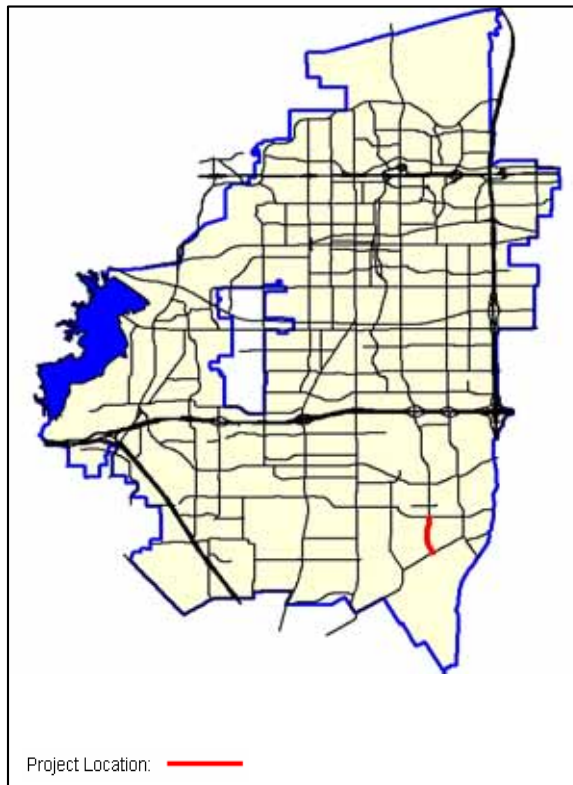
## Water Utilities CIP Project Report

Capital Investment

Project: Collins St: SE Pkwy - Mansfield Webb 16" WL

Status Updated: 11/13/2009

Description	
This project includes the design and construction of a 16" water line along Collins Street from Southeast Parkway to Ballweg Road in accordance with the Water Distribution Master Plan.	
Project Number:	16710205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Mar-10
Project Completion	Oct-10
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Val Jean-Bart
Phone Number	(817)459-6610
Email Address	<a href="mailto:Valery.JeanBart@arlingtontx.gov">Valery.JeanBart@arlingtontx.gov</a>
Design Firm	Halff Associates
General Contractor	TBDT



Approved Project Funding				
Funding Source	FY2005	FY2008	FY2009	FY2010
Revenue Bonds	\$415,000.00	\$763,927.00	\$0.00	\$0.00

Collins Street: SE Pkwy - Mansfield Webb 16" WL



Project Budget & Expenditures		
Current Budget:	\$1,178,927.00	
Expended to Date:	\$98,859.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
The design phase of the 16-inch water line will occur in conjunction with Public Works' design of Collins Street paving. Design continued during the 1st quarter of FY 2010.		

# Capital Improvement Program

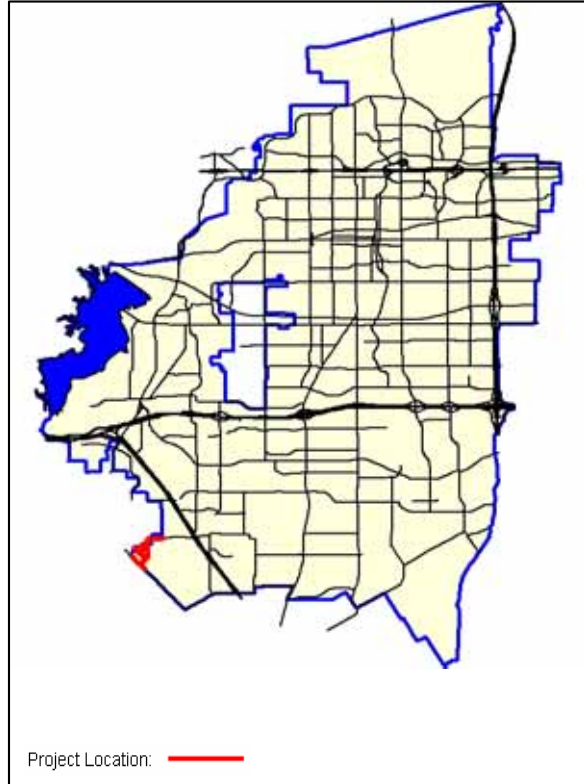
## Water Utilities CIP Project Report

Capital Investment

Project: Eden/Eden Tap/Mansfield Cardinal Sanitary Sewer

Status Updated: 11/13/2009

Description	
This project includes the design and construction of a sanitary sewer main extension to serve Eden Road, Eden Tap Road, Mansfield-Cardinal Road and a portion of U.S. 287 Business Highway.	
Project Number:	16610204
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Oct-09
Project Completion	Apr-10
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	Val Jean-Bart
Phone Number	(817)459-6610
Email Address	<a href="mailto:Valery.JeanBart@arlingtontx.gov">Valery.JeanBart@arlingtontx.gov</a>
Design Firm	Schrickel Rollins & Associates
General Contractor	TBDT



Approved Project Funding				
Funding Source	FY2005	FY2007	FY2008	FY2009
Revenue Bonds	\$763,920.00	\$630,080.00	\$400,000.00	\$750,000.00

Looking west down Mansfield-Cardinal Rd



Project Budget & Expenditures		
Current Budget:	\$2,544,000.00	
Expended to Date:	\$290,750.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Project is under construction during the the 1st quarter of FY 2010.		

# Capital Improvement Program

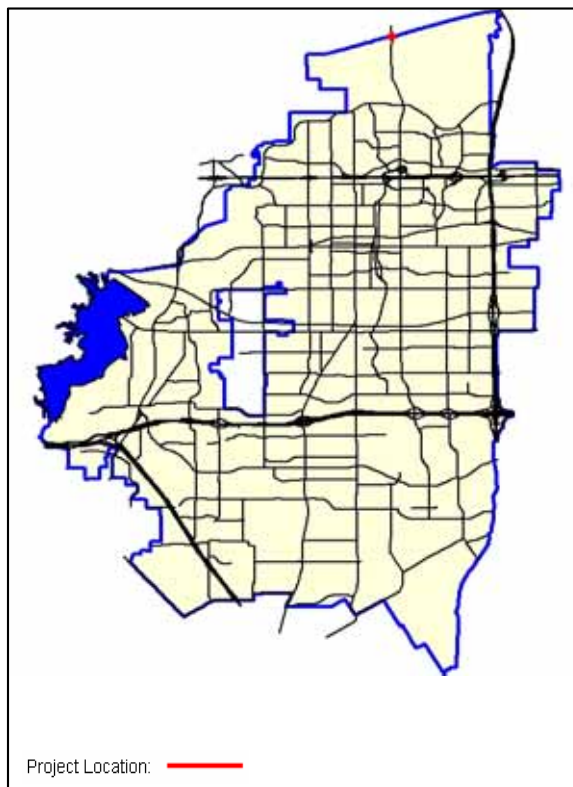
## Water Utilities CIP Project Report

Capital Investment

Project: Fort Worth Interconnect

Status Updated: 11/13/2009

Description	
Emergency Interconnect of Water Facilities between the City of Arlington and City of Fort Worth	
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	Jul-11
Project Completion	Sep-11
Current Phase	NA
Bond Election	2009
Project Contract Information	
Project Manager	Brad Franklin
Phone Number	817-459-6632
Email Address	<a href="mailto:brad.franklin@arlingtontx.gov">brad.franklin@arlingtontx.gov</a>
Design Firm	TBD
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$135,000.00	\$0.00	\$0.00	\$0.00

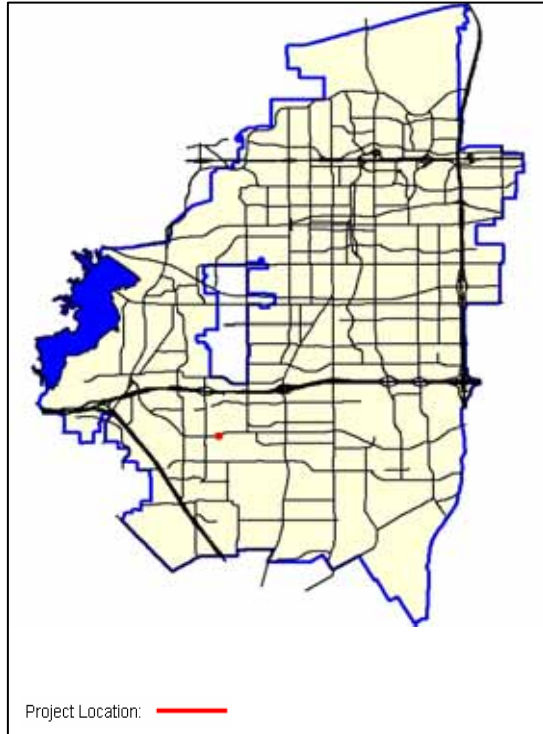


Project Budget & Expenditures		
Current Budget:	\$135,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Design phase has not commenced.		

# Capital Improvement Program

**Water Utilities CIP Project Report**  
 Capital Investment  
 Project: Green Oaks Pump Station Rehab  
 Status Updated: 11/13/2009

Description	
This project involves miscellaneous improvements to the Green Oaks Pump Station, including pumping equipment, piping, valves, security and landscaping.	
Project Number:	17940205
Project Number:	NA
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	Aug-10
Project Completion	Dec-12
Current Phase	NA
Bond Election	
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	(817) 459-6608
Email Address	<a href="mailto:dean.yanagi@arlingtontx.gov">dean.yanagi@arlingtontx.gov</a>
Design Firm	CDM
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Water Bond Fund	\$500,000.00	\$0.00	\$0.00	\$0.00

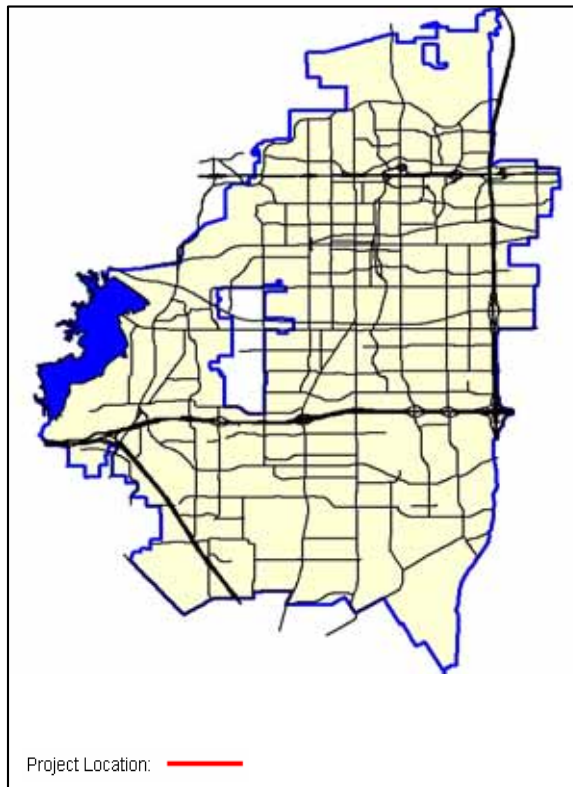


Project Budget & Expenditures		
Current Budget:	\$500,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
The design of this project has not yet commenced.		

# Capital Improvement Program

**Water Utilities CIP Project Report**  
 Capital Investment  
 Project: I-30 Phase 2, Sec. 2 (Ryan Plaza)  
 Status Updated: 11/13/2009

Description	
Provide local funds for the water and sewer adjustments to accommodate the improvements along IH 30 to include bridges at Collins St., Center St. and Baird Farm Rd. to improve safety and access to many Arlington attractions.	
Project Number:	17270205
Project Number:	17270204
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jun-07
Project Completion	Sep-09
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	(817) 459-6608
Email Address	<a href="mailto:dean.yanagi@arlingtontx.gov">dean.yanagi@arlingtontx.gov</a>
Design Firm	Schrickel Rollins & Associates
General Contractor	Tri-Tech Construction



Approved Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Street Bond Fund	\$2,113,500.00	\$0.00	\$0.00	\$0.00
Water Bond Fund	\$2,113,500.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$1,536,054.00	
Expended to Date:	\$1,333,830.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Project Finaled.		



# Capital Improvement Program

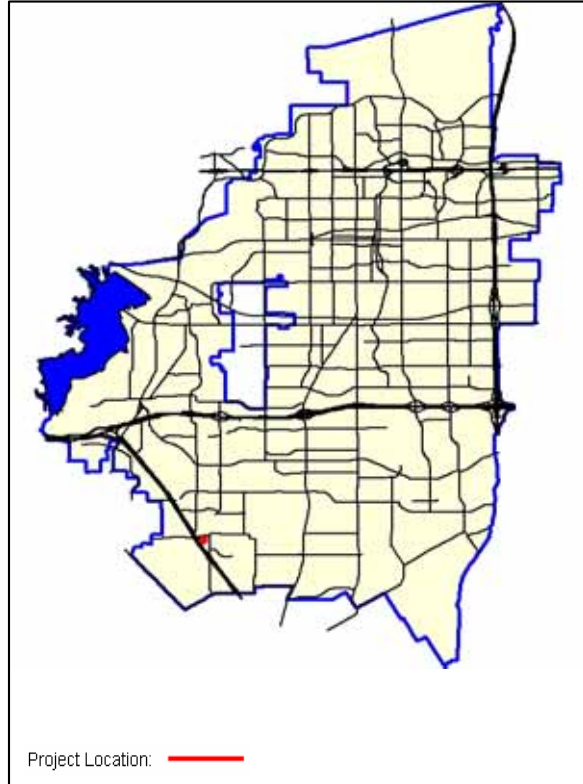
## Water Utilities CIP Project Report

Capital Investment

Project: John F. Kubala Water Treatment Plant Expansion

Status Updated: 11/13/2009

Description	
This project includes the design and construction of the JFK Water Treatment Plant expansion to 97.5 MGD.	
Project Number:	17150205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jul-08
Project Completion	Apr-10
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	David Smith
Phone Number	(817) 478-5702
Email Address	<a href="mailto:david.smith@arlingtontx.gov">david.smith@arlingtontx.gov</a>
Design Firm	Carollo Engineers
General Contractor	Archer Western Contractors



Approved Project Funding				
Funding Source	FY2005	FY2007	FY2008	FY2009
Water Bond Fund	\$7,565,282.00	\$12,050,000.00	\$14,195,000.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$33,810,282.00	
Expended to Date:	\$23,236,340.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Construction continued during the 4th quarter FY09.		

# Capital Improvement Program

**Water Utilities CIP Project Report**  
 Capital Investment  
 Project: Johnson Creek Sanitary Sewer 4A  
 Status Updated: 11/13/2009

Description	
Sanitary sewer main improvements beginning at Johnson Creek from Meadow Oaks Drive to Park Row.	
Project Number:	15570204
Project Number:	15570205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Sep-08
Project Completion	Mar-09
Current Phase	Construction
Bond Election	n/a
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	(817) 459-6608
Email Address	<a href="mailto:dean.yanagi@arlingtontx.gov">dean.yanagi@arlingtontx.gov</a>
Design Firm	Carter & Burgess
General Contractor	Gra-tex



Approved Project Funding				
Funding Source	FY2005	FY2008	FY2009	FY2010
Revenue Bonds	\$1,310,000.00	\$0.00	\$0.00	\$0.00
Water Utilities Operating Budg	\$0.00	\$188,060.00	\$0.00	\$0.00

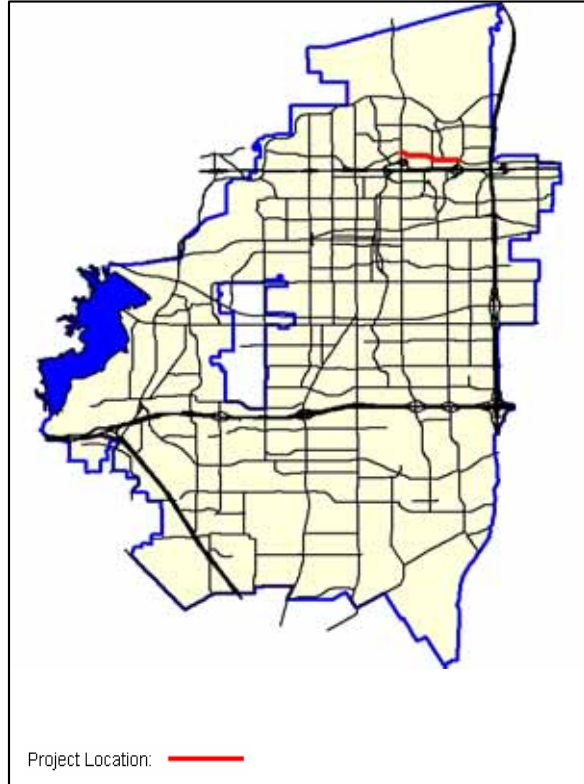


Project Budget & Expenditures		
Current Budget:	\$1,498,060.00	
Expended to Date:	\$1,123,528.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Completed		

# Capital Improvement Program

**Water Utilities CIP Project Report**  
 Capital Investment  
 Project: Lamar Blvd: Collins - Ballpark Way  
 Status Updated: 11/13/2009

Description	
Water and Sewer Adjustments for Lamar Blvd from Collins to Ballpark Way.	
Project Number:	17840205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Mar-13
Project Completion	Sep-13
Current Phase	Design
Bond Election	2009
Project Contract Information	
Project Manager	Brandon Ballew
Phone Number	817-459-6646
Email Address	<a href="mailto:brandon.ballew@arlingtontx.gov">brandon.ballew@arlingtontx.gov</a>
Design Firm	Halff
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$150,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$150,000.00	
Expended to Date:	\$7,560.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Design Phase continued during the 4th quarter FY 2009.		

# Capital Improvement Program

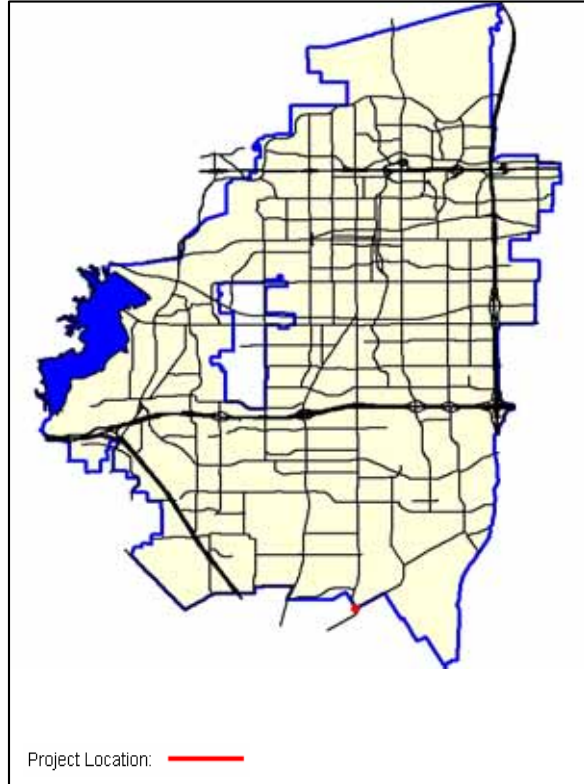
## Water Utilities CIP Project Report

Capital Investment

Project: Mansfield Interconnect

Status Updated: 11/13/2009

Description	
Emergency Interconnect of Water Facilities between the City of Arlington and City of Fort Worth.	
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	Aug-10
Project Completion	Nov-10
Current Phase	NA
Bond Election	2009
Project Contract Information	
Project Manager	Brad Franklin
Phone Number	817-459-6632
Email Address	<a href="mailto:brad.franklin@arlingtontx.gov">brad.franklin@arlingtontx.gov</a>
Design Firm	TBD
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$210,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$210,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Design Phase has not commenced.		

# Capital Improvement Program

## Water Utilities CIP Project Report

Capital Investment

Project: Mary/East/Rogers 36" Water Transmission Line

Status Updated: 11/13/2009

Description	
36" water transmission line along Mary, East, North, Truman & Rogers from Border to N. Collins. Renewal of the existing water & sewer lines within the project limits.	
Project Number:	16690205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jun-08
Project Completion	Nov-09
Current Phase	Construction
Bond Election	n/a
Project Contract Information	
Project Manager	Lori Du
Phone Number	(817)459-6636
Email Address	<a href="mailto:lori.du@arlingtontx.gov">lori.du@arlingtontx.gov</a>
Design Firm	Wier Associates, Inc.
General Contractor	Circle "C" Construction



Approved Project Funding				
Funding Source	FY2005	FY2007	FY2008	FY2009
Revenue Bonds	\$594,799.00	\$2,160,000.00	\$1,074,601.00	\$0.00

East/Division



Project Budget & Expenditures		
Current Budget:	\$4,537,204.00	
Expended to Date:	\$4,147,739.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Completed		

# Capital Improvement Program

## Water Utilities CIP Project Report

Capital Investment

Project: Matlock Road 5th and 6th Lanes (Mayfield-Bardin) W&S Adjustments

Status Updated: 11/13/2009

Description	
Water and sewer adjustments	
Project Number:	17870204
Project Number:	17870205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	Design
Bond Election	n/a
Project Contract Information	
Project Manager	Lori Du
Phone Number	817-459-6636
Email Address	<a href="mailto:lori.du@arlingtontx.gov">lori.du@arlingtontx.gov</a>
Design Firm	Kimley-Horn and Associates
General Contractor	TBDT



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Water Utilities Operating Budg	\$30,000.00	\$57,000.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$87,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Design has not commenced.		

# Capital Improvement Program

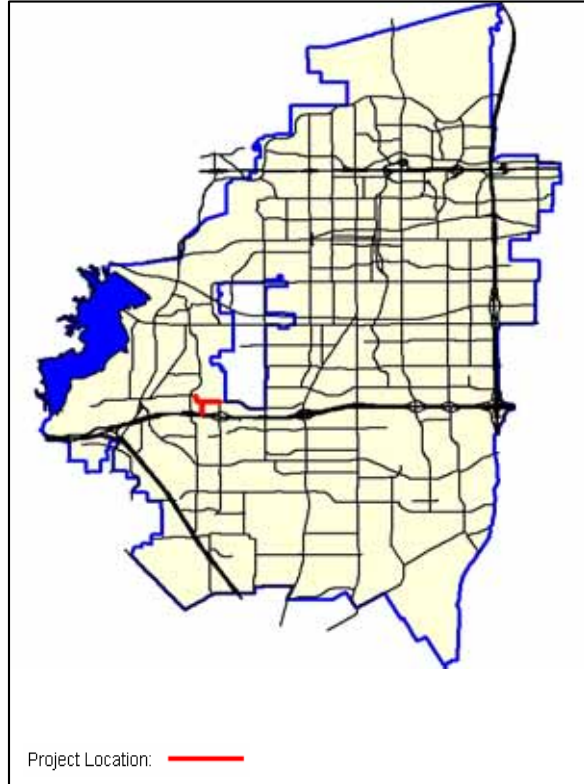
## Water Utilities CIP Project Report

Capital Investment

Project: Old Pleasant Ridge & Pleasantview W&S Renewals

Status Updated: 11/13/2009

Description	
Water & sanitary sewer line renewals and street reclamation along Old Pleasant Ridge Road and Pleasantview Drive.	
Project Number:	17520204
Project Number:	17520205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Mar-09
Project Completion	Nov-09
Current Phase	Construction
Bond Election	
Project Contract Information	
Project Manager	Lori Du
Phone Number	(817) 459-6636
Email Address	<a href="mailto:lori.du@arlingtontx.gov">lori.du@arlingtontx.gov</a>
Design Firm	Wier & Associates
General Contractor	Jackson Constructing



Approved Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Revenue Bonds	\$0.00	\$1,700,000.00	\$0.00	\$0.00
Water Utilities Operating Budg	\$148,700.00	\$0.00	\$0.00	\$0.00

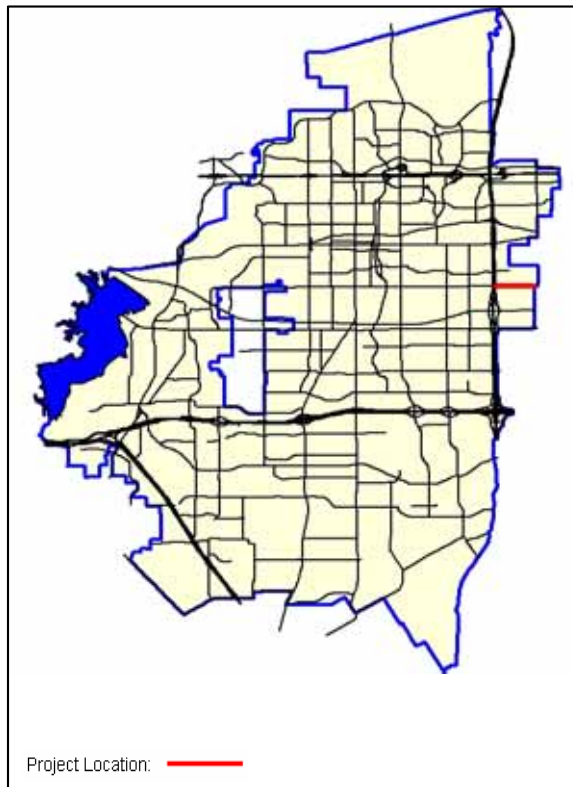


Project Budget & Expenditures		
Current Budget:	\$1,648,700.00	
Expended to Date:	\$1,381,085.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
	\$0.00	\$0.00
Comments		
Completed.		

# Capital Improvement Program

**Water Utilities CIP Project Report**  
 Capital Investment  
 Project: Park Row: SH360 - City Limits  
 Status Updated: 11/13/2009

Description	
Water and Sewer Adjustments for Park Row from SH360 to City Limits	
Project Number:	17920204
Project Number:	17920205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Aug-10
Project Completion	Mar-11
Current Phase	Design
Bond Election	2009
Project Contract Information	
Project Manager	John Morgan
Phone Number	817-459-6609
Email Address	<a href="mailto:John.DMorgan@arlingtontx.gov">John.DMorgan@arlingtontx.gov</a>
Design Firm	Freese & Nichols (Fort Worth)
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$130,000.00	\$0.00	\$0.00	\$0.00



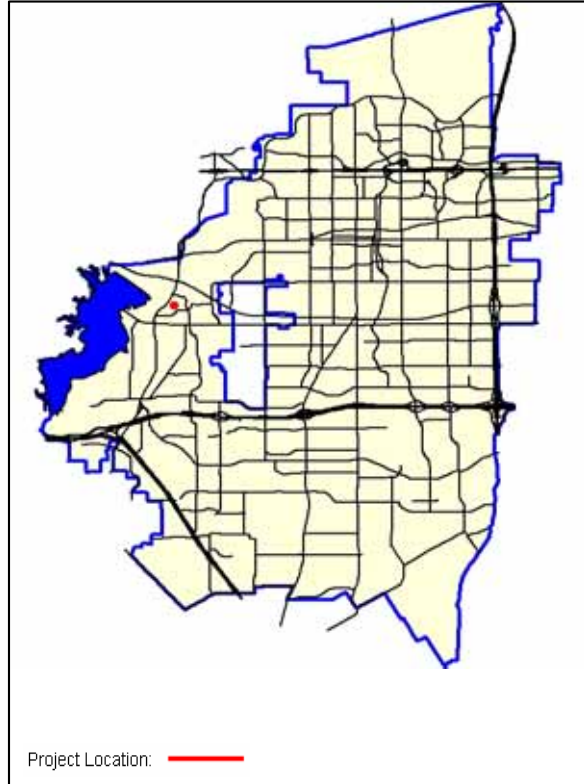
Project Budget & Expenditures		
Current Budget:	\$130,000.00	
Expended to Date:	\$10,905.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Design Phase began 3rd quarter FY 2009. Conceptual Plan reviewed and consultant is proceeding with design plans.		



# Capital Improvement Program

**Water Utilities CIP Project Report**  
 Capital Investment  
 Project: Pierce Burch North Plant Improvements  
 Status Updated: 11/13/2009

Description	
This project involves process improvements to the Pierce Burch North Water Treatment Plant, including plant automation, improvements to flocculators, modifications to filter underdrains and equipment and miscellaneous structural and/or mechanical improvements.	
Project Number:	17960205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Apr-10
Project Completion	Apr-11
Current Phase	NA
Bond Election	n/a
Project Contract Information	
Project Manager	David Smith, P.E.
Phone Number	817-478-5702
Email Address	<a href="mailto:david.smith@arlingtontx.gov">david.smith@arlingtontx.gov</a>
Design Firm	TBD
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Water Bond Fund	\$550,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$550,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
The design of these improvements has not yet commenced.		

# Capital Improvement Program

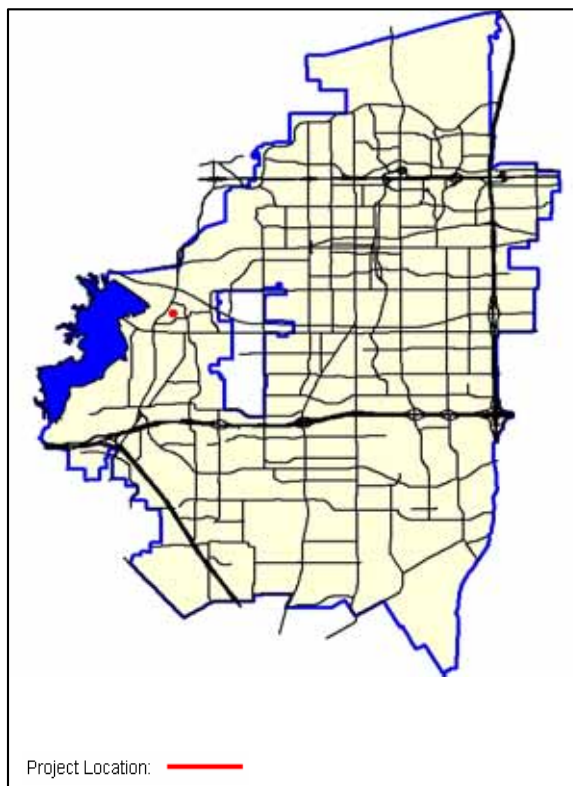
## Water Utilities CIP Project Report

Capital Investment

Project: Pierce Burch Plant Chemical Feed Improvements

Status Updated: 11/13/2009

Description	
This project includes the design and construction for the Pierce-Burch Treatment Plant Chemical Feed Improvements. The improvements include modifying chemical feed points for chlorine, ammonia, caustic and fluoride and replacing/repairing clearwell inlet valves and miscellaneous plant valves.	
Project Number:	16160205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Aug-07
Project Completion	Nov-08
Current Phase	Construction
Bond Election	n/a
Project Contract Information	
Project Manager	David Smith
Phone Number	(817) 478-5702
Email Address	<a href="mailto:David.Smith@arlingtontx.gov">David.Smith@arlingtontx.gov</a>
Design Firm	MWH Americas, Inc.
General Contractor	Archer Western



Approved Project Funding				
Funding Source	FY2005	FY2006	FY2007	FY2008
Revenue Bonds	\$550,000.00	\$2,485,000.00	\$475,000.00	\$421,248.00



Project Budget & Expenditures		
Current Budget:	\$3,930,826.00	
Expended to Date:	\$3,889,000.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual	Life
Comments		
Construction final completion was made during the 1st quarter of FY09.		

# Capital Improvement Program

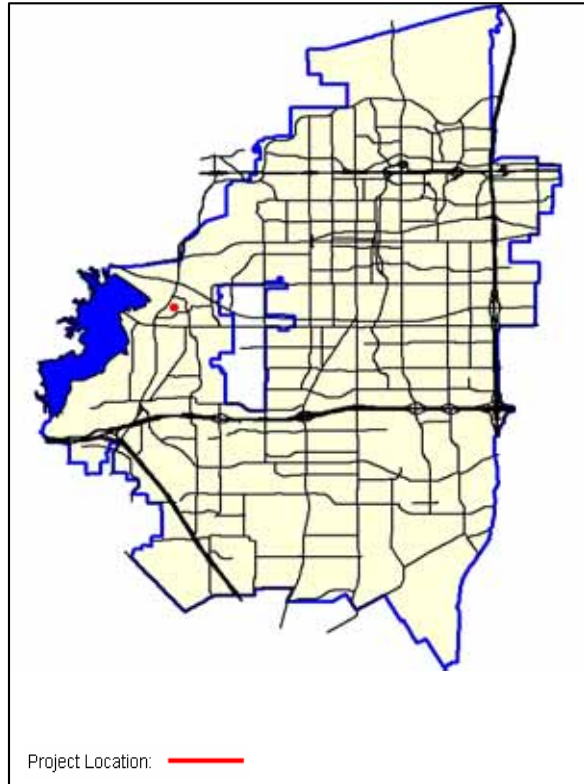
## Water Utilities CIP Project Report

Capital Investment

Project: Pierce Burch South Water Treatment Plant Improvements

Status Updated: 11/13/2009

Description	
This project involves upgrading piping and valves in the filter pipe gallery, pre-ozone contactor modifications, structural and mechanical sedimentation basin improvements and filter upgrades	
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Project Number:	N/A
Construction Start	May-10
Project Completion	Jan-12
Current Phase	NA
Bond Election	
Project Contract Information	
Project Manager	David Smith, P.E.
Phone Number	817-478-5702
Email Address	<a href="mailto:david.smith@arlingtontx.gov">david.smith@arlingtontx.gov</a>
Design Firm	TBD
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Water Bond Fund	\$400,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$400,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
The design of these improvements has not yet commenced.		

# Capital Improvement Program

## Water Utilities CIP Project Report

Capital Investment

Project: Prestonwood Relief Sewer

Status Updated: 11/13/2009

Description	
Sanitary Sewer Line improvements from Randol Mill Park to Green Oaks Drive.	
Project Number:	18400204
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Dec-10
Project Completion	Jul-11
Current Phase	NA
Bond Election	2009
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	817-459-6608
Email Address	<a href="mailto:Dean.yanagi@arlingtontx.gov">Dean.yanagi@arlingtontx.gov</a>
Design Firm	TBD
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$180,000.00	\$0.00	\$0.00	\$0.00



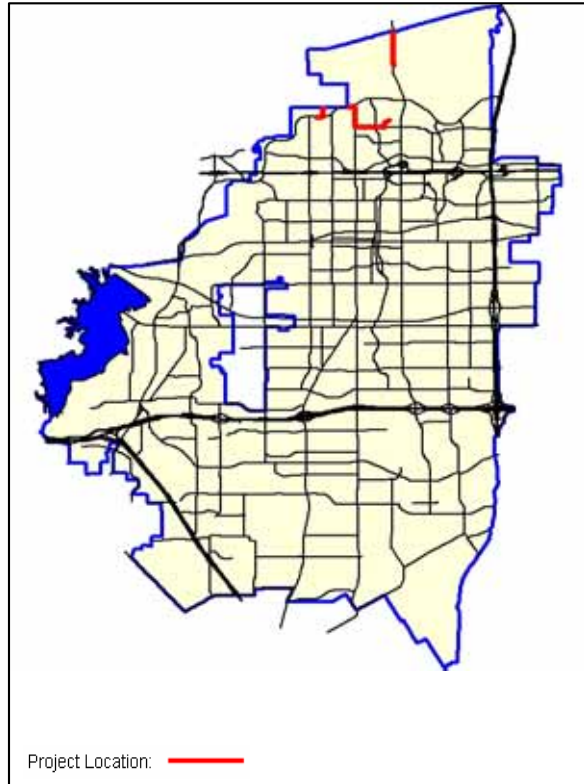
Project Budget & Expenditures		
Current Budget:	\$180,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Design phase has not commenced.		

# Capital Improvement Program

## Water Utilities CIP Project Report Capital Investment Project: Reclaimed Water Delivery System

Status Updated: 11/13/2009

Description	
Improvements related to the construction of Reclaimed Water Lines from the City of Fort Worth main line. The project scope includes the design of approximately 2,275 linear feet of 6-inch, 2,115 linear feet of 8-inch, 3,500 linear feet of 12-inch and 6,150 linear feet of 16-inch reclaimed water lines including ponds and/or pumps to serve the City of Arlington customers (Ditto Golf Course, JW Dunlop Sports Complex, Arlington Landfill). After completion of the reclaimed water lines, the streets within the project limits will be repaved.	
Project Number:	17750205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Feb-10
Project Completion	Dec-10
Current Phase	Design
Bond Election	2009
Project Contract Information	
Project Manager	Val Jean-Bart
Phone Number	817-459-6610
Email Address	<a href="mailto:valery.jean-bart@arlingtontx.gov">valery.jean-bart@arlingtontx.gov</a>
Design Firm	Alan Plummer Associates, Inc.
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Water Bond Fund	\$1,000,000.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$1,000,000.00	
Expended to Date:	\$333,217.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Project continued through design during the 4th quarter of FY 2010. Construction will begin in February 2010.		

# Capital Improvement Program

## Water Utilities CIP Project Report

Capital Investment

Project: Stadium Drive (Chapman Cutoff to Division Street)

Status Updated: 11/13/2009

Description	
Renewing and adjusting water and sewer lines along Stadium Drive from Chapman Cutoff to Division.	
Project Number:	16960204
Project Number:	16960205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Jul-08
Project Completion	May-09
Current Phase	Construction
Bond Election	n/a
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	(817) 459-6608
Email Address	<a href="mailto:dean.yanagi@arlingtontx.gov">dean.yanagi@arlingtontx.gov</a>
Design Firm	Graham Associates
General Contractor	Jackson Construction, Ltd.



Approved Project Funding				
Funding Source	FY2007	FY2008	FY2009	FY2010
Water Utilities Operating Budg	\$45,100.00	\$1,323,311.55	\$0.00	\$0.00

Stadium Drive



Project Budget & Expenditures		
Current Budget:	\$1,368,411.55	
Expended to Date:	\$930,187.72	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Completed		

# Capital Improvement Program

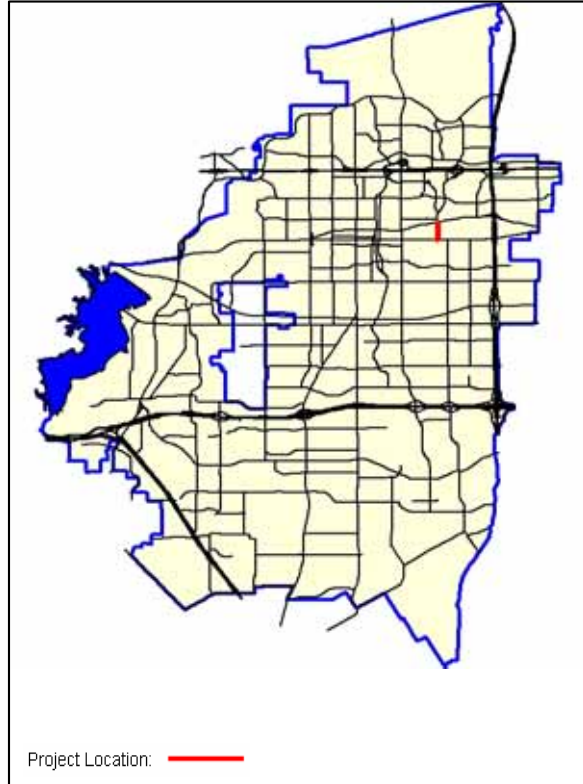
## Water Utilities CIP Project Report

Capital Investment

Project: Stadium: Division - Abram

Status Updated: 11/13/2009

Description	
Water and Sewer Adjustments for Stadium Drive from Division to Abram.	
Project Number:	17860204
Project Number:	17860205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	n/a
Project Completion	n/a
Current Phase	Design
Bond Election	n/a
Project Contract Information	
Project Manager	Dean Yanagi
Phone Number	817-459-6608
Email Address	<a href="mailto:dean.yanagi@arlingtontx.gov">dean.yanagi@arlingtontx.gov</a>
Design Firm	Graham Associates
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$150,000.00	\$0.00	\$0.00	\$0.00

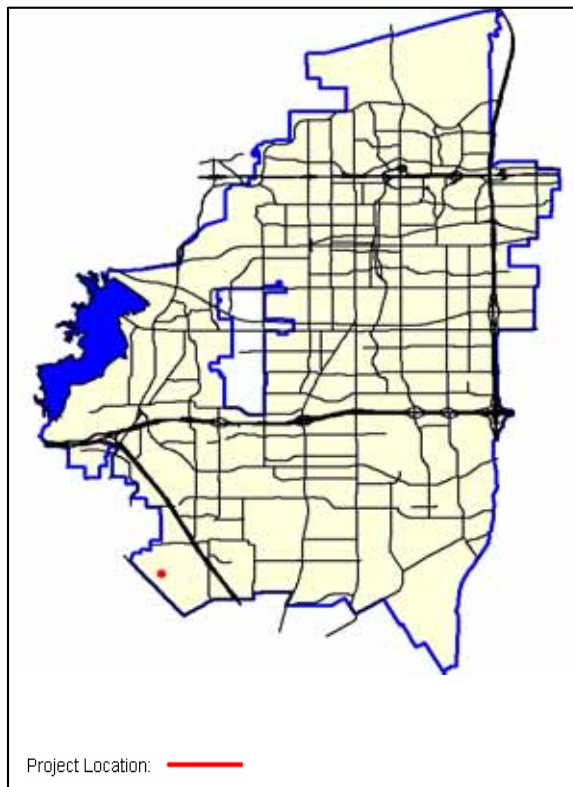


Project Budget & Expenditures		
Current Budget:	\$150,000.00	
Expended to Date:	\$0.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Design began during the 4th quarter of FY 2009.		

# Capital Improvement Program

**Water Utilities CIP Project Report**  
 Capital Investment  
 Project: Tierra Verde Elevated Storage Tank  
 Status Updated: 11/13/2009

Description	
This project includes the design and construction of the Tierra Verde Elevated Storage Tank near Golf Club Drive and Mansfield Cardinal Road. This project was formerly referred to as the West Pressure Plane Elevated Storage Tank.	
Project Number:	17330205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	May-09
Project Completion	Aug-10
Current Phase	Design
Bond Election	
Project Contract Information	
Project Manager	David Smith, P.E.
Phone Number	(817) 478-5702
Email Address	<a href="mailto:david.smith@arlingtontx.gov">david.smith@arlingtontx.gov</a>
Design Firm	CDM
General Contractor	TBDT



Approved Project Funding				
Funding Source	FY2008	FY2009	FY2010	FY2011
Water Bond Fund	\$1,764,000.00	\$1,380,000.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$3,631,040.00	
Expended to Date:	\$563,075.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Project was bid during the 2nd quarter FY09. \$487,040 of project will be funded from 2010 revenue bonds.		



# Capital Improvement Program

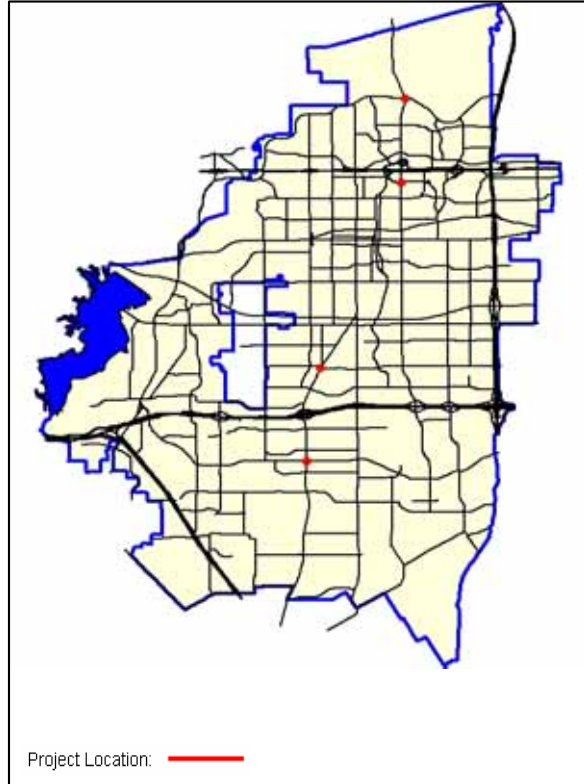
## Water Utilities CIP Project Report

Capital Investment

Project: TXDOT Intersections

Status Updated: 11/13/2009

Description	
Water and Sewer Adjustments at various locations.	
Project Number:	17850204
Project Number:	17850205
Project Number:	NA
Project Number:	NA
Project Number:	NA
Construction Start	Jul-11
Project Completion	Dec-11
Current Phase	NA
Bond Election	2009
Project Contract Information	
Project Manager	Brandon Ballew
Phone Number	817-459-6646
Email Address	<a href="mailto:Brandon.Ballew@arlingtontx.gov">Brandon.Ballew@arlingtontx.gov</a>
Design Firm	Dannenbaum
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$45,000.00	\$0.00	\$0.00	\$0.00

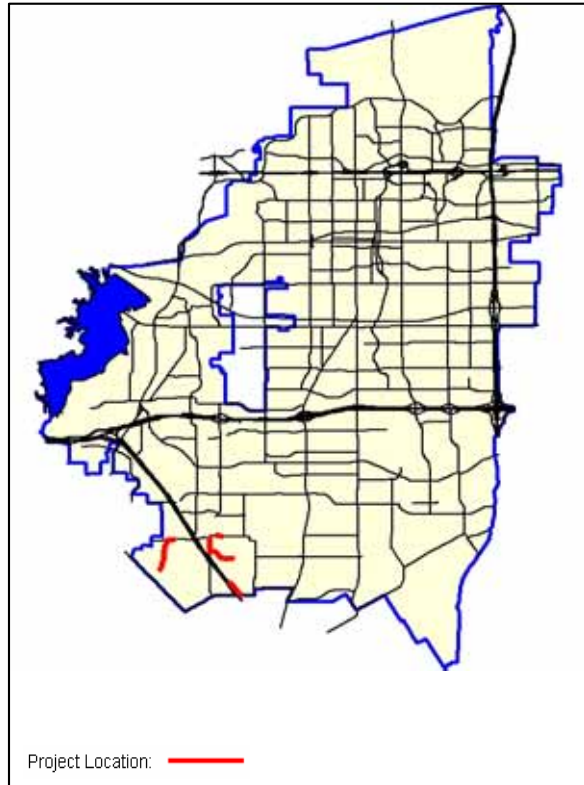


Project Budget & Expenditures		
Current Budget:	\$45,000.00	
Expended to Date:	\$7,075.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Design Phase continued during the 4th quarter FY 2009.		

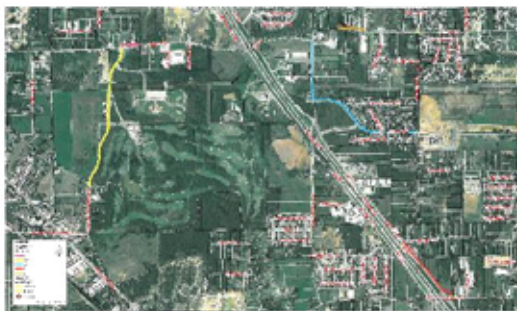
# Capital Improvement Program

**Water Utilities CIP Project Report**  
 Capital Investment  
 Project: West Pressure Plane System Improvements  
 Status Updated: 11/13/2009

Description	
This project includes the design and construction of water line improvements related to the expansion of the West Pressure Plane.	
Project Number:	17680205
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Project Number:	n/a
Construction Start	Aug-09
Project Completion	Mar-10
Current Phase	Design
Bond Election	2009
Project Contract Information	
Project Manager	Brandon Ballew
Phone Number	817-459-6646
Email Address	<a href="mailto:brandon.ballew@arlingtontx.gov">brandon.ballew@arlingtontx.gov</a>
Design Firm	Kimley-Horn and Associates
General Contractor	TBD



Approved Project Funding				
Funding Source	FY2009	FY2010	FY2011	FY2012
Revenue Bonds	\$1,900,600.00	\$0.00	\$0.00	\$0.00



Project Budget & Expenditures		
Current Budget:	\$1,900,600.00	
Expended to Date:	\$241,116.00	
Operation & Maintenance Cost		
Maintenance Cost of Improvement	Avg. Annual \$0.00	Life \$0.00
Comments		
Design phase continued during the 4th quarter of FY 2009.		

## FY 2010 AUTHORIZED FULL-TIME POSITIONS

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
<b>AVIATION</b>				
Airport Maintenance Technician	4	4	4	4
Airport Manager	1	1	1	1
Airport Operations Supervisor	1	1	1	1
Assistant Airport Manager	0	0	0	0
Intermediate Account Clerk	1	1	0	0
Office Coordinator	0	0	1	1
Project Coordinator	1	1	1	1
<b>AVIATION TOTAL</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>CITY ATTORNEY'S OFFICE</b>				
Administrative Aide II	1	1	1	1
Administrative Services Coordinator II	1	1	1	1
Assistant City Attorney	3	3	3	3
Assistant To the City Attorney	1	1	1	1
Attorney I / II / Sr Attorney	18	18	18	18
City Attorney	1	1	1	1
Office Assistant	2	2	2	2
Paralegal	4	5	5	5
Secretary	6	6	6	6
<b>CITY ATTORNEY'S OFFICE TOTAL</b>	<b>37</b>	<b>38</b>	<b>38</b>	<b>38</b>
<b>CITY MANAGER'S OFFICE</b>				
City Manager	1	1	1	1
Deputy City Manager	3	3	3	3
<b>CITY MANAGER'S OFFICE TOTAL</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>COMMUNITY DEVELOPMENT AND PLANNING</b>				
Administrative Aide II	1	1	1	1
Administrative Assistant	2	2	2	2
Administrative Services Coordinator II	1	1	1	1
Assistant Director of Planning	2	2	2	2
Assistant Utility Engineer	1	1	1	1
Building Official	1	1	1	1
Civil Engineer	4	4	4	4
Combination Inspector	5	5	5	5
Development Operations Manager	1	1	1	1
Development Services Supervisor	1	1	1	1
Director of Community Development and Planning	1	1	1	1
Engineering Operations Manager	1	1	1	1
Engineering Technician	1	1	1	1
Environmental Health Specialist	1	1	1	1
Field Inspections Supervisor	1	1	1	1
Fire Plans Compliance Specialist	2	2	2	2
Gas Well Coordinator	0	0	1	1
GIS Technician I	1	1	1	1
GIS Technician II	1	1	1	1

# Appendix 1

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Graduate Engineer	2	2	2	1
Graduate Transportation Engineer	1	0	0	0
Graduate Planner	3	3	3	2
Landscape Administrator	1	1	1	1
Map Records Technician	1	1	1	1
Neighborhood Coordinator	1	1	0	0
Neighborhood Specialist	2	2	0	0
Office Manager	1	1	1	1
Operations Analyst II	1	1	1	1
Planning Manager	3	3	3	3
Planning Project Manager I	5	6	5	5
Planning Project Manager II	2	2	2	2
Planning Technician	2	2	2	2
Plans Examiner	3	3	3	3
Plans Examiner Supervisor	1	1	1	1
Project Engineer	1	1	1	1
Secretary	1	1	1	1
Sr Account Clerk	2	2	2	2
Sr Clerk	1	1	1	1
Sr Inspector	2	2	2	2
Sr Management Analyst	1	1	1	1
Sr Plans Examiner	2	2	2	2
Streetscape Inspector	2	2	2	2
Svc Representative	3	3	3	3
Systems Process Analyst	1	1	1	1
<b>COMMUNITY DEVELOPMENT AND PLANNING TOTAL</b>	<b>73</b>	<b>73</b>	<b>70</b>	<b>68</b>
<b>COMMUNITY SERVICES</b>				
Accounting Aide	2	2	2	2
Administrative Aide I	0	1	1	1
Animal Services Administrative Coordinator	2	2	2	2
Animal Services Manager	1	1	1	1
Assistant Director Code Enforcement	1	1	1	1
Code Compliance Officer I / II / Sr Code Compliance Officer	38	41	41	40
Community Services Agent	3	3	3	3
Community Services Educator	1	1	1	1
Community Services Manager	1	1	0	0
Community Services Supervisor	7	7	7	7
Community Services Technician	0	2	2	2
Director of Community Services	1	1	1	1
Environmental Health Specialist	6	6	1	1
Field Operations Manager	5	5	5	5
Grants Accountant	1	1	1	0
Neighborhood Services Analyst	1	1	1	1
Office Assistant	2	2	2	2
Sr Management Analyst	1	1	1	1
Veterinarian	1	1	1	1
Vital Records Agent	2	2	2	2

# Appendix 1

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Vital Records Coordinator	1	1	1	1
<b>COMMUNITY SERVICES TOTAL</b>	<b>77</b>	<b>83</b>	<b>77</b>	<b>75</b>
<b>ECONOMIC DEVELOPMENT</b>				
Economic Development Manager	1	1	1	1
Economic Development Specialist	2	2	2	2
<b>ECONOMIC DEVELOPMENT TOTAL</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>ENVIRONMENTAL SERVICES</b>				
Administrative Analyst I	1	1	1	1
Director Environmental Services	1	0	0	0
Environmental Compliance Officer	4	0	0	0
Environmental Education Coordinator	0	0	1	1
Environmental Engineer	1	0	0	0
Environmental Specialist	1	0	0	0
Environmental Services Administrator	1	1	1	1
Environmental Services Executive Manager	0	1	1	0
Recycling Coordinator	1	1	0	0
<b>ENVIRONMENTAL SERVICES TOTAL</b>	<b>10</b>	<b>4</b>	<b>4</b>	<b>3</b>
<b>FINANCIAL AND MANAGEMENT RESOURCES</b>				
Accountant I	1	1	1	1
Accounting Assistant	1	1	1	1
Accounting Supervisor	1	1	1	1
Accounts Payable Clerk	3	3	3	3
Action Center Agent	4	4	7	7
Administrative Aide I	3	3	3	3
Administrative Aide II	3	3	3	3
Administrative Resources Manager	1	1	1	1
Administrative Services Coordinator I	3	3	3	3
Administrative Services Coordinator II	1	1	1	1
Administrative Services Manager	1	1	1	1
Broadcast Coordinator	1	1	0	0
Broadcast Specialist	1	1	1	1
Budget Manager	1	1	1	1
Cash Debt Administrator	1	1	1	1
City Secretary	1	1	1	1
Communication Coordinator	1	1	1	1
Computer Graphics Specialist	0	0	0	1
Controller	1	1	1	1
Council Assistant	1	2	1	1
Council Coordinator	2	2	2	2
Deputy City Secretary	1	1	1	1
Design Communication Coordinator	1	1	1	1
Digital Media Editor	0	0	1	1
Director Financial Services	1	1	0	0
Director Management Resources	1	1	0	0
Director Financial and Management Resources	0	0	1	1
Executive Assistant to Mayor and Council	1	1	1	1
Financial Accountant	3	3	3	3
Financial Consultant	0	0	1	1

# Appendix 1

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Financial System Administrator	1	1	1	1
Government Affairs Officer	1	1	0	0
Intermediate Account Clerk	1	1	1	1
Knowledge Services Manager	1	1	1	1
Lead Data Entry Operator	1	1	1	1
Management Analyst	2	1	1	1
Managing Editor	0	0	1	1
Marketing Communication Manager	1	1	1	1
OMB Coordinator	1	1	1	1
Payroll Assistant	1	1	1	1
Payroll Supervisor	1	1	1	1
Position Control Coordinator	1	1	1	1
Project Coordinator	3	4	4	4
Purchasing Agent	3	3	3	3
Purchasing Assistant	1	1	1	1
Purchasing Manager	1	1	1	1
Sr Management Analyst	6	8	4	3
Staff Accountant	3	3	3	3
Treasury Analyst	2	2	2	2
Treasury Manager	1	1	1	1
Web Designer	1	1	1	1
<b>FINANCIAL AND MANAGEMENT RESOURCES TOTAL</b>	<b>73</b>	<b>76</b>	<b>74</b>	<b>74</b>
<b>FIRE DEPARTMENT</b>				
<b>Sworn:</b>				
Fire Chief Director Emergency Management	1	1	1	1
Assistant Fire Chief	3	3	3	3
Fire Battalion Chief	12	13	13	13
Fire Captain	16	17	17	17
Fire Lieutenant	51	51	51	51
Fire Apparatus Operator	64	64	64	64
Firefighter / Firefighter Trainee	131	135	135	135
<b>Civilian:</b>				
Administrative Analyst I	1	1	1	1
Administrative Analyst III	1	0	0	0
Administrative Aide II	3	3	3	3
Administrative Secretary	2	2	2	2
Administrative Services Manager	1	1	1	1
Apprentice Telecommunicator / Telecommunicator	83	0	0	0
Assistant Fire Marshall	1	1	1	1
Communication Services Administrator	1	0	0	0
Communication Training Assistant	1	0	0	0
Communications Manager	1	0	0	0
Communications Supervisor	14	0	0	0
Curriculum Development Specialist	1	1	1	1
Deputy Fire Marshall	2	2	2	2
Emergency Management Administrator	1	1	1	1
Emergency Management Coordinator	1	1	1	1

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	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Emergency Management Planner	1	1	1	1
EMS Clinical Coordinator	1	1	1	0
EMS Coordinator	2	2	2	1
Fire Investigator Bomb Technician	2	3	2	2
Fire Prevention Inspector	2	2	1	1
Fire Prevention Specialist	2	2	2	2
Lead Fire Prevention Inspector	2	2	4	4
Media Technician	1	1	1	1
Office Assistant	1	1	1	1
Operations Analyst	1	1	1	1
Payroll Coordinator	1	1	1	1
Resource Management Assistant	2	2	2	2
Resource Management Specialist	1	1	1	1
Resource Management Supervisor	1	1	1	1
Service Unit Assistant	2	2	2	2
<b>Sworn Total</b>	<b>278</b>	<b>284</b>	<b>284</b>	<b>284</b>
<b>Civilian Total</b>	<b>136</b>	<b>36</b>	<b>36</b>	<b>34</b>
<b>FIRE GRAND TOTAL</b>	<b>414</b>	<b>320</b>	<b>320</b>	<b>318</b>
<b>INFORMATION TECHNOLOGY</b>				
Administrative Aide I	1	1	1	1
Administrative Aide II	0	0	1	1
Administrative Services Coordinator II	1	1	0	0
Administrative Services Manager	1	1	1	1
Assistant Director IT	2	2	1	1
Chief Information Officer	1	1	1	1
Customer Support Coordinator	1	1	1	0
Data Base Administrator	2	2	2	2
Data Base Administrator Webmaster	1	1	0	0
GIS Applications Developer	1	1	1	1
IT Manager	2	2	2	2
IT Reporting Specialist	0	0	1	1
IT Security Administrator	1	1	1	1
Operations Analyst I	3	3	0	0
Operations Analyst II	0	0	3	3
Project Coordinator	4	4	4	4
Sr Computer Operator	2	2	2	2
Sr Programmer Analyst	7	7	6	6
Sr Systems Programmer	1	1	1	1
Systems Analyst	1	1	1	1
Web Administrator	1	1	1	1
Web Developer	1	1	1	1
Webmaster	0	0	1	1
<b>INFORMATION TECHNOLOGY TOTAL</b>	<b>34</b>	<b>34</b>	<b>33</b>	<b>32</b>
<b>INTERNAL AUDIT</b>				
Administrative Aide I	1	1	1	0
Assistant City Auditor	1	1	1	1
City Auditor	1	1	1	1

# Appendix 1

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Internal Auditor	2	2	2	2
Staff Auditor	1	1	1	1
<b>INTERNAL AUDIT TOTAL</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>5</b>
<b>JUDICIARY</b>				
Court Administrative Aide	1	1	1	1
Juvenile Case Coordinator	1	1	1	1
Municipal Court Judge	4	4	4	4
<b>JUDICIARY TOTAL</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>LIBRARIES</b>				
Acquisitions Assistant	1	1	1	0
Administrative Services Coordinator I	1	1	1	1
Area Branch Manager	3	3	3	3
Bibliographic Services Administrator	1	1	1	1
Cataloging Assistant	3	3	3	3
Cataloging Process Supervisor	1	1	1	1
Circulation Support Coordinator	1	1	1	1
Collections Development Acquisitions Supervisor	1	1	1	1
Customer Service Assistant	13	13	13	13
Director Library	1	1	1	1
Electronic Services Administrator	1	1	1	1
Library Materials Supervisor	1	1	0	0
Library Network Administrator	1	1	1	1
Librarian I	10	10	10	10
Librarian II	6	6	6	6
Librarian III	2	2	2	2
Library Clerk II	3	3	3	3
Library Customer Service Supervisor	7	7	7	7
Marketing and Development Coordinator	1	1	1	1
Office Assistant	1	1	1	1
Public Services Administrator	2	2	2	2
Sr Reference Assistant	8	8	8	8
Technology Training Specialist	1	1	1	1
User Support Specialist	1	1	1	1
<b>LIBRARIES TOTAL</b>	<b>71</b>	<b>71</b>	<b>70</b>	<b>69</b>
<b>MUNICIPAL COURT</b>				
Action Center Agent	1	1	0	0
Court Administrative Aide	1	1	1	0
Court Cashier Supervisor	1	1	1	1
Court Customer Service Supervisor	1	1	1	1
Court Support Services Supervisor	1	1	1	1
Deputy Court Clerk 1 Certified	4	4	3	3
Deputy Court Clerk II / III / IV	32	32	31	31
Deputy Court Clerk II Certified	3	3	3	3
Municipal Court Services Director	1	1	1	1
Staff Accountant	1	1	1	1
<b>MUNICIPAL COURT TOTAL</b>	<b>46</b>	<b>46</b>	<b>43</b>	<b>42</b>



	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
<b>PARKS AND RECREATION</b>				
Accounting Aide	1	1	1	1
Administrative Aide I	1	1	1	1
Administrative Aide II	1	1	1	1
Administrative Coordinator	1	1	1	1
Administrative Services Coordinator II	1	1	1	1
Apprentice Electrician	1	1	1	1
Apprentice Mechanic	1	1	1	1
Assistant Director Parks	2	3	3	3
Athletic Field Maintenance Supervisor	2	2	2	2
Business Services Manager	1	1	1	1
Carpenter Parks	1	1	1	1
Center Programs Manager	0	1	1	1
Computer Graphics Specialist	1	1	1	0
Contract Coordinator	1	1	1	1
Contract Inspector	2	2	2	2
Director Parks and Recreation	1	1	1	1
Facility Maintenance Supervisor	1	1	1	1
Forester	1	1	1	1
Inventory Coordinator	1	1	1	1
Irrigation Technician	2	3	3	3
Lake Supervisor	1	1	1	1
Landscape Technician / Sr Landscape Technician	55	58	55	56
Landscape Supervisor	0	0	0	1
Lead Landscape Technician	15	15	15	15
Maintenance Superintendent	1	1	1	1
Mechanic Parks	1	1	1	1
Office Assistant	1	1	1	1
Park District Supervisor	3	3	3	3
Park Operations Administrator	1	1	1	1
Parks Accounts Analyst	1	1	1	0
Parks Chief Mechanic	1	1	1	1
Parks Fiscal Services Manager	1	1	1	1
Parks Maintenance Superintendent	1	1	1	1
Parks Marketing Specialist	1	1	1	1
Parks Operations Analyst	0	1	1	1
Parks Planning Manager	1	1	1	1
Parks Project Manager I	2	2	1	0
Parks Project Manager II	1	1	2	2
Parks Resource Manager	1	1	1	1
Sports Facilities Manager	1	1	1	1
Service Representative	2	2	2	2
Urban Forestry Land Manager	1	1	1	1
<b>PARKS AND RECREATION TOTAL</b>	<b>115</b>	<b>122</b>	<b>119</b>	<b>118</b>

# Appendix 1

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
<b>POLICE DEPARTMENT</b>				
<b>Sworn:</b>				
Police Chief	1	1	1	1
Assistant Police Chief	2	2	2	2
Deputy Police Chief	7	7	7	7
Police Lieutenant	22	23	24	24
Police Sergeant	79	81	80	80
Police Officer	498	510	507	480
<b>Civilian:</b>				
Accounting Aide	1	1	1	1
Administrative Aide I	1	1	1	1
Administrative Analyst	1	1	1	1
Administrative Services Manager	1	1	1	1
Alarm Administrator	1	1	1	1
Application Developer	2	2	2	2
Assistant To Police Chief	1	1	1	1
Community Services Assistant	1	1	1	1
Compliance Analyst	1	1	1	1
Crime Analysis Supervisor	1	1	1	1
Crime Analyst	4	4	4	3
Crime Scene Investigator 1 / 2 / 3	10	10	10	10
Data Base Administrator	1	1	1	1
Detention Officer	31	35	34	34
Detention Supervisor	3	3	3	3
Evidence Property Control Specialist	7	7	7	7
Fingerprint Technician	0	1	1	1
Fiscal Coordinator	1	1	1	1
Fiscal Services Manager	1	1	1	1
Fleet Specialist	2	2	2	2
Information Resource Manager	1	1	1	1
Intermediate Account Clerk	1	1	1	1
Investigative Aide	4	4	4	4
Jail Court Assistant	6	6	6	6
Lead Detention Officer	3	3	3	3
Office Assistant	16	18	21	21
Office Coordinator	3	3	3	3
Operations Analyst	1	1	1	1
Operations Research Analyst	1	1	1	1
Payroll Coordinator Police	1	1	1	1
Police Media Relations Coordinator	1	1	1	1
Police Management Services Director	1	1	1	1
Police Program Coordinator	1	1	1	1
Police Report Supervisor	1	1	1	1
Police Reports Operator	22	22	20	20
Police Reports Team Leader	3	3	3	3
Police Resource Management Supervisor	1	1	1	1
Police Service Assistant	7	7	6	6

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	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Police Service Specialist	8	8	8	8
Records Assistant	9	9	8	8
Records Coordinator	1	1	1	1
Records Management Systems Specialist	1	1	1	1
Records Team Lead	2	2	2	2
Research and Development Manager	1	1	1	1
Security Screener	1	1	1	0
Sr Clerk	4	4	4	4
Sr Data Entry Operator	2	2	2	2
Training Development Specialist	1	1	1	1
Victim Services Assistant	1	1	1	1
Victim Services Coordinator	1	1	1	1
Victim Services Counselor	2	2	2	2
Victim Services Supervisor	2	2	2	1
Warrant Clerk	2	2	2	2
Youth Coordinator	0	1	1	1
Youth Family Specialist	1	1	1	1
<b>Sworn Total</b>	<b>609</b>	<b>624</b>	<b>621</b>	<b>594</b>
<b>Civilian Total</b>	<b>184</b>	<b>192</b>	<b>190</b>	<b>187</b>
<b>POLICE GRAND TOTAL</b>	<b>793</b>	<b>816</b>	<b>811</b>	<b>781</b>
<b>PUBLIC WORKS AND TRANSPORTATION</b>				
Accounts Analyst	1	1	1	1
Administrative Aide I	4	3	3	3
Administrative Aide II	1	1	1	1
Administrative Support Specialist	1	1	1	1
Apprentice Electrician	1	1	1	1
Asset System Administrator	1	1	1	1
Assistant Director Public Works	3	3	3	3
Building Maintenance Worker	1	1	1	1
Building Systems Specialist	2	2	2	2
Building System Mechanic	3	3	3	3
Carpenter	4	4	4	4
Carpentry Supervisor	1	1	1	1
City Surveyor	1	1	1	1
City Traffic Engineer	1	1	1	1
Civil Engineer	3	2	2	2
Concrete Specialist	1	0	0	0
Construction Services Manager	2	2	2	2
Construction Specialist	3	3	2	2
Contract Administrator	1	1	1	1
Crew Leader	5	0	0	0
Custodial Crew Chief	1	1	1	1
Director Public Works & Transportation	1	1	1	1
Electrician	3	3	3	3
Engineering Operations Manager	1	1	1	1
Engineering Coordinator	0	0	1	1
Engineering Technician	3	3	2	2

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	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Environmental Manager	1	1	1	1
Facility Services Manager	1	1	1	1
Field Technician	7	0	0	0
Finish Carpenter	1	1	1	1
Fleet Coordinator	1	1	1	1
Graduate Engineer	4	4	4	4
Heavy Equipment Operator II	2	0	0	0
Heavy Equipment Operator III	2	0	0	0
Information Systems Coordinator	1	1	1	1
Inspections Supervisor	3	3	3	3
Inventory Coordinator	1	1	1	1
ITS Coordinator 1	1	1	1	1
Maintenance Supervisor	2	0	0	0
Master Electrician	1	1	1	1
Master Plumber	1	1	1	1
Office Assistant	1	1	1	1
Operations Analyst II	1	1	1	1
Project Engineer	2	2	2	2
Public Works Administrative Manager	1	1	1	1
Public Works Inspector	15	15	14	14
Public Works Operations Manager	1	0	0	0
Real Estate Manager	1	1	1	1
Real Estate Representative	1	2	2	2
ROW Permit Inspector	1	1	1	1
Sign Fabricator	1	0	0	0
Sign Specialist	4	0	0	0
Signal Specialist	2	2	2	2
Signal Specialist I	6	0	0	0
Signal Specialist II	8	0	0	0
Sr Building Systems Specialist	1	1	1	1
Sr Clerk	1	1	1	1
Storm Water Fund Administrator	1	0	0	0
Storm Water Specialist	1	0	0	0
Streetlight System Administrator	1	1	1	1
Survey Instrument Technician	1	1	1	1
Survey Party Assistant	1	1	1	1
Traffic Engineer	0	2	0	0
Traffic Technician	2	0	2	2
Warehouse Inventory Clerk	1	1	1	1
<b>PUBLIC WORKS AND TRANSPORTATION TOTAL</b>	<b>133</b>	<b>91</b>	<b>89</b>	<b>89</b>
<b>WORKFORCE SERVICES</b>				
Administrative Analyst I	1	1	0	0
Benefits Specialist	1	1	1	1
Claims Specialist	1	1	1	1
Compensation Specialist	1	1	1	1
Director Workforce Services	1	1	1	1
Employee Relations Specialist	2	2	1	1

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	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Organizational Development Specialist	2	2	2	2
Risk Management Administrator	1	1	1	1
Workforce Services Assistant	3	3	3	3
Workforce Services Manager	3	3	3	3
Workforce Services Analyst	1	1	1	1
Workforce Services Consultant	4	4	4	4
Workforce Services Information Specialist	1	1	1	1
Workforce Services Safety Specialist	1	1	0	0
<b>WORKFORCE SERVICES TOTAL</b>	<b>23</b>	<b>23</b>	<b>20</b>	<b>20</b>
<b>SUBTOTAL GENERAL FUND</b>	<b>1926</b>	<b>1824</b>	<b>1795</b>	<b>1753</b>
<b>COMMUNICATION SERVICES FUND</b>				
Administrative Analyst III	0	1	0	0
Apprentice Telecommunicator / Telecommunicator	0	89	88	88
Communication Services Administrator	0	1	1	1
Communications Training Assistant	0	1	1	1
Communications Manager	0	1	3	3
Communications Supervisor	0	14	13	13
<b>COMMUNICATION SERVICES FUND TOTAL</b>	<b>0</b>	<b>107</b>	<b>106</b>	<b>106</b>
<b>CONVENTION CENTER</b>				
Accountant I	1	1	1	1
Assistant Building Engineering Specialist	4	4	0	0
Assistant Director Convention Center	1	1	1	1
Building Engineering Specialist	0	0	0	0
Building Operations Superintendent	1	1	1	1
Booking Coordinator	1	1	1	1
Business Analyst	1	1	1	1
Business Manager	1	1	1	1
Convention and Event Administrator	0	0	1	1
Convention Events Supervisor	1	1	0	0
Custodian	4	4	4	4
Director Convention Event Services	1	1	1	1
Event Coordinator	3	3	3	3
Event Services Worker	8	8	8	8
Facility Crew Chief	1	1	1	1
Facility Systems Administrator	1	1	1	1
Facility Systems Specialist	0	0	4	4
Operations Crew Leader	1	1	1	1
Special Events Coordinator	1	1	1	1
Sr Clerk	1	1	1	1
<b>CONVENTION CENTER TOTAL</b>	<b>32</b>	<b>32</b>	<b>32</b>	<b>32</b>

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	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
<b>FLEET SERVICES FUND</b>				
Environmental Services Executive Manager	1	0	0	0
Fleet Manager	1	1	1	1
<b>FLEET SERVICES FUND TOTAL</b>	<b>2</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>KNOWLEDGE SERVICES FUND</b>				
Administrative Secretary	1	1	1	1
Communication Coordinator	0	1	1	1
General Services Manager	1	1	1	1
Mail and Office Services Coordinator	1	1	1	1
Mail Clerk I	2	2	2	2
Mail Clerk II	1	1	1	1
Records Center Technician	1	1	1	1
Reprographic Equipment Operator	2	2	2	2
Reprographic Specialist	1	1	1	1
<b>GENERAL SERVICES FUND TOTAL</b>	<b>10</b>	<b>11</b>	<b>11</b>	<b>11</b>
<b>INFORMATION TECHNOLOGY - INTERNAL SERVICE FUND</b>				
Customer Support Coordinator	0	0	0	1
Customer Support Specialist	6	6	6	6
IT Supervisor	3	3	3	3
Network Designer	1	1	1	1
Network Specialist	3	3	3	3
Systems Engineer	7	7	7	7
<b>INFORMATION TECHNOLOGY - INTERNAL SERVICE FUND TOTAL</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>21</b>
<b>PARKS PERFORMANCE FUND</b>				
Apprentice Mechanic	1	1	1	1
Aquatics Maintenance Technician II	2	2	2	2
Aquatics Manager	1	1	1	1
Aquatics Program Coordinator	1	1	1	1
Arena Manager	1	1	1	1
Assistant Facility Coordinator Tennis	1	1	1	1
Assistant Director Parks	1	0	0	0
Assistant Restaurant Manager	1	1	1	1
Athletic Programs Manager	1	1	1	1
Athletics Sports Manager	2	2	2	2
BDC Event Coordinator	1	1	1	1
Center Programs Manager	1	0	0	0
Clubhouse Attendant	6	6	6	6
Customer Service Assistant	1	1	1	1
Customer Service Representative	2	2	2	2
Event Services Aide	1	1	1	1
Golf Business Analyst	1	1	1	1
Golf Facility Manager	1	1	1	1
Golf Programs Manager	1	1	1	1
Golf Services Manager	1	1	1	1

## Appendix 1

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Greens Superintendent 18 Hole	3	3	3	3
Head Golf Pro 18 Hole	3	3	3	3
Head Golf Pro 9 Hole	1	0	0	0
Landscape Technician / Sr Landscape Technician	21	19	19	16
Lead Landscape Technician	2	2	2	2
Mechanic Parks	3	3	3	3
Park Facility Coordinator	1	1	1	1
Park Landscape Supervisor	1	1	1	1
Parks Operations Analyst	1	0	0	0
Recreation Program Coordinator	5	5	5	5
Recreation Facility Manager	5	5	5	5
Restaurant Manager	1	1	1	1
Sr Citizens Activities Supervisor	1	1	1	1
Service Unit Coordinator	3	3	3	3
Tennis Facility Manager	1	1	1	1
Tennis Pro Shop Attendant	1	1	1	1
<b>PARKS PERFORMANCE FUND TOTAL</b>	<b>81</b>	<b>75</b>	<b>75</b>	<b>72</b>
<b>STREET MAINTENANCE FUND</b>				
Administrative Analyst I	1	0	0	0
Administrative Aide I	1	2	2	2
Contract Inspector	2	2	2	2
Crew Leader	9	13	12	12
Field Tech	27	33	36	36
Heavy Equipment Operator II	5	5	4	4
Heavy Equipment Operator III	4	4	4	4
Maintenance Supervisor	5	6	0	0
Markings Specialist	2	2	2	2
Pavement Asset Analyst	1	1	1	1
Public Works Operations Manager	1	2	2	2
Public Works Operations Supervisor	0	0	5	5
Sign Fabricator	0	1	1	1
Sign Specialist	0	4	4	4
Signal Specialist I	0	6	6	6
Signal Specialist II	0	8	8	8
Sr Field Technician	4	4	3	3
<b>STREET MAINTENANCE FUND TOTAL</b>	<b>62</b>	<b>93</b>	<b>92</b>	<b>92</b>
<b>STORM WATER UTILITY FUND</b>				
Civil Engineer	0	1	1	1
Concrete Specialist	0	1	1	1
Crew Leader	0	2	2	2
Environmental Compliance	0	4	4	4
Environmental Education Specialist	0	1	1	1
Environmental Engineer	0	1	1	1
Field Technician	0	4	4	4
Heavy Equipment Operator II	0	3	4	4
Heavy Equipment Operator III	0	2	2	2

# Appendix 1

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Maintenance Supervisor	0	1	0	0
Public Works Operations Supervisor	0	0	1	1
Storm Water Executive Manager	0	1	1	1
Storm Water Fund Administrator	0	1	1	1
Storm Water Specialist	0	1	1	1
<b>STORM WATER UTILITY FUND TOTAL</b>	<b>0</b>	<b>23</b>	<b>24</b>	<b>24</b>
<b>WATER UTILITIES FUND</b>				
Administrative Aide II	1	1	1	1
Administrative Secretary	2	2	2	2
Apprentice Service Worker	2	2	2	2
Assistant Director Water Utilities	3	3	3	3
Chief Electrical Technician	1	1	1	1
Chief Mechanical Technician	2	2	2	2
Chief Treatment Technician	3	3	3	3
Civil Engineer Water	3	3	3	3
Conservation Program Coordinator	1	1	1	1
Customer Information System Analyst	1	1	1	1
Customer Service Supervisor	2	2	2	2
Customer Services Trainer	1	1	1	1
Customer Assistant	4	4	4	4
Customer Services Manager	1	1	1	1
Deputy City Manager	1	1	1	1
Director Utilities	1	1	1	1
Electrical Technician	3	3	3	3
Engineering Information Specialist	1	1	1	1
Field Operations Manager	1	1	1	1
Financial Administrator	1	1	1	1
GIS Applications Developer	1	1	1	1
GIS Applications Programmer	1	1	1	1
GIS Applications Supervisor	1	1	1	1
GIS Researcher	1	1	1	1
GIS Supervisor	1	1	1	1
GIS Technician I / II / III	5	5	4	4
Graduate Engineer	2	2	2	2
Heavy Equipment Operator II	2	2	2	2
Inflow Infiltration Supervisor	1	1	1	1
Information Services Project Coordinator	1	1	1	1
Laboratory Services Manager	1	1	1	1
Laboratory Analyst	3	3	3	3
Laboratory Specialist	2	2	2	2
Laboratory Technician	3	3	3	3
Maintenance Services Administrator	1	1	1	1
Mechanical Technician / Mechanical Technician Trainee	7	7	7	7
Meter Service Worker	12	12	12	12



# Appendix 1

	Actual FY 2008	Budgeted FY 2009	Estimated FY 2009	Adopted FY 2010
Meter Services Crew Chief	1	1	1	1
Meter Services Leader	5	5	5	5
Meter Services Manager	1	1	1	1
Meter Services Supervisor	2	2	2	2
Meter Services Trainer	1	1	1	1
Office Assistant	3	3	3	3
Office Coordinator	1	1	1	1
Operations Support Manager	1	1	1	1
Operations Support Supervisor	1	1	1	1
Operations Services Administrator	1	1	1	1
Project Engineer	1	1	1	1
Secretary	1	1	1	1
South Field Operations Manager	1	1	1	1
Sr Account Clerk	2	2	2	2
Sr Meter Reader	11	11	11	11
Sr Programmer Analyst	1	1	1	1
Sr Utility Customer Service Representative	2	2	2	2
Sr Utilities Warehouse	2	2	2	2
Treatment Technician / Treatment Technician Trainee	9	10	10	10
Utilities Account Analyst	1	1	1	1
Utilities Administrative Coordinator	1	1	1	1
Utilities Customer Service Representative	15	15	15	15
Utilities Environmental Analyst	3	3	3	3
Utilities Information Services Manager	1	1	1	1
Utilities Programmer Analyst	1	1	1	1
Utilities Service Specialist	6	6	6	6
Utilities Dispatcher	4	4	4	4
Utilities Engineer	1	1	1	1
Utilities Warehouse	1	1	1	1
Utility Support Specialist	1	1	1	1
Utility Technician SB1 / 2 / 3 / 4	34	34	34	34
Water Resource Services Manager	1	1	1	1
Water Resource Technician	2	2	2	2
Water Treatment Manager	1	1	2	2
Water Sewer Crew Chief	16	16	16	16
Water Sewer Leader Meter Reading	1	1	1	1
Water Wastewater Model Engineer	1	1	1	1
<b>WATER UTILITIES FUND TOTAL</b>	<b>218</b>	<b>219</b>	<b>219</b>	<b>219</b>
<b>GRANT FUNDS</b>				
COPS Grant	0	0	0	31
All Other Grants	88	88	93	97
<b>GRANT FUNDS TOTAL</b>	<b>88</b>	<b>88</b>	<b>93</b>	<b>128</b>
<b>SUBTOTAL OTHER FUNDS</b>	<b>513</b>	<b>669</b>	<b>673</b>	<b>706</b>
<b>TOTAL ALL FUNDS</b>	<b>2439</b>	<b>2493</b>	<b>2468</b>	<b>2459</b>

# Appendix 1

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### CITY OF ARLINGTON STATEMENT OF FINANCIAL PRINCIPLES

#### *Accounting, Budgeting, and Financial Planning*

- The City will establish accounting practices that conform to generally accepted accounting principles as set forth by the Governmental Accounting Standards Board.
- An independent certified public accounting firm will perform an annual audit and an official comprehensive annual financial report (CAFR) shall be issued no later than 6 months following year-end.
- The independent certified public accounting firm shall provide a management letter, if one is issued, no later than March 31 following the end of each fiscal year.
- The City shall submit the CAFR to the Government Finance Officers Association (GFOA) for the purpose of earning the Certificate of Achievement for Excellence in Financial Reporting.
- The City shall prepare an Annual Operating budget and submit it for City Council approval prior to September 30.
- The Annual Operating Budget shall be prepared such that current revenues plus net operating transfers will be sufficient to support current expenditures.
- Expenditures from all operating funds shall not exceed the budgeted appropriations (as amended) for these funds.
- An adequate level of maintenance and replacement will be funded each year to ensure that all capital facilities and equipment are properly maintained.
- Charges for services and other revenues will be annually examined and adjusted as deemed necessary to respond to cost increases or any other changing circumstances.
- A 3-year financial forecast shall be prepared annually projecting revenues and expenditures for all operating funds. This forecast shall be used as a planning tool in developing the following year's operating budget.
- The City shall submit the Annual Operating Budget to the GFOA for the purpose of earning the Distinguished Budget Presentation Award.

### CITY OF ARLINGTON STATEMENT OF FINANCIAL PRINCIPLES (continued)

#### ***Investments***

Investments shall be made in conformance with the City's Investment Policy, with the primary objectives of:

- Safety – preservation of capital in the investment portfolio;
- Liquidity – portfolio remain sufficiently liquid to meet operating requirements;
- Yield – goal of rate of return of 102% of U.S. treasury curve at average maturity.

#### ***Grants***

All grants and other federal and state funds shall be managed to comply with the laws, regulations, and guidance of the grantor, and all gifts and donations shall be managed and expended according to the wishes and instructions of the donor.

#### ***Tax Collection***

The City shall encourage the Tax Assessor-Collector to follow an aggressive policy of collecting property tax revenues. An average collection rate of at least 98% of current levy shall be maintained.

#### ***Self-Insurance & Retirement Funds***

All retirement and self-insurance funds will be examined annually to ensure that adequate balances are maintained. Unfunded actuarial liabilities in a retirement program are to be amortized over a 25-year period or less. The self-insurance program for workers' compensation shall be funded at a 75% confidence level, and the APFA self-insurance program shall be funded at a 50% confidence level.

#### ***Reserves***

- The City's working capital reserve in the General Fund shall be maintained at a minimum level of 8.33% (1/12<sup>th</sup>) of annual General Fund expenditures.
- The City's General Fund unreserved ending balance may only be used for one-time purchases such as capital equipment.
- The total General Fund balance shall be maintained at a minimum of 15% of annual General Fund expenditures.
- The fund balance in the debt service fund shall be maintained at a minimum level of 4.0% of annual debt service expenditures.

**CITY OF ARLINGTON**  
**STATEMENT OF FINANCIAL PRINCIPLES**  
**(continued)**

***Debt Management***

- Debt financing which includes permanent improvement bonds, revenue bonds, certificates of obligation, lease/purchase agreements and other obligations allowed under Texas law shall be used to acquire or construct land and improvements that cannot be funded by current revenues. The term of debt shall not exceed the expected useful life of the capital asset being financed and in no case shall it exceed 25 years.
- Debt will not be used to fund current expenditures.
- Permanent Improvement Bonds shall normally be issued with a level principal structure. This structure equates to an average life of 11 years or less for a 20-year issue. Interest shall be paid in the first fiscal year after a bond sale and principal must be paid no later than the second fiscal year after the bond sale.
- Each year the City will adopt a capital improvement plan. The plan will recommend specific funding of projects for the following two fiscal years and will identify projects for further consideration in years three through five.
- The City is committed to providing continuing disclosure of certain financial and operating data and material event notices as required by Securities and Exchange Commission (SEC) Rule 15c2-12. The Finance Department shall be responsible for the preparation of all disclosure documents and releases required under Rule 15c2-12.
- The City will obtain a rating from at least one nationally recognized bond-rating agency on all issues being sold on the public market. Required information will be presented to the rating agency(s) at least annually in order to maintain ratings on outstanding debt.
- The City shall comply with the Internal Revenue Code Section 148 – Arbitrage Regulations for all tax-exempt debt issued. An annual estimate of arbitrage liabilities shall be obtained by the City and recorded on the financial statements.
- A good faith deposit of 2.0% of the par amount of the bond sale shall be presented by the underwriter in the form of a check or surety acceptable to the City and Bond Counsel prior to the approval of the bonds by the Mayor and City Council.
- The City shall use a competitive bidding process in the sale of debt unless the use of a negotiated process is warranted due to market timing requirements (refunding), or a unique pledge or debt structure. The City will award competitively issued debt on a true interest cost (TIC) basis.

## Appendix 2

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### CITY OF ARLINGTON STATEMENT OF FINANCIAL PRINCIPLES (continued)

#### *Debt Management (continued)*

- The City welcomes ideas and proposals from investment bankers and will seek to give first consideration to those firms that submit unique and innovative ideas that benefit the City. Unsolicited proposals should be submitted to the City's Finance Department.
- The selection of an underwriter or group of underwriters for a negotiated sale shall be based on the following factors:
  - Participation in the City's competitive sales;
  - Submission of unique or creative proposals;
  - Qualifications of firm;
  - Size and geographic distribution of their sales staff.
- All professional service providers selected in connection with the City's debt issuance and management program shall be chosen through a competitive process such as request for proposals (RFP's) on an as needed basis.
- An advance or current refunding of outstanding debt shall only be considered when present value savings of at least 4.25% of the principal amount of the refunded bonds are produced, unless a debt restructuring or bond covenant revisions are necessary. Savings from refundings will be distributed evenly over the life of the refunded bonds.
- An analysis of the risks and potential rewards of a derivative product for debt management must be prepared before the structure is selected. The City's Bond Counsel must opine that the City is authorized to enter into the necessary agreements under all existing statutes.
- The use of reimbursement resolutions shall be encouraged as a cash management tool for debt funded projects. Reimbursement resolutions may be used for any project that has been approved in the City's Capital Budget. Reimbursement resolutions may be used for other projects if the projects are revenue supported or funded within departments' operating budget.
- The City shall obtain a clear opinion from qualified legal counsel that the City is not liable for the payment of principal and/or interest in the event of default by a conduit borrower. If no such opinion can be obtained, the conduit borrower will be required to purchase

insurance or a letter of credit in the City's name in the event of default. Examples of a conduit issuer are special authorities, tax-increment financing districts, public improvement districts, or industrial development issuers.

### ***Debt Management – Ratio Targets***

- The ratio of net debt (total outstanding tax-supported general obligation debt less debt service fund balance) to total taxable assessed valuation shall not exceed 2.0%. This excludes debt of overlapping jurisdictions. The City shall structure its bond issuance to achieve and maintain a debt-to-assessed-value of 2.0% or less.
- The ratio of debt service expenditures to total expenditures (General Fund operating expenditures and debt service combined) shall not exceed 20%.
- The ratio of outstanding net tax-supported debt to population shall not exceed \$850.
- The Finance Department shall prepare an analysis of the impact of proposed tax-supported debt prior to the issuance of the additional debt. The analysis shall project the debt ratios described in numbers 1, 2 and 3 above as well as any other applicable debt ratios.

<b>Debt Management - Ratio Target Performance</b>	FY08 Actual	FY09 Actual	FY10 Adopted	Policy Target
Net debt to assessed valuation	1.85%	1.65%	1.71%	<2.0%
Debt Service expenditures to total expenditures of General Fund plus Debt Service	16.31%	16.92%	17.04%	<20.0%
Net tax-supported debt per capita	\$887	\$818	\$847	<\$850
Net tax-supported debt per capita (net of debt funded by transfers)	-	-	\$700	

### **Debt Management –Certificates of Obligation**

- It is the City's priority to fund capital expenditures with cash or voter approved debt. However, non-voter approved debt may be used for capital expenditures as an alternative to lease/purchase or other financing options if the capital expenditure is:
  - Urgent;
  - Necessary to prevent an economic loss to the City;
  - Revenue generating and expected to cover debt service out of the revenue source;
  - Non-voter approved debt is the most cost effective financing option available.
- The average maturity of non-voter approved debt shall not exceed the average life of the capital items financed.

## Appendix 2

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- Capital items financed with non-voter approved debt shall have an expected economic life of at least 3 years.

Adopted by resolution No. 00-526 on August 22, 2000.





## FUND ACCOUNTING INFORMATION

### Governmental Funds

**General Fund:** The General Fund is the principal fund of the City. All general tax revenues and other receipts that are not allocated by law or contractual agreement to some other fund are accounted for in this fund. From the General Fund are paid the general operating expenditures and the capital improvement costs that are not paid through other funds.

**Special Revenue Funds:** The Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The Special Revenue Funds include Community Development Block Grants, Home Investment Partnership, Federal Aviation Administration, Federal Transit Administration, Automobile Theft Protection, Texas Department of Community Affairs, Police Restricted, Texas Department of Transportation, Park Performance, Convention and Event Services, and other special revenue funds.

**Debt Service Fund:** The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, principal and interest on the general long-term debt not being financed by proprietary funds. The fund's primary source of revenue is ad valorem taxes, which are levied by the City.

**Capital Projects Funds:** The Capital Projects Funds are used to account for the acquisition or construction of capital facilities being financed from bond proceeds, contributed capital, assessments levied or transfers from other funds, other than those recorded in Proprietary Funds. The Capital Projects Funds include Municipal Office Building, Police, Fire, Library, Airport, Park, Street, Traffic, Community Development, and Fleet.

### Proprietary Funds

**Enterprise Funds:** The Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The Enterprise Funds include the Water and Sewer Fund and the Stormwater Utility Fund.

**Internal Service Funds:** The Internal Service Funds are used to account for the financing of materials and services provided by one department of the City to other departments of the City on a cost-reimbursement basis. The Internal Service Funds include General Services, Fleet Services, Technology Services, and the City's self-insurance activities consisting of the Arlington Property Finance Authority, Workers' Compensation and Group Health Funds.

## Appendix 3

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### **Basis of Accounting**

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All of the City's governmental fund types are accounted for using a current financial resources measurement focus. Under this measurement focus, generally only current assets and liabilities are included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets.

All proprietary funds and trust funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity is segregated into contributed capital and retained earnings components for proprietary funds and fund balance for trust funds. Operating statements present increases and decreases in net total assets.

**Accrual basis:** The accrual basis of accounting is utilized by the Enterprise Funds, the Internal Service Funds, and Pension Trust Funds. Accordingly, revenues and expenses are recognized in the accounting period in which they are earned and incurred, respectively.

**Modified accrual basis:** The modified accrual basis is used for all other funds. Modifications in the accrual basis for these funds include the following:

1. Revenues are recognized when susceptible to accrual (i.e. when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Primary revenue sources treated as susceptible to accrual include property taxes collected within 60 days of year-end and sales taxes collected and held by the state at year end on behalf of the City. Revenue sources from licenses, fines and forfeitures, service charges and other miscellaneous revenues are generally recognized as the cash is received.
2. Expenditures are recognized when the related fund liability is incurred, except for interest and principal on general long-term debt which are recorded when due or otherwise payable.
3. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration.

### **Basis of Budgeting**

The City Council adopts an annual legal budget which covers the General Fund, Debt Service Fund, Enterprise Funds, Internal Service Funds, and certain Special Revenue Funds (Park Performance, Street Maintenance, and Convention and Event Services). All appropriations lapse at fiscal year-end. The budgets for the General Fund, Debt Service Fund and Special Revenue Funds are prepared on the modified accrual basis except for encumbrances, which are treated as budgeted expenditures. The budgets for the Enterprise Funds are prepared on the modified accrual basis and include encumbrances, debt principal retirements and capital outlays as expenditures. Additionally, the Enterprise Funds do not include depreciation as a budgetary expense. Budgetary level of control is exercised at the departmental level. The City Manager, or his designee, is authorized to transfer budgeted amounts within and among departments; however, any revisions that alter total appropriations of the fund must be approved by the City Council.

# Appendix 3

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### Budget Process

The following describes the preparation, development and adoption of the City's annual budget.

***Pre-Planning Phase:*** After the first quarter of the fiscal year, departments submitted current-year revenue and expenditure estimates to the Office of Management and Budget (OMB), which prepared a first quarter Budget Analysis Report (BAR). This is the first look at current-year expenditures and revenue estimates compared to budgeted amounts. After the first quarter BAR, departments begin to set priorities for the next fiscal year including preparation of preliminary new program requests and justifications.

***Budget Kick-off:*** At this April meeting, departments received an overview of the financial position of the City, and forms and reports necessary to prepare formal new business plan requests. They also received a Target Number, which is the maximum amount they are authorized for their base budget submissions. Additionally, departments received a calendar indicating significant dates for budget meetings and deliberations.

***Second Quarter Budget Analysis Report:*** After kick-off, departments submitted second quarter revenue and expenditure estimates. The OMB prepared a second quarter BAR analyzing variances for the City Manager's Office.

***New Business Plan proposal:*** Departments submitted new business plan proposals (BPPs) in the last week of May. The OMB reviewed BPPs and either approved for inclusion in the base budget or resubmitted to the City Manager's Office.

***Preliminary Council Review:*** The City Manager briefed the City Council on the FY 2010 Preliminary Budget, including revenue and expenditure estimates.

***Office of Management and Budget Review:*** The Deputy City Managers met with department heads, managers, department analysts, and the Office of Management and Budget to discuss current-year estimates and next-year requests.

***Council Briefings:*** City staff provided briefings to the City Council to inform them of new business plan proposals made by General Fund departments and the recommended compensation proposal.

***City Manager's Review:*** Following the presentations to Council, the City Manager met with the Deputy City Managers and the OMB. The City Manager reviewed BPPs and determined which ones to include in his proposed budget.

## Appendix 4

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***City Manager Presentation to City Council:*** On the first Tuesday in August, the City Manager presented his proposed budget to City Council. The Manager's Message outlines business plan additions.

***Public Hearings:*** During August, A Town Hall meeting was held to receive public comments regarding the proposed budget. A public hearing was conducted in September on the proposed budget, in accordance with applicable provisions of state law.

***City Council Deliberations:*** Over the summer the City Council reviewed the budget. During this time, citizens were able to address Council about specific issues. Also during this time, Council was able to amend the budget to include programs considered a high priority.

***Tax Rate:*** State law requires the calculation of "effective" and "rollback" tax rates. The "effective" rate is that rate which generates the same revenue in the proposed year as in the current year from properties on the tax roll in both years. The "rollback" rate is a rate that represents an eight percent increase in the operations/maintenance portion of the total tax rate. These rates were provided to Council.

***Adoption:*** Upon meeting notice and hearing requirements, City Council voted to adopt the budget and the tax rate. In accordance with City ordinance, a majority of the Council must approve the ordinance adopting the budget; adoption of the tax rate requires a two-thirds majority. The budget and the tax rate are adopted by ordinance, requiring two readings.

***Amending the Budget:*** Upon adoption of the budget, the OMB may approve the transfer of appropriations within a department. Transfer of appropriations between departments within the General Fund requires the approval of the City Manager's Office. Formal Council approval is required to move appropriations from one fund to another fund, or to increase authorized appropriations in any fund.

## CITY OF ARLINGTON Facts & Figures

### City Government

Year Founded	1875
Incorporated	April 21, 1884
Charter Adopted	January 17, 1920
Government	Council-Manager
City Council	Mayor and a Council composed of three at-large and five single-member districts

### Physiographic

Land Area	99.5 square miles
Extraterritorial Jurisdiction	None
Public Parkland	4,576 acres
City Parks	1,394 acres
Community Parks	882 acres
Linear Parks	1,830 acres
Neighborhood Parks	382 acres
Natural Areas	115 acres
Longitude Range	W97° 14'-W97° 03'
Latitude Range	N32° 35'-N32° 48'
Elevation Range	462'-687'
Lake Arlington	
Pool Elevation	550'
Surface Area	2,250 acres
Average Annual Rainfall	36.1"
Average Annual Temperature	66.3°F
Average January Temperature	44.6°F
Average July Temperature	85.9°F

## Appendix 5

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### CITY OF ARLINGTON Facts & Figures (continued)

***Demographics*** (American Community Survey, US Census Bureau; Community Development and Planning, City of Arlington)

Population	
1980	160,113
1990	261,721
2000	356,861
2008	367,416
Average Annual Population Growth Rate	
1980 - 2008	2.3%
Population Rank of Arlington	
Texas Cities	7th
U.S. Cities	50th
Population by Race & Ethnicity	
White	63.2%
African-American	17.4%
Asian/Pacific	6.4%
Native American	0.5%
Other	12.5%
<u>Total</u>	<u>100.0%</u>
Of Hispanic Origin	26.0%
Median Age	
1990	29.1 years
2007	31.5 years
Age Distribution	
Under 20	30.8%
20 to 44	39.8%
45 to 64	22.1%
65+	7.3%
Median Household Income	
1990	\$35,048
2007	\$52,950
Average Household Size	2.76



**CITY OF ARLINGTON**  
**Facts & Figures**  
**(continued)**

**Housing** (*Community Development and Planning Quarterly Growth Profiles, 2008*)

Single-Family Units	93,782	
Multi-Family Units	50,037	
<b>Building Permit Activity</b>	<b># Permit</b>	<b>\$ Value</b>
New Single Family	426	\$ 65,977,725
New Multifamily	3	\$ 19,650,000
New Commercial	91	\$ 144,240,711
New Institutional	31	\$ 13,425,052
Other (Additions, fences, etc.)	<u>3,409</u>	<u>\$ 100,717,372</u>
Total	3,960	\$ 344,010,860

**Education**

AISD Enrollment (on campus - Texas Education Agency, 2008)

Elementary	36,644
Junior High	9,040
High School	<u>17,361</u>
Total	63,045

UTA Enrollment (UTA Office of Public Affairs, Fall 2008)

Undergraduate	18,999
Graduate	<u>6,071</u>
Total	25,070

Highest Education Level Attained (Over age 25 - ACS, US Census, 2008)

No H.S. Diploma	15.7%
High School/GED	24.6%
Some College	24.6%
Associate Degree	6.9%
Bachelor's Degree	20.4%
Graduate/Professional Degree	7.8%

## Appendix 5

### CITY OF ARLINGTON Facts & Figures (continued)

#### Economic

2009 Taxable Value	
Personal Property	\$ 2,424,947,354
Real Estate	<u>\$15,707,374,894</u>
Total	\$18,132,322,248

Tax Rate per \$100 Valuation	
City	\$0.6480
AISD	\$1.2720
County	<u>\$0.6296</u>
Total	\$2.5496

2009 Tax Levy	
Personal Property	\$ 14,781,059
Real Property	<u>\$102,716,389</u>
Total	\$117,497,448

2009 Top Ten Taxpayers	Valuation
General Motors Corporation	\$211,846,231 <sub>1</sub>
Parks at Arlington LP	\$150,541,475
Oncor Electric Delivery Co.	\$142,416,467
Arlington Highlands Ltd	\$130,885,400
Southwestern Bell	\$ 73,409,308
Six Flags Over Texas	\$ 66,077,444
Wal-Mart Stores Texas	\$ 58,486,313
USMD Surgical Hospital	\$ 58,177,021
Quicksilver Resources Inc.	\$ 51,016,783
Lincoln Square Ltd	\$ 39,783,322

<sub>1</sub> Reduced by abatement

**CITY OF ARLINGTON  
Facts & Figures  
(continued)**

**Economic** (continued)

City Sales Tax (General Fund)		(Budgeted) FY 2010	\$ 45,610,257
Property Tax (General Fund and Debt Service Fund)		FY 2010	\$ 115,755,478
Municipal Bond Rating			
General Obligation	Moody's Aa2	S&P AA+	Fitch AA
Water/Sewer	Aa3	AA	AA+

**Tourism**

Visitors to Arlington (Arlington Convention and Visitors Bureau)

6.793 million visitors came to Arlington in 2001  
 26% come from the Dallas/Fort Worth metropolitan area  
 37% come from throughout Texas  
 37% come from outside Texas

91% of the visitors chose Arlington as their primary destination and  
 93% plan to return to Arlington.

Economic Impact (Arlington Convention and Visitors Bureau)

\$396,337,168 estimated annual visitor spending.

70% of tourists visit one local attraction and 20% visit two attractions while here.

## CITY OF ARLINGTON Facts & Figures (continued)

### Employment

Civilian Labor Force (Texas Workforce Commission – September 2009)

Arlington 210,075

Annual Average Unemployment Rate (Texas Workforce Commission – 10/08-09/09)

Arlington 6.54%

### 2009 Top 10 Employers

# of employees

Arlington Independent School District	8,000
Texas Health Resources	3,612
University of Texas at Arlington	2,595
General Motors	2,250
Arlington Memorial Hospital	2,200
City of Arlington	2,121
AmeriCredit	2,000
Medical Center at Arlington	1,100
L3 Communications	800
Aetna	740

**Ad Valorem Tax Structure  
Fiscal Year 2010**

Estimated Total Valuation	\$ 18,132,322,248
Tax Rate	\$ 0.6480
Total Tax Levy	\$ 117,497,448
Total Projected Revenue	\$ 115,755,478
General Fund Tax Revenue	\$ 79,319,606
Interest and Sinking Fund Tax Revenue	\$ 36,435,872

**Distribution of Tax Rate**

<b>Fund</b>	<b>Rate</b>	<b>Percent</b>
General Fund	\$0.4467	68.9%
Interest and Sinking Fund	<u>\$0.2013</u>	<u>31.1%</u>
Total	\$0.6480	100.0%

## Appendix 6

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### City of Arlington Ten-Year History of Tax Rate and Levy

<b>Fiscal Year</b>		<b>Assessed Valuation</b>	<b>Tax Rate Per \$100</b>		<b>Levy</b>
2000	\$	11,353,874,426	\$0.6380	\$	72,437,719
2001	\$	12,371,734,763	\$0.6340	\$	78,436,798
2002	\$	13,449,799,994	\$0.6340	\$	85,271,732
2003	\$	14,241,278,027	\$0.6340	\$	90,289,703
2004	\$	14,938,462,524	\$0.6480	\$	96,801,237
2005	\$	18,132,322,248	\$0.6480	\$	117,497,448
2006	\$	16,105,819,783	\$0.6480	\$	104,365,712
2007	\$	16,640,883,811	\$0.6480	\$	107,832,927
2008	\$	17,466,794,066	\$0.6480	\$	113,184,826
2009	\$	18,201,437,747	\$0.6480	\$	117,945,317
2010	\$	18,132,322,248	\$0.6480	\$	117,497,448

**City of Arlington  
Ad Valorem Tax Rate  
General Fund and Debt Service Fund  
Twenty-Year History**

Fiscal Year	General Fund		Debt Service Fund		Total Rate	Percent Variance
	Rate	Percent	Rate	Percent		
1991	\$0.2482	41.4%	\$0.3518	58.6%	\$0.6000	8.1%
1992	\$0.2695	45.1%	\$0.3285	54.9%	\$0.5980	-0.3%
1993	\$0.2674	42.8%	\$0.3578	57.2%	\$0.6252	4.5%
1994	\$0.2674	41.7%	\$0.3743	58.3%	\$0.6417	2.6%
1995	\$0.2519	39.3%	\$0.3898	60.7%	\$0.6417	0.0%
1996	\$0.2685	42.0%	\$0.3715	58.0%	\$0.6400	-0.3%
1997	\$0.2986	46.7%	\$0.3414	53.3%	\$0.6400	0.0%
1998	\$0.3103	48.6%	\$0.3277	51.4%	\$0.6380	-0.3%
1999	\$0.3200	50.2%	\$0.3180	49.8%	\$0.6380	0.0%
2000	\$0.3200	50.2%	\$0.3180	49.8%	\$0.6380	0.0%
2001	\$0.3276	51.7%	\$0.3064	48.3%	\$0.6340	-0.6%
2002	\$0.3429	54.1%	\$0.2911	45.9%	\$0.6340	0.0%
2003	\$0.3620	57.1%	\$0.2720	42.9%	\$0.6340	0.0%
2004	\$0.3879	59.9%	\$0.2601	40.1%	\$0.6480	2.2%
2005	\$0.4023	62.1%	\$0.2457	37.9%	\$0.6480	0.0%
2006	\$0.4244	65.5%	\$0.2236	34.5%	\$0.6480	0.0%
2007	\$0.4468	69.0%	\$0.2012	31.0%	\$0.6480	0.0%
2008	\$0.4467	68.9%	\$0.2013	31.1%	\$0.6480	0.0%
2009	\$0.4467	68.9%	\$0.2013	31.1%	\$0.6480	0.0%
2010	\$0.4467	68.9%	\$0.2013	31.1%	\$0.6480	0.0%

# Appendix 6

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## Budget Glossary

**Activities:** Discrete tasks accomplished by Departments on an on-going basis.

**Accrual Basis:** A method of financial accounting whereby revenues and expenses are recognized in the accounting period in which they are earned and incurred. The City's enterprise and internal service funds utilize this basis of accounting.

**Ad Valorem Tax:** Property taxes based on assessed valuation of property and collected from property owners.

**Appropriation:** An authorization made by the City Council that permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are made for fixed amounts and are granted, in the operating budget, for a one-year period.

**Assessed Valuation:** A value that is established for real or personal property for use as a basis for levying property taxes. Property values in Arlington are established by the Tarrant Appraisal District. Assessed value in Arlington for FY 2010 is \$18.132 billion. This is a decrease of .38% percent from the assessed value of \$18.2 billion for FY 2009.

**Assumptions:** items assumed to be true for a given budget cycle and/or built into budget projections or analysis of a program or budget.

**AV Tax:** see Ad Valorem Tax.

**BAR:** see Budget Analysis Report.

**Balanced Budget:** As required by law, revenues and interfund transfers must equal or exceed expenditures for all funds. Additionally, one-time funds cannot be used for recurring expenditures.

**Bond Election:** a special election held in order that citizens may cast a ballot for or against a proposal to perform a given capital improvement project. Elections may include approval for the City to issue General Obligation Bonds.

**Bond rating:** A rating assigned by outside credit rating companies which gives investors an idea of the credit-worthiness of the City.

**Bond sales:** The sale of General Obligation bonds and other debt instruments in the public market, proceeds from which allow the funding of various capital improvement program (CIP) projects.

**BPP:** see Business Plan Proposal.

## Appendix 7

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**Budget:** A financial plan for a specified period of time (fiscal year) that matches all planned revenues and expenditures for various municipal services.

**Budget Analysis Report (BAR):** A quarterly report compiled to show fiscal year-end revenue and expenditure projections, which may allow for adjustments in expenditures as needed so as not to exceed the City's annual operating budget.

**Budget Document:** The instrument used by the budget-making authority to present a comprehensive financial program to the City Council.

**Business Plan:** A summary of how the departments comprising the City of Arlington organization plan to achieve outcomes in relation to the priorities of the City Council. The Business Plan is a working document that includes information related to departmental goals and objectives, program-related budgets, and performance measures.

**Business Plan Proposal:** A document used by departments to provide information relating to desired outcomes; this form includes information regarding the goals and objectives, and request budget dollars and personnel needed to accomplish any given outcome.

**CAFR:** see Comprehensive Annual Financial Report.

**Capital Budget:** A budget designated solely for Capital Improvement Program, and which gives details about infrastructure improvements throughout the City.

**Capital Improvement Program:** A plan of action for the establishment and/or maintenance of the City's infrastructure and other capital investments.

**Certificate of Obligation:** A type of debt instrument that is issued for the funding of certain capital improvements, or portions of total cost for those projects. Proceeds from the sale of this debt may be used to fund cost overruns or unexpected expenses associated with depreciable assets.

**CIP:** see Capital Improvement Program.

**City Manager's Message:** A general discussion of the budget presented in writing as a part of or supplement to the budget document. The message explains principal budget issues against the background of financial experience in recent years.

**CO:** see Certificate of Obligation.

**Commercial Paper:** A type of short-term debt instrument issued to fund capital projects.

**Comprehensive Annual Financial Report:** A report designed to present the financial position and results of operations of various funds of the City.

**Convention and Event Services Fund:** Supports the operation of the Arlington Convention Center, the Convention and Visitors Bureau, and debt service on the Convention Center and Convention and Visitors Bureau building. The fund also provides support for the Fielder Museum and downtown Arlington. Revenues are from hotel occupancy taxes and fees at the Convention Center.

**Debt Service:** The City's obligation to pay the principal and interest on all bonds and other debt instruments according to a pre-determined payment schedule.

**Enterprise Fund:** A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures. In Arlington, the Water and Sewer Fund and the Sanitary Landfill Fund are enterprise funds.

**Expenditure:** This term refers to the outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. This term applies to all funds.

**Fiscal Year:** The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Arlington has specified October 1 to September 30 as its fiscal year.

**Franchise Fee:** A fee paid by public service businesses for use of City streets, alleys and property in providing their services to the citizens of a community. Services requiring franchises include electricity, telephone, water, natural gas, cable television and sanitation.

**Fund:** In governmental accounting a fund may be described as representing a distinct phase of the activities of government and is controlled by a self-balancing group of accounts in which all of the financial transactions of the particular phase are recorded.

**Fund Balance:** The unencumbered cash remaining in a fund at the end of a specified time period, usually the end of the fiscal year.

**General Fund:** The largest fund within the City, the General Fund accounts for most of the financial resources of the government. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund usually includes most of the basic operation services, such as fire and police protection, parks and recreation, libraries, public works, transportation, and general administration.

**General Obligation Bonds:** Bonds that finance public projects such as streets, municipal facilities, and park improvements. The repayment of these bonds is made from property taxes, and these bonds are backed by the full faith and credit of the issuing government.

## Appendix 7

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**Homestead Exemption:** A deduction from the total taxable assessed value of owner-occupied property. For FY 2010, the exemption in Arlington is 20%, with an additional \$60,000 for the elderly and disabled.

**Internal Service Fund:** Funds used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis. Examples in Arlington include the General Services Fund, the Communication Services Fund, the Information Technology Fund, and the Fleet Services Fund.

**Issuing debt:** see Bond Sales, Certificates of Obligation and Commercial Paper.

**Modified Accrual Basis:** A modified method of accrual basis accounting whereby revenues are recognized when they become both measurable and available for use during the year. For example, certain taxes (Sales and Alcoholic Beverage) are considered measurable when in the hands of intermediary collecting governments (State of Texas) and are recognized as revenue at that time. The City's General Fund utilizes this basis of accounting.

**Objective:** Performance indicator of a program.

**Operating Budget:** The budget that pertains to daily operations which provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, fuel, and capital equipment.

**Outcome:** Desired state that will arise from strategically applied resources.

**Performance Measures:** Quantitative measure of a program's effectiveness or efficiency (e.g., average time to dispatch an emergency 911 call). Often used in conjunction with workload measures (e.g., number of emergency 911 calls received) to evaluate and revise resource allocation strategies.

**Position Control:** The initiative to fund, monitor and maintain only the number of positions authorized by City Council in any given budget year.

**Priority:** Certain outcomes that have been selected for a higher level of attention and effort by the City Council

**Program:** An organized set of related work activities which are directed toward a common purpose or goal and represent a well-defined expenditure of City resources.

**Program Budget:** A budget which structures budget choices and information in terms of programs and their related activities, (i.e., repairing roads, treating water, etc.), provides information on what each program is committed to accomplish in the long run (goals) and in the short run (objectives), and measures the degree of achievement of program objectives (performance measures).

**Program Description:** Outlines the function of the program, the various activities involved in the program and other pertinent information about the program. It answers the question, “what does this program do?”

**Program Goal:** A general statement on the intended effect or purpose of the program’s activities. It includes terms such as: to provide (a service), to supply (a given need), to control, reduce, or eliminate (an occurrence), to maintain (standards), or to maximize (quality). A goal is not limited to a one-year time frame and should generally not change from year to year. A goal statement describes the essential reason for the program’s existence.

**Program Objectives:** Objectives are statements of the intended beneficial and/or tangible effects of a program’s activities. They are measurable, and related to the proposed budget year. They are specific targets toward which a manager can plan, schedule work activities, and make staff assignments. Objectives should quantifiably be addressed in terms such as: to increase an activity, to maintain a service level, to reduce the incidence, or to eliminate a problem.

**Project:** Discrete tasks accomplished by Departments on a one-time basis.

**Reserve:** An account used to indicate that a portion of fund equity is legally restricted for a specific purpose.

**Revenue:** Funds that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines and forfeitures, licenses and permits, and interest income.

**Salary and Benefits Schedule (SBS):** The table of salaries and associated benefits costs for all budgeted positions citywide. This report is used largely to aid in the development of the City’s annual operating budget, and is used also for the purpose of Position Control.

**Street Maintenance Fund:** Primarily support by ¼ cent sales tax approved by the voters of Arlington in September 2002. Other sources include a transfer from the General Fund.

**Tax Rate:** The amount of tax levied for each \$100 of assessed valuation. The FY 2010 tax rate for the City of Arlington is 64.80¢.

**Vacancies Report:** Related to Position Control, this report allows the projection of budgeted dollar savings due to unfilled positions citywide.

**Water and Sewer Fund:** Oversees the provision of drinking water and wastewater disposal services to resident and businesses. Expenses are for functions such as Field Operation, Water Treatment, and Customer Service. The fund also pays debt service, purchases water, and contributes to various capital reserves to avoid future debt issuance.

# Appendix 7

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## FY 2010 Budget Calendar

Wed., April 1	Budget Kickoff
Fri., April 24	Base Budget Submission Due
Thurs., May 7	Business Plan Proposals (BPPs) due
Fri. – Tues., May 8 – 11	Analysts compile department information
Tues. – Fri, May 12 – 22	Departmental Budget Reviews with Deputy City Managers
Tues. – Fri, May 26 – June 19	Build Preliminary Budget
Tues., June 23	Preliminary Budget Framework Presentation to Council
Fri., July 24	Certified Roll available
Wed., July 29	City Manager's Final Decisions
Tues., Aug. 4	FY10 Budget Presentation to City Council Submit Proposed Budget to City Secretary's Office/Public on Website
Tues., Aug 11	City Service Team Presentations to Council
Tuesday, Aug. 18	Summary Budget Presentation to City Council
Thurs., Aug. 20	Public Notice for Public Hearing on the Budget Town Hall Meeting
Tues., Sept 1	Council Worksession on Budget
Thurs., Sept. 10	1 <sup>st</sup> Reading of Budget 1 <sup>st</sup> Reading of Tax Rate
Tues., Sept. 15	2 <sup>nd</sup> Reading of Budget/Public Hearing 2 <sup>nd</sup> Reading of Tax Rate
Wed., Sept. 16	Tax Rate to County

# Appendix 8

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Arlington  
Texas**

For the Fiscal Year Beginning

**October 1, 2008**

President

Executive Director